

ransportation Planning n the Denver Region



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	CDOT	Colorado Department of Transportation
	DRCOG	Denver Regional Council of Governments
	FAST	Fixing America's Surface Transportation Act
	FASTER	Funding Advancement for Surface Transportation and Economic Recovery
	FHWA	Federal Highway Administration
E	FTA	Federal Transit Administration
Acronyms	MPA	Metropolitan Planning Agreement
	MPO	Metropolitan Planning Organization
	RTD	Regional Transportation District
	RTP	Regional Transportation Plan
S	STIP	Statewide Transportation Improvement Program
	TIP	Transportation Improvement Program

Executive Highlights

Chapter 1—Introduction

- Transportation planning for the Denver region is a continuing, cooperative and comprehensive process.
- The Denver Regional Council of Governments (DRCOG), Regional Transportation District (RTD), and Colorado Department of Transportation (CDOT) are the primary partners in this process.
- A Metropolitan Planning Agreement (MPA) forms and directs this partnership.
- Transportation Planning in the Denver Region provides details on how the process currently works. The document will be reviewed and revised as necessary.
- DRCOG is the metropolitan planning organization (MPO) for the transportation management area and the regional planning commission for the nine plus-county transportation planning region.

Chapter 2—Policy Direction

- Regional transportation planning processes are guided by federal and state laws, regulations/ rules, and policies.
- Federal law requires that MPOs take the lead in regional transportation planning in urbanized areas.
- Transportation planning within the transportation management area is guided by the federal metropolitan planning regulations.
- Statewide transportation planning is guided by state statutes and federal statewide planning regulations. In carrying out its responsibilities in the portions of the DRCOG transportation planning region outside the transportation management area, CDOT consults with DRCOG.
- Metro Vision is the region's vision for its desired future; implementing the strategic initiatives of Metro Vision is a primary objective of the DRCOG regional transportation planning process.

 The MPA specifies principles and objectives for carrying out the regional transportation planning process.

Chapter 3—Participants

- The DRCOG Board is the policy body for the MPO.
- The MPA organizes the transportation planning process through the establishment of the Regional Transportation Committee and the Transportation Advisory Committee.
- Both the Regional Transportation Committee and DRCOG Board must take favorable action before regional transportation planning policies and products are considered adopted.
- At the staff level, the Agency Coordination Team (ACT) and Interagency Consultation Group (ICG) promote interagency coordination, cooperation and communication.
- Constructive public involvement is essential; decisions are made only after the public is made aware of proposed actions and has the opportunity to comment.

Chapter 4—Planning Process Products

Unified Planning Work Program

- The Unified Planning Work Program (UPWP) describes all metropolitan transportation planning activities for the coming two years in the region.
- The UPWP provides the basis for the "scope of work" for the federal planning funds that DRCOG receives.
- Federal agencies review and approve the UPWP to ensure that the proposed work activities are consistent with federal requirements and eligible for federal funds.

Long-Range Transportation Plan

- The Metro Vision Regional Transportation Plan (RTP) is the Denver region's long-range transportation plan.
- The Metro Vision RTP is part of Metro Vision.
- One component of the Metro Vision RTP is the Metro Vision transportation system (referred to

- in state rules as the "vision plan").
- The other component is the air quality conforming fiscally constrained RTP, which is the subset of the Metro Vision transportation system that can be achieved with reasonably available financial resources.
- In the transportation management area, the fiscally constrained RTP conforms with the requirements of the Clean Air Act.
- Development of the Metro Vision RTP is a lengthy process entailing substantial cooperative effort by the partner agencies.

Transportation Improvement Program (TIP)

- DRCOG's TIP identifies the federally-funded transportation projects to be implemented in the transportation management area during a sixyear period.
- It is updated at least every four years.
- The TIP implements the air quality conforming fiscally constrained RTP.
- No project using federal surface transportation funds can move forward unless it is included in the TIP.
- For each TIP, the preparation process is defined by a policy document adopted through the regional transportation planning process.
- DRCOG, CDOT and RTD currently have separate processes to select projects for funding. The selected projects are incorporated in the TIP.
- The TIP is incorporated without modification into the Statewide Transportation Improvement Program.
- The TIP is fiscally constrained and conforms with the requirements of the Clean Air Act.

Congestion Management Process

- A congestion management process provides for effective management of the performance of transportation facilities.
- In the transportation management area, federal funds cannot be programmed for any highway project that would significantly increase capacity for single-occupant vehicles unless the project is based on a congestion management process.
- DRCOG identifies and evaluates congestion management strategies at the regional level as part of the overall regional transportation planning process.

At the project level, the sponsor conducts the needed congestion management examinations.

Planning Process Certification

- DRCOG and CDOT must certify to the Federal Highway Administration (FHWA) and Federal Transit Administration (FTA) that the transportation planning process is conducted in accordance with all applicable federal regulations.
- Certification holds an MPO and all planning partners accountable for the function and quality of the planning process in its region.
- The joint self-certification process is conducted when a new TIP is prepared.
- Also, every four years, FHWA and FTA jointly conduct a planning certification review.

Chapter 5—Coordination with Other Transportation Process

CDOT's Interchange Approval Process

- Defines the policy and procedures by which CDOT will consider applications for new or modified interchanges on state highways.
- Analytic requirements and approval responsibility vary depending on the category type CDOT assigns to the application.
- For certain types of improvements, the applicant must prepare a system-level study.
- CDOT must approve the system-level study before the improvement is included in the air quality conforming fiscally constrained RTP.

Revision to State Highway Access Categories

- The State Highway Access Code specifies a classification system for access management purposes.
- Every state highway is assigned an access category and the Code establishes the process and procedures for making changes to the assigned category.
- DRCOG is afforded the opportunity to review changes to the assigned access category requested within the transportation planning region.

Major Environmental Processes

 The National Environmental Policy Act (NEPA) requires the environmental impact of projects

- that receive federal funding to be assessed.
- The relationships between major NEPA environmental studies and the regional transportation planning process include listing environmental studies in TIPs and Unified Planning Work Programs, and interagency review of environmental study work scopes.
- The description and cost of the project to be cleared in an environmental decision document must be consistent with that in the adopted air quality conforming fiscally constrained RTP. To do so sometimes requires an amendment to the fiscally constrained RTP.
- Planning and Environmental Linkage (PEL) studies may be conducted prior to NEPA level evaluations.

DRCOG Fixed Guideway Transit Review

- State statute (per Senate Bill 90-208) requires that the MPO review and approve any fixed guideway mass transit system element proposed by RTD before it can be constructed.
- Criteria for review of proposed projects are adopted by the DRCOG Board through the transportation committee process.
- The Senate Bill 90-208 assessment explicitly confirms or rejects the technical and financial feasibility of the proposal.

FasTracks Reviews

- RTD's FasTracks Plan is a broad long-term program requiring numerous assumptions about technology and financing, which may change over the course of implementing the plan.
- DRCOG established procedures for the evaluation of FasTracks Change Reports submitted by RTD.
- The DRCOG Board through the transportation committee process determines if the changes identified require further Senate Bill 90-208 action.

CDOT and **RTD** Master Intergovernmental Agreement

- CDOT and RTD executed a Master Intergovernmental Agreement for continued coordination and planning for highway and transit development.
- The Master Agreement establishes a framework to ensure that all proposed projects, programs, and facilities are accommodated to the maximum extent practicable.

 The agreement establishes a context for corridor-specific agreements.

Planning and Development Process for FTA Capital Investment Program (New Starts, Small Starts and Core Capacity)

- FTA has a defined process that applicants must follow for capital investment grants for new fixed guideway systems or extensions to existing ones.
- The project type and overall cost determine the category of the project: New Starts, Small Starts or Core Capacity.
- For New Starts and Core Capacity projects, the law requires completion of two phases in advance of receipt of a construction grant agreement – project development and engineering. For Small Starts projects, there is one phase in advance of receipt of a construction grant agreement: project development.
- FTA evaluates each proposed capital investment project nationwide according to a defined set of criteria.
- Project sponsors provide FTA with relevant information each time they advance a corridor into a new phase, for a full funding grant agreement, and annually to support FTA's report to Congress.

State Implementation Plans for Air Quality

- The federal Clean Air Act requires that states prepare state implementation plans to show how a nonattainment area will attain national air quality standards and how attainment will be maintained.
- State implementation plans establish emissions budgets and specify control measures.
- In air quality nonattainment-maintenance areas, fiscally constrained RTPs and TIPs must conform to the appropriate state implementation plans; i.e., the region meets emissions budgets and required transportation control measures are being implemented.
- The Denver region currently meets national air quality standards for CO and PM-10 and has approved state implementation plans (maintenance plans). The region is considered by the Environmental Protection Agency to be attainment-maintenance for those pollutants.

- In 2016, an area that includes much of the Denver region was designated as moderate nonattainment for ozone based on a 2008 75 ppb eight-hour standard.
- In 2015, the EPA set a new eight-hour ozone standard of 70 ppb for which the region is now planning.

CDOT Program Distribution

- Program Distribution is the process the Transportation Commission uses to forecast revenues, identify needs for the state highway system, and define how resources will be allocated to address those needs.
- Federal law requires the state and MPO to cooperatively develop estimates of funds available for implementation of air quality conforming fiscally constrained long-range transportation plans and TIPs.

CDOT Selection Processes for Projects in the DRCOG TIP

- Federal law requires collaboration and consultation in project selection and prioritization. CDOT identifies projects for funding in the TIP within the transportation management area and in the STIP in the Mountains and Plains area.
- CDOT's project selection processes serve as the basis for projects CDOT identifies and submits to DRCOG for inclusion in the TIP in the transportation management area. Projects are identified for potential inclusion in the TIP through processes which include asset management systems, safety processes, competitive evaluation and consultation with planning partners.

- CDOT reviews proposed projects and solicits input from planning partners and the public through the Project Priority Programming Process (4P).
- DRCOG and RTD participate in the countywide meetings of CDOT's 4P process to promote interagency coordination.

RTD Strategic Budget Plan

- The strategic budget plan is RTD's six-year fiscally constrained operating and capital improvement plan; it is revised annually.
- RTD uses the strategic budget plan to identify its federally funded projects for inclusion in the TIP.

DRCOG Toll Facilities Review

- State statute (per Senate Bill 09-108) requires that the MPO review and approve any toll highway plan proposed in the DRCOG area by the High Performance Transportation Enterprise. Additionally, the FAST Act requires HPTE (or other public tolling authorities) to consult with DRCOG concerning the placement and amount of tolls on a facility.
- Criteria for review of proposed projects are adopted by the DRCOG Board through the transportation committee process.
- Assessment findings for the toll highway/system proposal consider the operation, technology, feasibility, and financing.

1. Introduction

Transportation planning for the Denver region is a continuing, cooperative and comprehensive process. Three agencies—the Denver Regional Council of Governments (DRCOG), the Regional Transportation District (RTD) and the Colorado Department of Transportation (CDOT) are the primary partners in this effort. A Metropolitan Planning Agreement (MPA) to be signed in 2017 (formally Memorandum of Agreement signed in 2001 and modified in 2008) forms and directs this partnership.

DRCOG, CDOT and RTD are the Metropolitan Planning Agreement (MPA) partners

A. Purpose of this Document

Transportation Planning in the Denver Region augments the MPA by providing the details of how this transportation planning process works. It has been approved by the Regional Transportation Committee (see Section 3.A), which has Board and executive management membership from all three MPA partners. It:

- describes the policies and procedures of the process, in the context of federal, state and regional requirements (Chapter 2)
- details how the three partners cooperate in carrying out the process (Chapter 3)
- identifies the five key regional transportation planning products required by federal law and explains how the participants work together to produce those products (Chapter 4); and
- shows how the regional process dovetails with individual processes of the three partners, and interacts with local governments, air quality planning agencies, and other participants to accomplish transportation planning in the Denver region (Chapter 5).

This document presents **current** details and understandings. However, process details change continually in response to new federal and state laws and regulations, regional issues and initiatives, and the evolving focus of each MPA partner agency. The Regional Transportation Committee will periodically review this document to ensure it is an

accurate reflection of the regional planning process. If revisions are deemed necessary, the Regional Transportation Committee identifies which revisions can be accepted simply by committee action, and which must be referred to the boards of all three MPA partner agencies for endorsement.

B. Planning Geography

For transportation planning purposes, the Denver region consists of two geographic areas.

The Transportation Management Area. Federal law requires that each urbanized area in the nation (as defined by the U.S. Census Bureau) with a population greater than 200,000 be designated as a transportation management area. That transportation management area must cover the entire urbanized area(s) and the contiguous geographic area(s) likely to become urbanized within, at a minimum, a 20-year period. Federal law further requires that regional transportation planning in a metropolitan area be conducted by a metropolitan planning organization (MPO) and encourages designation of a single MPO to serve multiple urbanized areas that are adjacent to each other. The FHWA/FTA-designated transportation management area depicted in **Exhibit 1**, for which DRCOG is the MPO, includes four urbanized areas, encompasses slightly more than 3,600 square miles, and consists of the portions of Adams and Arapahoe counties west of Kiowa Creek; all of Broomfield, Denver, Douglas and Jefferson counties; all of Boulder County except Rocky Mountain National Park; and a portion of southwest Weld County. The transportation management area designation defines the entire metropolitan planning area.

The Transportation Planning Region.

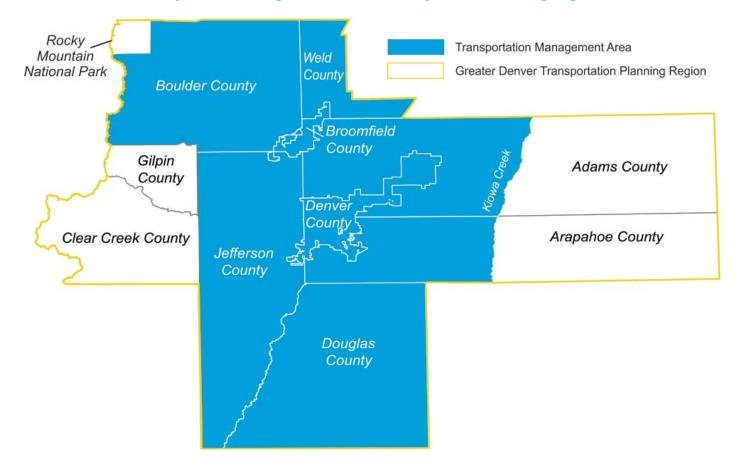
State statute requires the state transportation planning process be conducted in cooperation with regional planning commissions. For this purpose, Colorado has been subdivided into 15 transportation planning regions formed around regional planning commissions. DRCOG is the regional planning commission for the counties

of Adams, Arapahoe, Boulder, Broomfield, Clear Creek, Denver, Douglas, Gilpin, Jefferson and southwest Weld. The entire 5,288-square-mile nine-plus-county area is called the **Greater Denver Transportation Planning Region**. Gilpin and Clear Creek counties and the eastern portions of Adams and Arapahoe counties, which are all outside the transportation management area, are often referred to as the **Mountains and Plains** area of the Denver region.

The transportation management area and transportation planning region boundaries change over time. For example, the boundaries were revised in 2008 to include the contiguous portion of southwest Weld County anticipated to be urbanized within the next 20 years.

Prior to 2007, the transportation management area included all of the region's air quality nonattainment or maintenance areas. But in 2007, the Environmental Protection Agency declared an area that includes the DRCOG transportation management area plus the remaining portions of Adams, Arapahoe and Boulder counties, plus portions of Larimer and Weld counties, as nonattainment for ozone under the eight-hour standard. A memorandum of agreement noted in Section 4.B governs the transportation conformity evaluations conducted for this nonattainment area.

Exhibit 1: DRCOG Transportation Management Area and Transportation Planning Region



2. Policy Direction

Regional transportation planning processes are guided by laws, regulations/rules, and policies set by the federal and state governments. In the DRCOG region, Metro Vision and the transportation planning Metropolitan Planning Agreement provide further direction.

A. Federal Policy Requirements

The requirements and responsibilities for transportation planning are contained in federal law and in federal regulations that implement the law. Appendix A lists relevant federal legislative and regulatory references.

Federal Law

About every five or six years, Congress enacts a law to authorize funds for surface transportation programs. Congress typically uses these reauthorization acts to review, revise and refine all aspects of federal surface transportation policy, including transportation planning. Since 1973, federal transportation law has placed the responsibility for carrying out the regional transportation planning process in urbanized areas on MPOs.

The most recently enacted reauthorization is the Fixing America's Surface Transportation (FAST) Act signed on Dec. 4, 2015. The FAST Act incorporates many of the aspects of and builds on its predecessor, the 2012 Moving Ahead for Progress in the 21st Century Act (MAP-21).

Federal law requires that a metropolitan planning organization (MPO) take the lead in regional transportation planning in urbanized areas. DRCOG is the MPO for the Denver region.

As has been the case with reauthorization acts for the past several decades, the FAST Act tasks MPOs with developing plans and programs to accomplish the act's objectives within metropolitan areas, using a continuing, cooperative, comprehensive process. The FAST Act reinforces MAP-21's emphasis on performance-based planning that considers measures and targets, identifies planning factors that the metropolitan transportation planning process must address (see **Exhibit 2**), requires that the process be certified as compliant with federal law, and designates the major products of the process.

Chapter 4 provides descriptions of the required planning products and activities.

Transportation planning within the transportation management area is guided by federal metropolitan planning rules.

Federal Transportation Planning Regulations

Federal regulations are typically issued to implement the federal law. Usually, a year or two after each reauthorization act, the U.S. Department of Transportation revises portions of the code of federal regulations to reflect not only changes explicitly stated in the act, but also changes in philosophy that were part of the discussion and debate leading to adoption of the act. The portions of the federal regulations pertaining to transportation planning are commonly referred to as the Planning Rules.

The Planning Rules for metropolitan transportation planning provide more specifics about major products and certification. Beyond that, they state the requirements for other process elements including:

- agreements that define transportation planning partnerships between the state, public transportation providers and the MPO
- agreements between MPOs and air quality planning agencies regarding air quality-related transportation planning
- defining and adjusting planning area boundaries and MPO policy body membership
- inclusion of other transportation-related agencies and groups; and
- public involvement.

Exhibit 2: Planning Factors in the FAST Act

The FAST Act states that the metropolitan transportation planning process must provide for consideration of projects, strategies and services that will:

- Support the economic vitality of the metropolitan area, especially by enabling global competitiveness, productivity and efficiency;
- Increase the safety of the transportation system for motorized and nonmotorized users;
- Increase the security of the transportation system for motorized and nonmotorized users;
- Increase accessibility and mobility of people and freight;
- Protect and enhance the environment, promote energy conservation, improve the quality of life, and promote consistency between transportation improvements and state and local planned growth and economic development patterns;
- Enhance the integration and connectivity of the transportation system, across and between modes, for people and freight;
- Promote efficient system management and operation;
- Emphasize the preservation of the existing transportation system;
- Improve the resiliency and reliability of the transportation system and reduce or mitigate stormwater impacts of the transportation system;
- Enhance travel and tourism.

Other Federal Laws and Regulations

While federal reauthorization acts and ensuing federal regulations govern the metropolitan transportation planning process, the process must also respond to numerous other federal actions, including (but not limited to) Title VI of the Civil Rights Act of 1964 the National Environmental Policy Act, the Clean Air Act, the Clean Water Act, the Civil Rights Act, Section 504 of the Rehabilitation Act of 1973, the Americans with Disabilities Act (ADA), and executive orders.

As an example, DRCOG addresses ADA requirements directly and, in collaboration with its planning partners and member governments, works to address ADA requirements in several of

its planning products and documents and overall planning process:

- Appendix A of DRCOG's Public Involvement
 in Regional Transportation Planning (2010)
 addresses applicable ADA regulations. For
 example, representatives from the disabled
 community are listed as examples of interested
 parties that participate in the transportation
 planning process, and the document addresses
 how to accommodate them. DRCOG periodically
 measures and reviews the public participation
 process using factors that address attendance
 at speaking engagements with the public and
 elected representatives from groups representing
 populations such as individuals with disabilities,
 older adults and other constituencies.
- All DRCOG-hosted public hearings are wheelchair accessible. DRCOG will accommodate and provide services for individuals with other disabilities when provided notice before the hearing.
- Hearings are held at DRCOG's office, which is centrally located and accessible by transit service.
- DRCOG is an Equal Employment Opportunity (EEO) employer and does not discriminate against any status protected by applicable law including disability. The DRCOG EEO statement is available on the DRCOG website.
- ADA, among other civil rights statutes, is addressed in the DRCOG Civil Rights-Title VI Policy Statement. Along with the statement, the complaint procedure and contact information for the DRCOG Discrimination Complaint Coordinator are also included on the website as well as other documents including DRCOG's Limited English Proficiency Plan. Also included in DRCOG's Title VI Implementation Plan are copies of DRCOG's nondiscrimination contract provisions which include provisions for ADA. DRCOG certifies compliance with multiple civil rights laws including ADA in the Title VI Local Agency Assurance also included in DRCOG's Title VI Implementation Plan.
- DRCOG also self-certifies that the transportation planning process is being carried out in accordance with all applicable requirements including ADA every time a new TIP is adopted.
- The purpose of DRCOG's Coordinated Transit Plan is to improve mobility for older adults, individuals with disabilities, low-income

individuals and others with mobility challenges. As the federally-required Coordinated Public Transit Human Services Transportation Plan (CPTHSTP), the Coordinated Transit Plan also addresses many FTA requirements including:

- An assessment of transportation needs for individuals with disabilities and older adults.
 (This assessment can be based on the experiences and perceptions of the planning partners, and/or on more sophisticated data collection efforts, and gaps in service).
- DRCOG is a founding member of the
 Denver Regional Mobility and Access
 Council (DRMAC). This includes having
 an appointed representative of DRCOG
 on DRMAC's Board of Directors. DRMAC
 was established in 2005 to address the
 specialized transportation needs for citizens
 of the greater Denver metro area. Its mission
 is to ensure people with mobility challenges
 have access to the community by increasing,
 enhancing, sharing and coordinating regional
 transportation services and resources.
- Among the strategic initiatives included in DRCOG's Metro Vision is to ensure ADA standards are met or exceeded in constructing or retrofitting facilities such as curb cuts and ramps.

DRCOG addresses ADA at the regional level, not at the project level. For example, DRCOG is not required to have an ADA Transition Plan as are many local government recipients of federal funds. Local government sponsors of projects selected for TIP funding are required to adhere to all federal requirements including ADA. It is the responsibility of CDOT, FTA and FHWA to enforce federal regulations and requirements, including ADA, in their role as administrators of federally funded projects. DRCOG provides an information, education, communication and assistance role.

B. State Policy Requirements

Federal Relationship

The FAST Act requires state departments of transportation to conduct statewide transportation planning and programming, and federal Planning Rules for statewide transportation planning provide regulatory details. Although the requirements in federal laws and regulations for statewide planning are generally similar

to those for metropolitan planning, the specific federal requirements for transportation planning in metropolitan areas are defined in the appropriate metropolitan elements of federal law and regulations, rather than by the statewide elements. Federal law does not require statewide long-range transportation plans to be fiscally constrained.

However, federal law does require the statewide process to interact with the metropolitan process in areas where the metropolitan process is required. This interaction is described in various federal laws and regulations as **cooperation** or **coordination**. Each has a slightly different definition, but both imply that the involved parties work together to make sure products are seamless and schedules are consistent. The cooperation and coordination help to achieve consistent goals and objectives.

Outside of metropolitan areas, federal law requires states to conduct their transportation planning process in **cooperation** with local officials responsible for transportation.

State Statute

Colorado statute specifies that statewide transportation planning and programming is to be done in cooperation with regional planning commissions. The Greater Denver Transportation Planning Region is one of 15 transportation planning regions established for this purpose. DRCOG, as the regional planning commission for that transportation planning region, has metropolitan transportation planning responsibilities within the transportation management area and a consultation role outside of it (in the Mountains and Plains area). State statute also requires that:

- a 20-year regional transportation plan be developed for each transportation planning region that includes a metropolitan area
- a regional transportation plan shows what can be reasonably expected to be implemented with the revenues that are likely to be available (in other words, fiscally constrained).
- CDOT integrate and consolidate the regional transportation plans into a comprehensive statewide transportation plan
- a Statewide Transportation Advisory
 Committee review and comment on all regional transportation plans submitted and provide advice to CDOT (a representative from each

- of the 15 transportation planning regions in the state serves on this committee); and
- the Colorado General Assembly recognizes that regional planning commissions and transportation planning regions are the proper forum for transportation planning and that the county hearing process is the proper forum for local government input into the five-year program of projects

FASTER Legislation

In 2009 the Colorado Legislature passed Senate Bill 09-108, Funding Advancement for Surface Transportation and Economic Recovery (FASTER). FASTER created new state transportation enterprises, funding sources and programs. It also identified the following additional factors that should be addressed by the statewide plan, and by inference, the MPO transportation plans as well:

- targeting of infrastructure investments, including preservation of the existing transportation system
- safety enhancement
- strategic mobility and multimodal choice
- support of urban or rural mass transit
- environmental stewardship
- effective, efficient and safe freight transport
- reduction of greenhouse gas emissions

Ongoing state planning factors include:

- an emphasis on multimodal transportation considerations, including the connectivity between modes of transportation
- an emphasis on coordination with county and municipal land use planning, including examination of the impact of land use decisions on transportation needs and the exploration of opportunities for preservation of transportation corridors
- the development of areawide multimodal management plans in coordination with the process of developing the elements of the state plan

Transportation Commission Rules and Regulations

As required by state statute, the Transportation Commission has adopted rules and regulations for the statewide transportation planning process. As with federal regulations, these rules augment statutory language. Included in the commission's rules are requirements for:

- public participation
- transportation planning region boundary revisions
- elements to be included in regional transportation plans
- review of regional plans by the Statewide Transportation Advisory Committee
- development and approval of the statewide transportation plan; and
- updates and amendments of regional and statewide plans.

The Transportation Commission routinely adopts policy directives or rules for other transportation planning-related processes. Those most relevant to the DRCOG regional process are discussed in Chapter 5.

Relevant state statutes are listed in Appendix A.

C. Metro Vision Guidance

As the regional planning commission for the Denver region, DRCOG prepares the plan for the physical development of the region. For nearly two decades this plan has been known as Metro Vision. Metro Vision remains advisory for a local jurisdiction unless its planning commission chooses to adopt it as its official advisory plan.

Metro Vision does not replace the vision of any individual community; rather, it is a tool to promote regional cooperation on issues that extend beyond jurisdictional boundaries. The plan anticipates that individual communities will contribute to Metro Vision outcomes and objectives through different pathways and at different speeds for collective effect.

Six core principles have shaped the role of Metro Vision since the plan's earliest conceptions and remain valid today.

- Metro Vision protects and enhances the region's quality of life.
- Metro Vision is aspirational, long-range and regional in focus.
- Metro Vision offers ideas for local implementation.
- Metro Vision respects local plans.
- Metro Vision encourages communities to work together.

Metro Vision is dynamic and flexible.

Metro Vision guides DRCOG's work and establishes shared expectations with the region's many and various planning partners. The degree to which the outcomes, objectives and initiatives identified in Metro Vision apply in individual communities will vary. The region's local governments will determine how and when to apply the tenets of Metro Vision based on local conditions and aspirations.

A primary objective of the DRCOG regional transportation planning process is to help implement Metro Vision.

D. Metropolitan Planning Agreement Guiding Principles

As stated in Chapter 1, the three partner agencies (DRCOG, RTD and CDOT) entered into an MOA in July 2001 for the transportation planning process for the DRCOG region. The MOA was modified in June 2008 to expand the geographic scope to include southwest Weld County. Under new requirements of the FAST Act, the MOA is replaced with a Metropolitan Planning Agreement (MPA) to reflect a greater emphasis on performance-based planning coordination. The purpose of the MPA is to implement federal and state statutes and regulations addressing regional transportation planning to ensure that a collaborative process occurs among the three agencies.

The MPA acknowledges the roles and responsibilities of the three agencies regarding transportation planning as defined by federal and state laws and regulations. The MPA further describes the functions, products and organization of the planning process.

The MPA specifies that the regional transportation planning process is carried out in a manner consistent with the following principles and objectives:

 Each year, the partner agencies solicit input on the goals and objectives of the regional process to collaboratively establish the goals and objectives for transportation planning in order to guide ongoing and future transportation investments. This is accomplished through:

- joint meetings of members of the agencies'
- governing boards
- coordinating the processes for setting project priorities
- providing opportunities for meaningful public participation
- establishing a clear decision-making structure; and
- establishing cooperative interagency staff communication.
- Development and transportation plans are integrated to be mutually supportive.
 This is accomplished by working with local municipalities and counties to:
 - coordinate the integration of transportation planning and land use
 - preserve adequate right-of-way for future transportation options
 - ensure that regional needs are addressed;
 and
 - coordinate and prioritize transportation investments to achieve a balance of transportation and quality-of-life issues.

The Metropolitan Planning Agreement formally commits DRCOG, RTD and CDOT to work together on transportation planning for the Denver region.

3. Participants

Transportation planning in the Denver region incorporates the experience and input of many people and organizations. The DRCOG Board is the MPO of the transportation management area and the regional planning commission of the Greater Denver Transportation Planning Region. CDOT and RTD are partner agencies in the regional transportation planning process as affirmed in the MPA. Local officials, interest groups, the public and others provide essential direction and comment. Other federal, state and regional agencies play key roles, too.

A. DRCOG Committee Structure

As stated in the MPA, the regional transportation planning process is organized around a series of committees shown in **Exhibit 3**. **Exhibit 4** details committee composition and responsibilities.

The **DRCOG Board** is made up of local elected officials from the region's towns, cities and counties. It also includes at least one non-voting member each from CDOT (appointed by the governor) and from RTD. **The DRCOG Board is the policy body for the MPO**.

Transportation planning products described in Chapter 4 typically require *adoption by the DRCOG Board through the transportation committees process*, which includes:

- sequential review by the Transportation Advisory Committee, the Regional Transportation Committee, and the DRCOG Board, and
- the Regional Transportation Committee and the DRCOG Board must both take favorable action for policies and products to be considered adopted.

The Regional Transportation Committee (RTC) is a permanent committee that prepares and forwards policy recommendations to the DRCOG Board. DRCOG Board policy actions that differ from the Regional Transportation Committee recommendation must be referred back to the committee for reconsideration.

The Transportation Advisory Committee (TAC) is a permanent committee that assists the Regional Transportation Committee and the DRCOG Board by reviewing the work of the transportation planning process.

Ad hoc committees (or task forces) and work groups may be established by the DRCOG Board, Regional Transportation Committee or Transportation Advisory Committee. They are given short-term assignments to assist on specific topics, tasks or activities.

The Agency Coordination Team (ACT) and Interagency Consultation Group (ICG) are standing work groups made up of staff from the MPA partner agencies, air quality planning agencies and federal agencies. ACT duties include:

- synchronizing the schedule of planning activities (including Transportation Advisory Committee and Regional Transportation Committee consideration)
- coordinating Unified Planning Work Program (see Chapter 4) activities with agencies' planning activities.

ICG duties include reviewing transportation planning and air quality conformity products, methodologies and schedules.

B. Public Involvement

Constructive public involvement is essential at all levels of transportation planning. DRCOG is responsible for proactively engaging the public in the regional transportation planning process, and embraces federal requirements that MPOs provide the public with complete information, timely public notice, full public access to key decisions, and early and continuing involvement in developing the planning products described in Chapter 4. *Public Involvement in Regional Transportation Planning* documents DRCOG's public involvement process. DRCOG reviews the process annually.

Exhibit 3: Transportation Planning Committee Structure

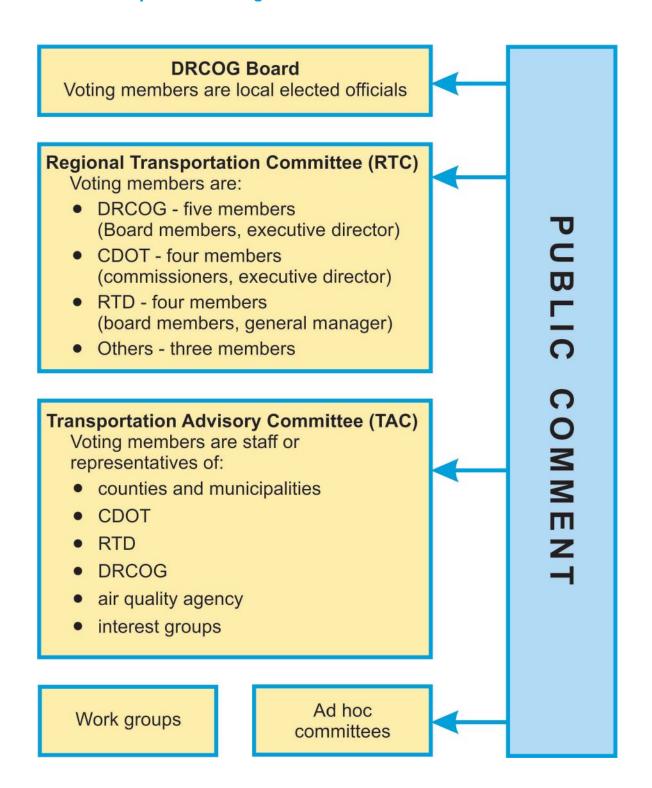


Exhibit 4: Composition and Responsibilities of the DRCOG Board and Transportation Committees

	DRCOG Board	Regional Transportation Committee	Transportation Advisory Committee
Authority	State and federal statutes DRCOG Articles of Association	 Federal statute 2001 MOA DRCOG Board adopts committee description 	2001 MOA DRCOG Board adopts committee description
Responsibilities	 Prepares, maintains and regularly reviews comprehensive regional plan (Metro Vision) Adopts all regional transportation planning products, including the Metro Vision RTP and TIP Products and policies are adopted when the Board and Regional Transportation Committee both take favorable action Board holds regularly-scheduled non-voting work sessions (typically monthly) at which every Board member is invited to participate 	Assists the DRCOG Board in regional transportation planning Prepares regional transportation planning policy recommendations for action by the DRCOG Board	 Facilitates dialogue and cooperation among local governments, regional agencies, the state and other stakeholders on regional transportation issues Provides advice and guidance on methods of planning and implementation, and helps develop policy options Assists the DRCOG Board and RTC by reviewing planning products and processes Makes recommendations to the Regional Transportation Committee on transportation plans and improvement programs
Membership	Each municipality, county and city-and-county within the nine-plus-county region is eligible to be a member of DRCOG Each member may designate one local elected official as its member representative and one as its alternate Denver may designate two members Governor appoints three non-voting members, including one member from CDOT RTD has one non-voting member	 Five from DRCOG—the chair, vice chair, two Board directors and the executive director Four from CDOT—three Denver-area transportation commissioners and the executive director Four from RTD—three board members and the general manager DRCOG, CDOT and RTD may designate alternates in writing Three others—appointed annually by the Regional Transportation Committee chair upon unanimous recommendation of the DRCOG, CDOT and RTD executives (DRCOG executive will consult with the chair prior to the three agency executives forming a recommendation) 16 voting members total 	 15 local-government representatives appointed by the DRCOG chair: two each from Adams, Arapahoe, Boulder, Douglas and Jefferson counties, and one from southwest Weld County; at least three are appointed from counties at least seven are appointed from municipalities (at least two but no more than three are from cities smaller than 35,000 in population) two from Denver and one from Broomfield one from the non-MPO (Mountains and Plains) area of the transportation planning region appointees are city or county managers/administrators; public works, transportation or planning directors; or equivalent CDOT directors (or their designees) for regions 1 and 4, division of transit and rail, and transportation development division RTD's assistant general manager of planning DRCOG's transportation planning and operations director Regional Air Quality Council executive director One representative each of environmental, freight, transportation demand management/non-motorized, senior, aviation, non-RTD transit and business/economic development interests (nominated by the DRCOG chair and confirmed by the Regional Transportation Committee) Alternates may be designated in writing FHWA and FTA have ex officio representation 29 voting members total
Quorum	One-third of all voting member representatives	12 voting members or designated alternates	15 voting members or designated alternates
Decisions Made	Regular questions: With a majority of voting member representatives present Adoption or amendment of elements of regional plan: With a majority of all voting member representatives	With 12 affirmative votes	With 15 affirmative votes

Recent federal regulations and executive orders have emphasized broadening public participation in transportation planning to include affected groups that have not traditionally been very involved, such as minority constituents and people with disabilities, lower incomes or limited English proficiency. All DRCOG-hosted public hearings and forums are held in venues that are wheelchair accessible, and DRCOG accommodates and provides services for people with other disabilities when such services are requested in advance. DRCOG's Limited English Proficiency Plan outlines how such assistance will be provided.

Specific goals of DRCOG's public involvement process are to:

- present information and educate the public about the regional transportation planning process.
- continually solicit public input through its Board directors, public forums, public hearings,

The goal of public involvement is to ensure that the decisions regarding a proposed plan or project are made only after the public is made aware of, and has the opportunity to comment on, the proposal.

corridor studies, attending local community and interest group meetings, distributing questionnaires and newsletters—especially at the beginning of planning processes, at key decision points, and when final drafts are prepared. DRCOG makes maximum use of opportunities to speak to communities and organizations at their scheduled meetings; experience has demonstrated that going out to

- the public rather than expecting the public to come to a DRCOG meeting is more productive.
- facilitate information flow between the public and decision-makers by compiling public issues, comments and concerns into complete and concise documents.
- consider and respond to public concerns.
 DRCOG considers public concerns in preparing draft documents. The transportation committees and the DRCOG Board consider expressed public concerns when making decisions.
 DRCOG is responsible for drafting responses to identified concerns and for documenting the consideration given to major issues by decision-makers. For certain processes (specifically, the Metro Vision RTP and TIP, described in Chapter 4), if significant comments are received on the draft documents, DRCOG prepares a summary, analysis, and report on the disposition of those comments.

The DRCOG regional transportation planning process and its corresponding system-level public participation is a coordinated effort of the MPA partner agencies. However, public participation takes place at the city, county, corridor and project levels, too. In fact, individuals concerned about a specific project or citywide plan, for example, will often find their participation to be more meaningful in a public involvement process conducted specifically for that project or plan. While DRCOG provides opportunities for further public comment on proposed projects during development of regional products such as the Metro Vision RTP or TIP, DRCOG's public involvement is intended to augment, not replace, project-specific public involvement activities.

4. Planning Process Products

Federal laws and regulations require the performance-based regional transportation planning process to produce five major products. The following sections describe what each product contains and how each is prepared:

A. Unified Planning Work Program

The Unified Planning Work Program (UPWP) describes all metropolitan transportation planning and transportation-related land use and air quality planning activities, regardless of funding source, on a two-year cycle, addressing the planning priorities of the DRCOG region. It identifies tasks that will be accomplished using federal transportation planning funds. The MPA partners participate in the activities of the UPWP, with each contributing information, effort and resources. The work program defines the nature, extent and duration of the partners' participation. The three partners conduct their individual planning programs in coordination with the regional program. Each agency is responsible for:

- identifying priority planning issues of concern
- preparing work tasks to address issues of concern
- completing assigned tasks; and
- cooperating with other agencies so that shared tasks can be completed.

The Unified Planning Work Program provides the basis for the scope of work of the contract DRCOG executes with CDOT to receive federal transportation planning funds.

The Unified Planning Work Program typically includes:

- purpose, background and guidlines for planning activities
- the accomplishments of preceding UPWPs and the current status of the transportation planning program
- an overview of UPWP priority activities

- descriptions of the planning tasks to be performed using federal transportation planning funds and matching funds (and other funds identified by mutual agreement). Specifically, descriptions identify work activities, objectives, products, participants, responsibilities and expected completion schedule.
- identification of funding sources, with revenues and expenditures shown by agency by activity, and with documentation that meets federal and state requirements; and
- descriptions of other major transportation planning activities by MPA partner agencies and local governments using other funds. These projects are briefly identified for informational purposes.

The work program year is the federal fiscal year, which begins Oct. 1. Preparation of the UPWP typically begins in March of odd-numbered years. DRCOG leads this effort, with significant collaboration from RTD and CDOT and assistance from other agencies through the Agency Coordination Team. FHWA and FTA review the work program to ensure the proposed activities are consistent with federal requirements and eligible for federal funding. The UPWP is adopted by the DRCOG Board through the transportation committees process (see sidebar to Section 3.A). When the adopted work program receives formal federal approval, CDOT prepares and executes the consolidated transportation planning grant contract with DRCOG using a summary version of the Unified Planning Work Program as the scope of work. Exhibit 5 shows a typical timeline for developing the UPWP.

Relationship to the Statewide Transportation Planning/Programming Process

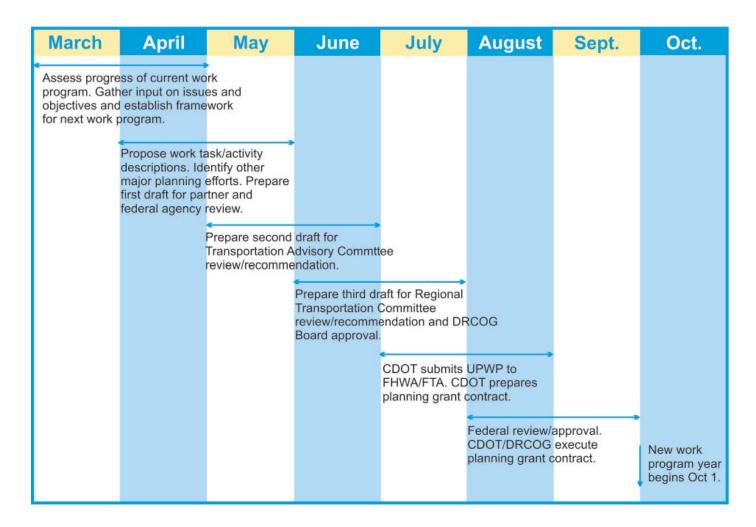
CDOT provides input on planning issues and concerns and on UPWP tasks, products and timing desired for the statewide process. As funding allows, the UPWP includes the mutually agreed-upon activities necessary to ensure seamless products and consistent schedules.

Amendments

Generally midway through each federal fiscal year and at the end of the first federal fiscal year, the Agency Coordination Team reviews progress on the work program. As needed, revisions are identified and an amended Unified Planning Work Program is

adopted by the DRCOG Board through the transportation committees process. CDOT conveys the adopted amended UPWP to FHWA and FTA for approval.

Exhibit 5: Typical Unified Planning Work Program Timeline (Odd-numbered years)



B. Long-Range Transportation Plan

Metro Vision is a comprehensive policy document that expresses the region's vision for growth, development, environmental quality and transportation. It identifies the long-range transportation outcomes, objectives, and strategic initiatives needed to support the desired physical, social and economic development of the region (the other plan components). DRCOG develops and maintains a Metro Vision Regional Transportation Plan (RTP) as a part of Metro Vision. The Metro Vision RTP includes two key components:

- The Metro Vision transportation system reflects a transportation system and accompanying programs and services necessary to enhance the region's quality of life and adequately respond to mobility demands. Not fiscally constrained, the Metro Vision transportation system is the region's 20-year transportation plan required by state law and referred to in state rules as the vision plan.
- The air quality conforming fiscally constrained regional transportation plan is the subset of the Metro Vision transportation system required by federal law for transportation management areas. The fiscally constrained performancebased RTP identifies the affordable, multimodal transportation system that can be achieved during a minimum 20-year planning horizon (as of the effective approval date) with financial resources that are expected to be reasonably available.

The specific titles of these two components may change over time, but DRCOG expects to continue identifying both a vision transportation system and

The Metro Vision RTP is the Denver region's long-range transportation plan.

Its key components are:

- the Metro Vision transportation system
- the fiscally constrained RTP

one that is fiscally constrained. For consistency, both the Metro Vision transportation system and air quality conforming fiscally constrained RTP cover the entire transportation planning region. Both components of the Metro Vision RTP are reviewed and amended/updated as necessary. Within the transportation management area, federal law requires the fiscally constrained RTP to be reviewed and updated at least every four years to validate air quality conformity and address the latest planning assumptions and other regulatory requirements.

Federal regulations require the air quality conforming fiscally constrained RTP to include both long-range and short-range strategies/actions that provide for the development of an integrated multimodal transportation system to facilitate the safe and efficient movement of people and goods in addressing current and future transportation demand.

The air quality conforming fiscally constrained RTP:

- demonstrates the consideration given to the region's comprehensive long-range land use plan and development objectives (the other elements of Metro Vision)
- considers the federal planning factors (see Chapter 2)
- forecasts the future transportation demand of people and commercial vehicles
- emphasizes facilities serving important national, regional and metropolitan functions
- provides general project descriptions (referred to in the regulations as "design concept and scope") sufficient to develop realistic cost estimates and allow air quality conformity examination
- considers the findings of the congestion management process
- identifies modernization and rehabilitation strategies necessary to preserve the transportation system
- identifies operational and management strategies to make most efficient use of the transportation system
- includes a safety element coordinated with the state strategic highway safety plan
- addresses environmental mitigation policies, programs or strategies
- includes appropriate bicycle and pedestrian facilities and proposed transportation enhancement activities

- contains a financial plan describing the cost and funding assumptions and showing fiscal constraint; and
- conforms with Clean Air Act requirements within applicable pollutant (non)attainment areas.

While the RTP is being developed, the MPA partners work on a complex series of interrelated

and overlapping tasks spanning 18 to 24 months. A general description of typical tasks follows. **Exhibit 6** illustrates the tasks along a sample 18-month timeline, and **Exhibit 7** shows the long-range transportation plan development responsibilities of the MPA partners.

Exhibit 6: Typical Long-Range Transportation Plan Timeline

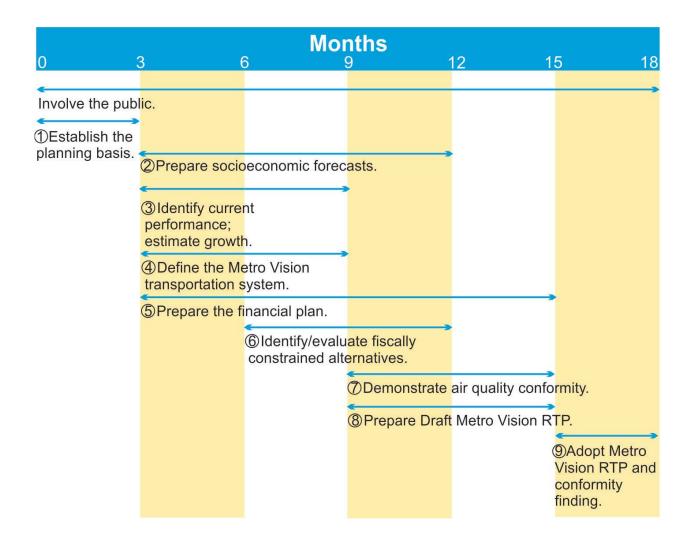


Exhibit 7: Partner Responsibilities in Developing Long-Range Transportation Plans

DRCOG:

- prepares and adopts Metro Vision including a transportation element
- prepares and adopts the Metro Vision RTP including both the Metro Vision transportation system and the air quality conforming fiscally constrained regional transportation plan
- coordinates, prepares and adopts the finding of air quality conformity for the fiscally constrained RTP
- coordinates activities, ensures collaboration, facilitates review and approval process
- prepares socioeconomic forecasts and runs regional travel model
- calculates, compiles and presents performance measures and results
- identifies and evaluates transportation strategy alternatives including congestion management options
- leads the process that selects priority capital projects for the integrated multimodal system
- leads development of the financial plan demonstrating fiscal constraint
- conducts public involvement activities and consults with land management and environmental resource agencies
- provides an overview of environmental mitigation opportunities
- publishes Metro Vision, Metro Vision RTP and conformity documents and makes them available to the public
- maintains process for amending the Metro Vision RTP

CDOT:

- provides guidance about state regulations,
 Transportation Commission investment priorities and plan preparation
- provides state highway system performance data and goals
- identifies mobility needs, safety, operations and preservation needs for state highways to implement

- Metro Vision and participates in the project evaluation and selection process for the integrated multimodal system
- reviews highway networks and regional travel model results including data for air quality conformity
- provides revenue forecasts and program distribution information
- works with DRCOG to cooperatively estimate longrange transportation revenues and cooperates in the development/review of the financial plan
- provides an overview of environmental mitigation opportunities
- assists with the development of strategy and project cost estimates
- reviews the Metro Vision RTP and facilitates review by the Statewide Transportation Advisory Committee
- participates in public involvement and agency consultation activities
- integrates and consolidates the Metro Vision RTP into the statewide transportation plan

RTD:

- provides transit system performance data
- identifies capital expansion, safety, preservation, security and operations needs for the transit system to implement Metro Vision and participates in the capital project evaluation and selection process for the integrated multimodal system
- reviews transit networks and assists with regional travel modeling
- works with DRCOG to cooperatively estimate longrange transportation revenues and assists with preparing the financial plan
- assists with the development of strategy and project cost estimates
- reviews the Metro Vision RTP
- participates in public involvement and agency consultation activities

Ongoing: Public involvement and agency consultation

DRCOG's general public involvement procedures are discussed in Chapter 3 and are applied to the entire process of regional transportation plan development. Public involvement includes outreach from the beginning of the process through its completion. Agency consultation typically takes place as appropriate in steps 3 through 7. DRCOG usually holds a minimum of two public meetings when working on a new plan and may conduct public forums or open houses as well. As possible, the public participation events of the MPA partner agencies are jointly sponsored or mutually attended. DRCOG holds formal public hearings with appropriate public notice for adopting an update or revising Metro Vision and for adoption of the Metro Vision RTP and associated conformity finding for the fiscally constrained RTP. DRCOG summarizes all public comments received via outreach, forums, meetings, phone and email messages, and other sources; then drafts responses and presents all comments and responses to the transportation committees and DRCOG Board to consider. If significant public comments are received on draft documents, a summary, analysis and report on the disposition of such comments are included as part of the final Metro Vision RTP documentation.

Step 1. The planning basis

The region's adopted long-range transportation plan policy and strategy components are examined in concert with Metro Vision. Through public and stakeholder outreach and the transportation committee process, the plan and strategy components are reconfirmed or revised as appropriate to establish the long-range planning basis and foundation of the new Metro Vision RTP.

Step 2. Socioeconomic forecasts

Socioeconomic forecasts are the foundation of regional travel and air quality modeling. Estimates of population, employment and households for the current year, the horizon year of the long-range plan, and for interim staging years required for air quality conformity modeling are produced. DRCOG starts by establishing regional control totals based on broad national and state forecasts and expectations, as

well as other input. These regional totals are then allocated to smaller areas called transportation analysis zones using the UrbanSim model. Local governments help by verifying current data, providing local development plans and expectations, and reviewing initial estimates. The approximately 6,250-square-mile mile DRCOG modeling area has more than 2,800 transportation analysis zones.

Step 3. Current system performance and the implications of growth

DRCOG summarizes the current performance of the regional transportation system using applicable data from CDOT, RTD, local governments, public transportation authorities and the regional travel model. DRCOG also uses preliminary data from the regional travel model to quantify how much travel demand will increase by mode during the time period covered by the plan. This step establishes base measures of performance against which potential improvement options can be compared.

As part of this step, DRCOG may identify future scenarios using alternative growth allocations and transportation system assumptions, and external factors to examine benefits, impacts and costs.

Step 4. Define the Metro Vision transportation system

In this step, DRCOG works with the MPA partners, local governments, public highway authorities, other interested parties and the public to identify the future transportation system that would best align with and implement the other components of Metro Vision. The Metro Vision transportation system typically describes an integrated multimodal system that includes:

- rail and bus transit service, and multimodal passenger facilities
- the principal and major regional arterial and freeway network
- key regional bicycle corridors, and
- basic needs for maintenance and preservation, management and operations, safety, security, environmental mitigation and enhancement of the transportation system.

Conceptual cost estimates are prepared, and the total amount of funding needed to build, operate

and maintain this system is identified. This system has no fiscal constraints. The Metro Vision transportation system becomes the starting point for defining the fiscally constrained RTP.

Step 5. The financial plan

The fiscally constrained component of the Metro Vision RTP must include a financial plan that reconciles the estimated costs of constructing, maintaining and operating the proposed transportation system with reasonably expected revenues during the time period covered by the plan. Developing the financial plan is a cooperative effort among the MPA partners, local governments, public highway authorities and other stakeholders.

To comply with federal requirements, the financial plan for any fiscally constrained RTP must consider and ultimately define numerous financial aspects including (but not limited to):

- the base fiscal year for revenue estimates (values in year of expenditure and constant-year dollars)
- the precise number of years covered by the plan
- funding sources and revenue amounts, including traditional federal-formula and state sources, discretionary sources, local governments, private developers, tolling, existing and new public transportation authorities, public-private partnerships, transit farebox and potential new state, regional or local transportation funding initiatives.
- for any agency whose responsibilities extend beyond the DRCOG region (CDOT, for example), how much revenue is allocated within the DRCOG region; and
- cost estimation, such as what is needed at the broad investment category level and what is needed for specific projects.

The Agency Coordination Team and/or ad hoc committees may work through technical issues pertaining to fiscal constraint. Relevant information is provided to the transportation committees for explicit consideration of draft revenue and cost estimates prior to DRCOG Board approval of networks for air quality conformity testing (Step 7). The final financial plan is explicitly considered by the transportation committees as it becomes part of the Metro Vision RTP document to be adopted by the DRCOG Board.

Step 6. Fiscally constrained regional roadway and rapid transit system

The air quality conforming fiscally constrained RTP must specify only those improvements that can be afforded. This step defines the subset of Metro Vision transportation system regionally significant projects and strategies that best achieve Metro Vision's planning and transportation objectives within the constrained level of funding.

Typically, the roadway and transit capital improvements of the currently defined Metro Vision transportation system are verified with partner agencies and local governments. Envisioned projects may be added, modified or removed. The projects are then evaluated based on agreed-upon criteria which may be related to such factors as the scale of the problem, benefits of the project, number of users, safety and other attributes related to the implementation of Metro Vision. Projects must then be identified which can be included within the financially constrained revenue estimates for the RTP. Future funding allocations are also made for "system categories" for which specific future projects are not identified. These categories are analyzed based on performance management efforts (for example, safety and reconstruction) and other factors (funding for future bicycle, pedestrian and transportation demand, and system operational projects).

Step 7. Air quality conformity

The fiscally constrained components of long-range transportation plans must conform to appropriate State Implementation Plans for air quality (see Section 5.H). As established in federal regulations for conformity determinations, the proposed fiscally constrained RTP networks are modeled in combination with the final transportation analysis zone-level socioeconomic forecasts to determine travel on the roadway and transit system. The regional travel model results including traffic volumes, vehicle miles of travel, average vehicle speed and transit ridership by time of day are used to predict the amount of various pollutants emitted by these on-road mobile sources. The amount of predicted pollutant emissions must not exceed budgets established in State Implementation Plans. Implementation of transportation control measures

is also assessed. These criteria are examined for the long-range horizon year of the fiscally constrained RTP and for interim years established considering federal and State Implementation Plan requirements. All criteria must be met for all years evaluated. If all criteria are met, DRCOG prepares a technical document supporting a conformity finding. Unless the finding is deemed "routine in nature" by the Air Pollution Control Division of the Colorado Department of Health and Environment according to the Air Quality Control Commission's (AQCC) Regulation 10, this document is taken to the AQCC

in a public hearing; that body formally comments on the finding. A public hearing is also held by the DRCOG Board. The DRCOG Board adopts the conformity finding through the transportation committee process as part of the Metro Vision RTP adoption. After approval by the Board, the conformity finding documentation, along with the plan documentation, is provided to FHWA/ FTA for the federal conformity determination. The federal conformity determination for a fiscally constrained RTP is valid only for up to four years. **Exhibit 8** shows air quality conformity responsibilities.

Exhibit 8: Air Quality Conformity Responsibilities with Fiscally Constrained RTP

An MOA between DRCOG, the Regional Air Quality Council (RAQC), and the Colorado Department of Public Health and Environment outlines specific roles and responsibilities for transportation conformity evaluations. A second MOA between DRCOG and RAQC highlights the staff-level coordination of regional transportation, development and air quality planning efforts. A third MOA between DRCOG and five other transportation or air quality agencies specifically addresses eight-hour ozone conformity. The working interpretation of these MOAs includes:

- The Interagency Consultation Group (ICG)
 process shall be convened at the outset of the plan
 development process and at key points throughout.
- The draft fiscally constrained RTP roadway and transit networks approved in Step 6 serve as the transportation system basis. Per the eight-hour ozone MOA, the DRCOG travel model covers all of the southern subarea of the eight-hour ozone nonattainment area (the subarea boundary line is the nominal alignment of Weld County Road 38, the extension of the Boulder/Larimer county boundary eastward to the Morgan County line). DRCOG coordinates with Weld County and CDOT Region 4 to define the networks outside of the DRCOG region.
- DRCOG, in cooperation with RTD, CDOT and affected local governments and public transportation authorities, develops a schedule of regionally significant improvements for the interim staging years identified for the conformity process.
- DRCOG adjusts the networks to reflect roadway classification, laneage, area type, transit service frequency, parking costs and other attributes.
- DRCOG and the ICG also determine other planning assumptions, such as:
 - local government and agency commitments

- to decreased sanding or improved street sweeping reducing small particulate pollution.
- socioeconomic, demographic and vehicle fleet forecasts.
- DRCOG runs the regional travel model and provides the results to the Agency Coordination Team and Interagency Consultation Group to check reasonableness.
- DRCOG submits the final transportation data to the Air Pollution Control Division, which calculates the final pollutant emission levels and provides the results to DRCOG.
- DRCOG prepares the conformity determination technical document. The eight-hour ozone MOA and SIP allow DRCOG to prepare an ozone conformity determination for the southern subarea of the ozone nonattainment area. The North Front Range MPO prepares ozone conformity determinations for the northern subarea.
- The DRCOG Board holds a public hearing on the conformity determination. DRCOG distributes the document at least 30 days before the public hearing.
- The Air Quality Control Commission holds a public hearing for conformity determinations associated with new plans or major amendments (at its discretion as provided for in Regulation 10) and provide comments to DRCOG.
- Upon adoption by DRCOG the conformity determination plan documentation is transmitted to FHWA and FTA.
- FHWA receives concurrence conformity determination from EPA.
- FHWA and FTA issue the federal conformity determination.

Step 8. Metro Vision RTP preparation

DRCOG develops the Metro Vision RTP document. The Metro Vision RTP includes all the elements noted in previous steps. The financial plan is described in detail and transportation benefits and impacts are documented. DRCOG prepares drafts of Metro Vision RTP text and, through review by the transportation committees, finalizes the draft. A copy of the draft is also provided to CDOT to coordinate review by the Statewide Transportation Advisory Committee.

Step 9. Metro Vision RTP adoption

The Metro Vision RTP and fiscally constrained RTP conformity finding require public review and adoption by the DRCOG Board through the transportation committee process. Upon transportation committee recommendation of the draft Metro Vision RTP and conformity finding documentation, DRCOG announces a formal public hearing and makes documents available for public examination. Final transportation committee recommendations and DRCOG Board action take place after consideration of public input. Upon adoption, DRCOG transmits the Metro Vision RTP to CDOT; the Metro Vision transportation system component for integration into the state's vision transportation plan (along with the Metro Vision's policy level documentation) and the air quality conforming fiscally constrained RTP component for inclusion in the state's transportation plan.

Relationship to Statewide Transportation Planning/ Programming Process

Federal regulations require statewide transportation plans to be coordinated with metropolitan transportation plans and states to cooperate with MPOs on the portions of the plans affecting metropolitan planning areas. These requirements are acknowledged in the MPA. State statute requires CDOT to integrate and consolidate regional transportation plans into a comprehensive statewide transportation plan. The rules for statewide transportation planning indicate that "regional transportation plans...shall...form the basis for developing...the statewide transportation plan" and that "at a minimum, the statewide transportation plan shall include priorities as identified in the regional transportation plan." The Metro Vision RTP

is developed in a process consistent with state rules and is responsive to Statewide Transportation Advisory Committee and CDOT reviews (reflected by favorable action by the Regional Transportation Committee). At that point, CDOT integrates it into the statewide plan.

Amendments

The Metro Vision RTP may be amended when significant changes occur to regionally significant projects (additions, deletions and modifications), major planning assumptions, or other time-sensitive transportation planning changes. The opportunity for amending the Metro Vision RTP will typically be offered once a year on an annual cycle, though in unique circumstances the DRCOG Board may consider amending the RTP at any time.

An amendment to the fiscally constrained RTP and new air quality conformity finding are required for highway or transit network changes of regional significance, such as:

- new rapid transit lines
- new interchanges
- interchange improvements that add or delete travel movements; and
- roadway widenings of one centerline-mile or more on the plan's regional roadway system.

An amendment to the fiscally constrained RTP, but **without** a new air quality conformity finding, may be required for:

- RTP network changes outside the transportation management area
- changes in the proposed funding source; and
- other substantive changes to elements of the Metro Vision RTP that are not specifically included in the air quality conformity modeling.

An amendment to the air quality conforming fiscally constrained RTP is **not required** for lesser revisions, such as:

- highway widenings of less than one centerlinemile on plan roadways
- changes to local, collector and minor arterials implemented with local or private funds
- minor scope changes to projects
- minor changes to non-conformity-modeled elements, and
- text clarifications or corrections.

C. Transportation Improvement Program

The Transportation Improvement Program (TIP) is a staged multiyear program of projects to implement the air quality conforming fiscally constrained RTP. The TIP identifies the federally funded surface transportation strategies and projects (or phases of projects) to be implemented in the DRCOG transportation management area during the next few years (see below). Per state protocol, the TIP also includes the CDOT projects being implemented using only state funds.

The federal requirement under the FAST Act is that TIPs cover at least four years. DRCOG's TIP currently covers a six-year period; FHWA and FTA consider the last two years as informational. The TIP is updated at least every four years as required by federal regulations. CDOT develops an annual Statewide Transportation Improvement Program (STIP).

Like the fiscally constrained RTP, the TIP must conform with the requirements of the Clean Air Act, so it must identify all regionally significant projects, regardless of funding source, being completed during the TIP period. Regionally significant projects include roadway capacity projects being built by local governments with local funds, new tollways or capacity increases to existing tollways by public highway authorities and major projects being implemented by RTD with its funds.

DRCOG leads the TIP development, working collaboratively with the MPA partners, air quality agencies, local governments and others. TIP development and adoption takes about 15 months and a general description of usual tasks follows. **Exhibit 9** shows a typical timeline and **Exhibit 10** identifies TIP development responsibilities of the MPA partners.

Ongoing. Public involvement

Project selection considers the concerns of the public. Project sponsors are responsible for providing opportunities for public comment on projects and applications submitted to DRCOG. RTD's and CDOT's processes include public participation. A formal TIP public hearing, with appropriate public notice, is conducted by the DRCOG Board prior to adoption. The public notice of public involvement activities and time established for public review and comments on the TIP will satisfy the Program of Projects (RTD's Strategic Budget Plan) requirements of the FTA Section 5307 Program. DRCOG summarizes all public comments received during the public comment period, drafts responses as appropriate, and presents this information to the transportation committees and DRCOG Board. If significant public comments are received on draft documents, a summary, analysis and report on the disposition of such comments are included as part of the final TIP documentation.

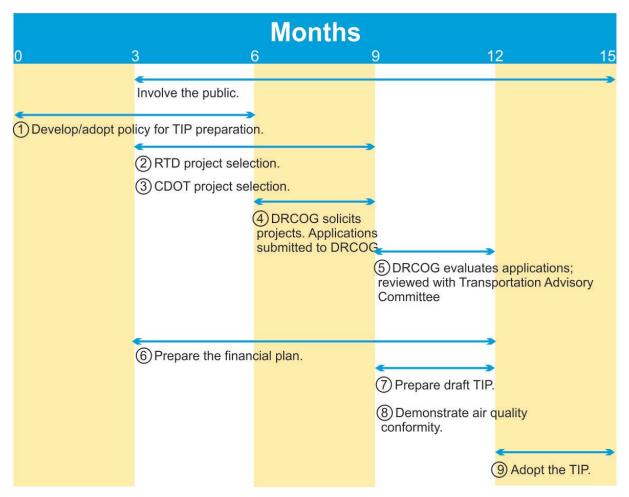
Step 1. Develop policy for TIP preparation

Each time a new TIP is prepared, the first step is to establish or confirm the process and procedures used to develop the TIP. DRCOG assembles these into a policy document for adoption by the DRCOG Board through the transportation committee process. Ad hoc committees or working groups may be established to assist in this effort. The policy document is adopted before DRCOG solicits applications for TIP funding (Step 4).

Only projects that implement the fiscally constrained RTP can be selected for funding.

No project using federal surface transportation funds can move forward unless it is included in the TIP.

Exhibit 9: Typical Transportation Improvement Program Timeline



Policy items typically considered and discussed include:

- the relationship of the TIP and project selection to Metro Vision. Because the TIP is the mechanism to identify the projects and strategies from the fiscally constrained RTP that are the highest priority to implement in the immediate future, the outcomes and objectives from Metro Vision and the Metro Vision RTP are reviewed to provide a TIP project selection basis
- identifying eligible applicants and deciding the maximum number of applications each may submit
- establishing project eligibility (including, and perhaps beyond, federal criteria) for DRCOGselected categories
- Identifying set-aside pools or off-the-top funding allocations not subject to the TIP call for projects
- specifying other application requirements, such as responsibility for providing local matching funds and funding possible project cost increases, recipient responsibility for timely implementation, and who (from the

- applicant's organization) is allowed to submit the applications
- defining the evaluation criteria by project type to rank/rate applications for DRCOG-selected categories; and
- defining the subsequent methods or procedural steps that result in project selection for the draft TIP.

Federal surface transportation funds are provided to states and regions through numerous federal funding programs or categories. DRCOG directly selects projects for funding in three federal programs titled:

- Surface Transportation Program-Metro
- Transportation Alternatives (TA)
- Congestion Mitigation/Air Quality (CMAQ)

Exhibit 10: Partner Responsibilities in Developing the Transportation Improvement Program

DRCOG:

- prepares and adopts the TIP
- prepares and adopts finding of air quality conformity
- coordinates activities, ensures collaboration and facilitates the review and approval process
- develops eligibility requirements and selection criteria for DRCOG-selected categories
- solicits projects through a call for projects and assists potential applicants
- evaluates applications and selects projects in DRCOG-selected categories
- ensures consistency of proposed projects with the air quality conforming fiscally constrained RTP
- develops the financial plan, demonstrating fiscal constraint
- solicits descriptions of regionally significant projects being implemented in the TIP horizon using nonfederal revenues
- coordinates the air quality conformity process including running the regional travel model if needed
- conducts public involvement activities
- publishes and distributes the TIP
- maintains process for TIP modifications and amendments

CDOT:

- provides guidance about state regulations
- works with DRCOG to cooperatively estimate available short-range state and federal revenues and cooperates in the development and review of the financial plan

- solicits proposals and selects projects for funding with CDOT-controlled revenue
- provides details of CDOT-selected projects for inclusion in the TIP
- participates in interagency review of proposed projects
- if needed, reviews highway networks and regional travel model results including data for air quality conformity
- reviews TIP information and documentation
- participates in public involvement activities
- incorporates the TIP into the STIP subsequent to governor's approval

RTD:

- works with DRCOG to cooperatively estimate shortrange regional and federal transit revenues and assists with the financial plan
- identifies projects for federal funding through its Strategic Budget Plan
- provides details of RTD projects using federal funds to be included in the TIP
- provides details of other significant RTD projects using non-federal funds
- participates in interagency review of proposed projects
- if needed, reviews transit networks and assists with regional travel modeling
- reviews TIP information and documentation
- participates in public involvement activities

Step 2. RTD project selection

RTD has primary responsibility for selecting projects for the TIP that use federal transit formula funds (Section 5307 and 5309) and transit discretionary (competitive) funds. RTD uses its Strategic Budget Plan as the basis for its project selections and initial submittals to DRCOG (see Section 5.K). RTD provides its Section 5307 Program of Projects to DRCOG.

Step 3. CDOT project selection

CDOT receives federal highway funds from a variety of federal programs and also receives revenues from the Colorado Highway Users Tax Fund and is eligible to receive funds from the Colorado General Fund (as provided by the state legislature). The Transportation Commission has established a structure for identifying and addressing needs on the state highway system with this combination of funds (see Section 5.J). CDOT projects are defined for purposes of the TIP in the following investment category or program areas:

- strategic projects
- surface treatment
- regional priorities
- congestion relief
- bridge
- safety
- FASTER Safety
- FASTER Bridge Enterprise
- FASTER Transit
- elderly, disabled, rural and other transit

Section 5.J describes CDOT's selection processes for projects in the DRCOG TIP. Projects selected in the transportation management area are included in the TIP. Since CDOT programs projects by investment category, instead of specific funding source, they are all listed as state funds within the TIP. CDOT operations and maintenance projects are not required to be listed in the TIP unless they are of a capital nature.

Step 4. Solicitation for DRCOG-selected projects

Once the TIP preparation policy document has been adopted (Step 1), DRCOG formally announces it is soliciting applications for TIP funding through a call for projects. The application forms and submittal

process are web-based. The application specifies instructions per the adopted policy document and embeds all evaluation criteria so applicants can immediately see how well their projects score and assess their competitiveness. The solicitation announcement typically gives sponsors six to eight weeks to complete and submit applications.

DRCOG conducts training on how to use the application program and jointly with CDOT holds workshops on what it means to implement projects using federal funds. DRCOG also provides relevant material on its website.

Step 5. Review and evaluation of submittals

DRCOG evaluates TIP applications using the process and methodology adopted in Step 1. The Transportation Advisory Committee reviews the evaluations; a work group or ad hoc committee may be convened to assist. TIP applicants, and DRCOG and either CDOT or RTD (depending on project type) may hold peer reviews of certain projects to better understand scope, cost and schedule implications. DRCOG typically produces a validated scoring/ranking of eligible submitted projects, by project type, for consideration by the transportation committees, the public and the DRCOG Board.

The nature of the final selection process varies from one TIP cycle to the next, but the specific process defined in Step 1 is carried forward. Typically, transportation committees review the ranked lists of projects; work groups or ad hoc committees assist in crafting options as to the best mix of projects; and other factors are considered. An interagency review phase allows the MPA partners to share their tentative selections with each other (along with proposed, but not selected, projects) for review and comment on synergistic and multimodal opportunities and implementation conflicts.

Step 6. Financial plan

To comply with federal requirements, the TIP must contain a financial plan showing proposed expenditures are consistent with reasonably expected revenues. DRCOG works cooperatively with CDOT and RTD to determine reasonably expected revenue by funding category, by year. The financial plan may contain proposals for new

revenues, new revenue sources (for example, federal discretionary funds) or innovative financing, as long as such funding can be established as reasonably available. Costs are supplied by CDOT, RTD and other project sponsors as part of their applications/submittals. The final financial plan is explicitly considered by the transportation committees and the DRCOG Board as part of adopting the TIP.

Step 7. Draft TIP

After interagency review, the tentatively selected projects from the DRCOG process and the potentially revised submittals from RTD and CDOT are reviewed for consistency with the air quality conforming fiscally constrained RTP. DRCOG then assembles a consolidated draft TIP document, adding any federal discretionary or congressionally earmarked projects. DRCOG identifies the regionally significant projects that will be completed using non-federal funds during the period of the TIP for inclusion in the network demonstrating air quality conformity and listing in the TIP document.

Step 8. Air quality conformity

The process for demonstrating the TIP's air quality conformity is similar to that used for the fiscally constrained RTP (see Section 4.B). Regionally significant roadway capacity and major transit guideway improvements selected for the TIP or implemented using nonfederal funds in the TIP time horizon are compared to the projects anticipated to be completed during the first interim stage of the fiscally constrained RTP (see Section 4.B, steps 6 and 7). If TIP horizon projects are not in that stage, an RTP conformity revision is processed concurrently. Applicable reports are provided to FHWA and FTA to issue the federal conformity determination.

Step 9. TIP adoption

The TIP and conformity finding require public review and adoption by the DRCOG Board through the transportation committees process. Upon transportation committee recommendation of the draft TIP and conformity documentation, DRCOG announces a formal public hearing and makes available documents for public examination. Formal transportation committee recommendations and

DRCOG Board action take place after consideration of public input. Upon adoption, the TIP is transmitted to the governor for approval and to CDOT for inclusion in the STIP. FHWA and FTA issue a federal conformity determination concurrently to approving the TIP in the STIP.

Relationship to the Statewide Transportation Planning/ Programming Process

The projects in DRCOG's adopted TIP are included without modification in the STIP, provided that the TIP was prepared in a process consistent with federal regulations, demonstrates air quality conformity, and is approved by the governor. However, because of the uncertainty associated with predicting the amount of revenues available for DRCOG, CDOT may initially include these projects in the STIP only as illustrative and not in the funded programs. They are depicted as illustrative projects until the sponsor is ready to begin, at which time they are transferred into the funded programs where they can be budgeted.

TIP Revisions

The TIP may be revised between formal development cycles following the policies adopted in Step 1. For any revision, air quality conformity must be considered. Typically, revisions are either of a policy or administrative nature. DRCOG has an agreement with CDOT that DRCOG's public involvement and notification procedures will meet the requirements for CDOT's project amendments. Policy amendments entail significant changes that require public review and adoption by the DRCOG Board through the transportation committee process. The TIP policies of Step 1 define the types of revisions that might require policy amendments. Examples from the current policy include:

- changing a project's funding by more than
 \$5 million during the TIP's first four years
- deleting a project, or deferring it, from the first four years of the TIP, or
- adding a project such that a new conformity evaluation would be required.

Administrative modifications are less significant and, by definition, do not affect air quality conformity. DRCOG processes them and no committee review or DRCOG Board approval is required.

Pool Flexibility

There is an agreement on the degree of CDOT's flexibility concerning amending projects within CDOT pools (for example, Bridge Off-System, Bridge On-System, Congestion Relief, FASTER Bridge-Safety-Transit, and Surface Treatment). CDOT is allowed to shift funds without going through the amendment process each time, as long as the total amount of funding in the pool does not change.

Annual Listing of Federally Obligated Projects

Each fiscal year, DRCOG prepares a list of projects for which federal funds were obligated by Dec. 31 from data supplied by CDOT and the Federal Transit Administration. This list is presented to transportation committees and posted on the DRCOG website

In transportation management areas such as Denver that are attainment-maintenance for air quality (see Section 5.H), federal funds cannot be programmed for any highway capacity project that would significantly increase capacity for single-occupant vehicles unless the project is based on an approved congestion management process.

D. Congestion Management Process

In transportation management areas, federal law requires the regional transportation planning process to include a congestion management process: "that provides for safe and effective integrated management and operation...of new and existing transportation facilities...and through the use of travel demand reduction and operational management strategies."

The DRCOG region's congestion management framework addresses many federal requirements within several transportation planning tasks, processes and documents to the extent possible. Congestion management fits into the overall regional transportation planning process; it does not stand alone and is not a static product. The congestion management strategies of travel demand reduction (including Transportation Demand Management strategies) and operational management to ensure the efficient and effective

use of transportation facilities are considered in all project development and transportation planning processes in the region. As the MPO, DRCOG is responsible for coordinating the congestion management process.

Congestion Mobility Grade Measures

- Duration How long does the congestion last?
 (number of hours per day congested)
- Severity How long are the delays at individual locations? (percent of travel time in delay in peak hour)
- Magnitude What is total amount of delay for all travelers at that location? (total daily delay time per mile)
- Variation What is the variation in travel time between off-peak and rush hour?
- Reliability How frequently do crashes, incidents or events occur? (crashes per mile per year)

The key components of the congestion management process are:

- In the DRCOG region, congestion is considered severe for linear segments of the designated regional roadway system that have a congestion mobility grade of D or F. The congestion mobility grade is calculated on a 1- to 20-point scale for every roadway segment. Points are calculated for each of five unique congestion measures, summed to a grand total, and used for assignment of a grade. A map of roadway locations with a grade of "D" or "F" is produced annually. The regional level congestion definition should not be used in place of engineering level analyses required for corridor, project or environmental documentation studies.
- Performance monitoring. DRCOG assembles congestion information from a variety of sources including the regional travel model, local government and CDOT traffic counts, private companies using vehicle probe data (for example, INRIX) and other sources such as the national Urban Mobility Report prepared by the Texas Transportation Institute. DRCOG produces annual reports to present updated information and new types of measures.

The performance-based planning process established in MAP-21 and continued in the FAST Act (23 U.S.C. 119) requires that DRCOG and CDOT develop transportation plans and transportation improvement programs through a performance-driven, outcome-based approach to planning. DRCOG and CDOT transportation plans shall include performance targets that address performance measures and standards and a system performance report. Plans requiring performance targets include:

- Regional Transportation Plan
- Transportation Improvement Program
- Statewide Transportation Plan
- State Transportation Improvement Program
- Strategy identification and evaluation. In this component, the causes of congestion are examined and congestion management strategies are explored. This activity takes place at two distinct levels, the regional level and the project level, as described in Exhibit 11. Many types of congestion mitigation strategies are identified in DRCOG's Congestion Mitigation Toolkit.
- Implementation. To comply with federal requirements, projects must implement specific congestion management actions defined in the project level evaluation (for example, NEPA). Decisions as to schedule, responsibilities and funding sources for the more regional congestion management strategies are made during the TIP process.
- Monitoring of strategy effectiveness.
 Recipients of Congestion Mitigation/Air Quality program funds (see Section 4.C) have a benefits-reporting requirement to FHWA and the Transportation Commission. DRCOG staff also monitors the results of other TIP-funded projects related to congestion. Following the establishment of final federal FAST Act regulations, DRCOG will adjust current monitoring procedures, if necessary, to address the new regulations.

Relationship to the Statewide Transportation Planning/ Programming Process

Federal law only requires a congestion management process in transportation management areas, not throughout the remainder of the state. In the

Exhibit 11: The Two Levels of Congestion Management Strategy Evaluation in the DRCOG Region

- 1. Regional level. During the development of long-range regional transportationplans, strategies for congestionmanagement are identified and evaluated. The region's key strategies are identified as part of the Metro Vision transportation system and the fiscally constrained RTP identifies the subset that will be emphasized with the reasonably expected funding resources. Separate but consistent documents may be prepared for certain strategies, such as intelligent transportation systems.
- 2. Project level. For major highway and transit capacity projects, project level evaluation examines specific congestion management actions either alone, in combination, or in support of the project. Project level analysis is a more detailed and geographically-focused evaluation of costs, benefits and effects of specific strategies. One source of information on strategies is the DRCOG Congestion Mitigation Toolkit. The agency managing project development is responsible for project level congestion management evaluations.

There are two key examinations:

- Identification and evaluation of a "management strategy only" alternative to determine whether it
- could substitute for the additional capacity of the "build" alternatives being considered.
- If building additional highway or transit capacity is the preferred alternative, then congestion management strategies that most effectively support the operation of the "build" alternative are included in and implemented by the project.

DRCOG transportation management area, the statewide transportation planning process must explicitly consider, analyze as appropriate, and reflect in its transportation planning products the DRCOG congestion management process.

E. Planning Process Certifications

Under the FAST Act, DRCOG and CDOT must certify to FHWA and FTA that the metropolitan transportation planning process is being conducted in accordance with all applicable federal requirements each time a new TIP is submitted. Similarly, every four years FHWA and FTA must conduct a federal review of the process. Both the self-certification and the federal quadrennial planning certification review hold an MPO and all planning partners in the transportation management area (including FHWA and FTA) accountable for the function and quality of the planning process in its region.

DRCOG initiates the self-certification process, working with CDOT to conduct a critical review of the federal requirements (see Chapter 2). DRCOG prepares a certification documentation that is signed by the executive directors of each agency.

Federal law mandates that the self-certification accompany the submittal of an adopted TIP to FHWA and FTA.

FHWA and FTA are jointly responsible for conducting the quadrennial planning certification review for the U.S. Department of Transportation. The Environmental Protection Agency and other federal agencies may also participate. The federal agencies typically begin the process by sending a questionnaire to the MPO that covers an array of

planning topics. DRCOG, with the assistance of the MPA partners, air quality planning agencies, and local governments as appropriate, completes a formal response. The federal agencies conduct a desk review of this response, then typically conduct an on-site evaluation, meeting with key staff from the agencies, local elected officials and the public. The federal agencies then prepare a report to document the review and any findings. FHWA and FTA jointly conclude the quadrennial planning certification review with one of the following actions:

- certify the transportation planning process
- certify the process subject to required corrective actions
- certify the process as acceptable for a portion of the overall requirements (in other words, not certify the process for some programs), or
- withhold certification.

A certification conclusion is valid until a new FHWA and FTA quadrennial certification process is conducted.

If certification is limited or withheld, some federal funding to the region may be withheld by FHWA and/or FTA.

Relationship to the Statewide Transportation Planning/ Programming Process

The MPO self-certifications and quadrennial certification review conclusions are considered by CDOT in its certification to FHWA and FTA that the statewide transportation planning process is being carried out in accordance with all federal requirements.

5. Coordination with Other Transportation Processes

RTD, CDOT, air quality planning agencies and local governments undertake numerous transportation planning and programming activities that intersect with the regional process. This chapter identifies those most relevant to the regional process, describes them and shows how they relate to the regional process and how the activities are coordinated.

A. CDOT Interchange Approval

CDOT's Interchange Approval Process Policy Directive was established to ensure fair and consistent treatment of proposals for new interchanges or major interchange improvements on state highways. The Policy Directive was amended in December 2004 (and reconfirmed in October 2008) and the Procedural Directive that implements it was issued in October 2005. The CDOT "1601 process" is applied to all state highways (interstates, other freeways and non-freeway facilities) and to all applicants (local governments, public highway authorities, and CDOT itself) to manage the location of interchanges so that the state highway system's mobility and level of service is preserved. Such interchanges and improvements cannot be constructed until the applicant completes all the steps of the 1601 process identified in the Procedural Directive. Exhibit 12 summarizes those steps.

Categories of Applications

Type 1: New interchanges on interstates or freeways, or any application not initiated by CDOT that seeks CDOT cost-sharing. Approval by Transportation Commission.

Type 2: New interchanges not on interstates or freeways, or any modification or reconfiguration to existing interchanges (with no CDOT cost-sharing). Approval by the CDOT chief engineer (may be elevated to Transportation Commission).

Type 2a: Minor interchange improvements with little or no impact to the transportation system. Approval by the CDOT chief engineer (may be delegated to the CDOT regional director).

Relationship to the Regional Transportation Planning Process

The air quality conforming fiscally constrained RTP must depict proposed new interchanges or major interchange improvements for purposes of fiscal constraint and, in some instances, air quality conformity, either through the development of a new RTP or an amendment to an existing one.

The following types of interchange improvements, which will typically be either Type 1 or Type 2 1601 applications, are considered regionally significant and must be reflected in the conformity modeling network:

- new interchange
- improvements upgrading a local service interchange to a freeway-to-freeway interchange
- improvements adding missing movements to an existing interchange (for example, changing a half diamond to a full diamond, or adding new freeway-to-freeway ramps not currently provided)
- removal of an interchange or elimination of movements.

For regionally significant interchange improvements in the transportation management area, appropriate CDOT approval of the system level study is needed no later than three weeks after the due date for project requests in the development of a new RTP or for RTP amendments. The applicant must provide the draft system level study (Type 1 and Type 2), or other data (Type 2a), to DRCOG 20 days before the date of needed CDOT action.

For non-regionally significant interchange improvements in the transportation management area, and for any interchange improvements in the remainder of the transportation planning region, appropriate CDOT approval of the system level study (Type 1 and Type 2) or other data (Type 2a) is needed at least 45 days prior to the DRCOG public hearing on a new air quality conforming fiscally constrained RTP or RTP amendment. If CDOT approval is not obtained in these timeframes, the request must be deferred until the next scheduled RTP amendment cycle. In all cases, applicants must provide DRCOG a conceptual level cost estimate,

even if a system level study is not prepared. The DRCOG land use forecasts for the current plan horizon are the analytic base for 1601 studies for which fiscally constrained RTP funding sources are expected or desired. CDOT may also request a

build-out assessment to further define project level requirements and financial commitments.

As appropriate, CDOT reports on the status of 1601 studies in the region to DRCOG transportation committees.

Exhibit 12: Steps in the 1601 Process

The seven steps in the 1601 process are briefly summarized as follows (for detail, see the 1601 Procedural Directive):

- 1. The applicant notifies the appropriate CDOT region of its desire to build a new interchange or improve an existing interchange on the state highway system, and the CDOT region sets a pre-application project scoping meeting. The purpose of the meeting is to determine the scope category and anticipated processand schedule for the proposed project. The CDOT regional director must approve the progression of any application to Step 2.
- 2. The applicant is responsible for all costs associated with the development, administration and evaluation of such applications. If the applicant is not CDOT, an initial intergovernmental agreement is developed between the applicant and CDOT addressing: anticipated improvementv category; responsibility for administrative and application costs; identification of needed studies and analytical procedures; level of design detail needed; environmental study expectations; long-range plan consistency requirements; access permitting; and other relevant topics.
- 3. The applicant completes a system level study to identify the short- and long-term environmental, community, safety and operational effects on the state highway and surrounding transportation system. The system level study includes a preliminary financial plan that identifies all costs and proposed responsibility for funding and the effect of the proposed funding on the fiscally constrained RTP. Type 2a applications do not require a system level study, but the applicant must prepare data sufficient to substantiate that there is no potential for significant negative effects.

- 4. The Transportation Commission (Type 1) or CDOT chief engineer (Type 2) reviews and, if acceptable, approves the system level study, with conditions.
- DRCOG must establish that the proposed new interchange or interchange improvements are consistent with the fiscally constrained RTP; often this requires an amendment to the RTP.
- 6. The applicant must prepare conceptual design, which must be approved by the CDOT chief engineer or regional director. The design report must contain any State Highway Access Code-related requirements. The applicant must complete the NEPA process, with the CDOT chief engineer or FHWA issuing the appropriate decision document. When the interchange is on the interstate, FHWA must grant access approval.
- 7. If the applicant is not CDOT, a final intergovernmental agreement between CDOT and the applicant is executed that details the actions to be implemented, ownership, costs and a funding plan clearly identifying responsibilities. The CDOT chief engineer approves the final intergovernmental agreement, if it is acceptable. If the final funding plan differs substantially from that approved by the Transportation Commission in Step 4, it is submitted to the Transportation Commission for reconsideration.

Upon completion of the final intergovernmental agreement, CDOT issues a state highway access permit. The applicant completes design, right-of-way acquisition and construction per the approved final intergovernmental agreement and access permit.

B. Revisions to State Highway Access Categories

The State Highway Access Code identifies the procedures and standards by which CDOT and local governments regulate property access to or from state highways. The Code, revised by the Transportation Commission in 1998 (major) and 2002 (minor) pursuant to state statute, specifies a classification system of eight separate categories for access management purposes, as shown in Exhibit 13. In 1999, CDOT and local governments cooperatively assigned each state highway segment a category on the basis of existing and future function and location of the highway or segment.

The *Code* establishes the process and procedure for making changes to the assigned category, which is accomplished through a rule-making hearing by the Transportation Commission. **Exhibit 14** outlines the process. CDOT maintains the current schedule of assigned categories reflecting the original category assignment and all changes approved since 1999.

Relationship to the Regional Transportation Planning Process

Managing the state highway system to enhance safety, maintain smooth traffic flow and protect the functional capability of the system (the intent of the Code) is consistent with policies of the Metro Vision Plan. In concept, state highways shown on the Metro Vision RTP network should carry an access designation consistent with the regionally-significant nature of that plan, specifically F-W, E-X, R-A and NR-A (see **Exhibit 13**). In the already-developed portions of the region, established roadside development may make assignment of these high level access categories unrealistic and lower classifications based on the existing level of development may be the best that can be achieved.

Exhibit 13: State Highway Access Categories

The State Highway Access Code identifies eight categories for access management as follows (for detail, see the Code):

- F-W (interstate, freeway)
- E-X (expressway, major bypass)
- R-A (rural regional highway)
- R-B (rural highway)
- NR-A (nonrural regional or principal highway)
- NR-B (nonrural arterial)
- NR-C (nonrural arterial, low speed character)
- F-R (frontage road)

When notified by CDOT of a proposed access category revision, DRCOG staff:

- for any NR (nonrural) designation requested, examines the request for consistency with Metro Vision's urban growth boundary/area
- for any state highway on the Metro Vision RTP, checks whether the proposed access category is generally consistent with the expectations that come with being shown on that plan.

If there are no concerns, DRCOG does not submit testimony at the rule-making hearing. If there are inconsistencies or concerns, DRCOG staff immediately alerts the local agency and CDOT staff. If the problems identified can be addressed or reasonably explained, DRCOG does not submit testimony. If concerns are not, or cannot be, addressed, DRCOG may present testimony. There may be a need to revise or adjust the Metro Vision RTP during the next update or revision cycle to reflect approved access category changes.

As appropriate, CDOT updates the transportation committees on the outcome of relevant access category change requests.

Exhibit 14: Process for Changing State Highway Access Category

The process for making changes to the assigned state highway access category is briefly summarized as follows (for detail, consult the *State Highway Access Code* or the CDOT Access Program administrator):

- Relevant local government, MPO or transportation planning region (with the approval of the local government by resolution), or CDOT initiates a request for a category change.
- At least 90 days before anticipated Transportation
 Commission action, the applicant provides information
 to CDOT to support the request, including an
 explanation of the need for the requested change and
 a discussion of how the change is consistent with the
 purposes and standards of the Code.

3. CDOT:

- reviews each request
- prepares a recommendation to the Transportation
 Commission
- provides a copy of pertinent documents to the appropriate local governments and MPO or transportation planning region 30 days prior to Transportation Commission action, and
- prepares the notice of the rule-making hearing.
- 4. At the hearing, all interested persons are provided the opportunity to submit written or verbal testimony.
- The Transportation Commission acts on the changes, based on the record of the rule-making hearing, as soon as practical following the hearing.

C. Major Environmental Processes

The National Environmental Policy Act (NEPA), signed into law Jan. 1, 1970, requires federal agencies to assess the environmental impact of major federal actions, including projects that receive federal funds, using an interdisciplinary approach that provides opportunities for public review and input. Since then, a large body of regulations, processes and procedures, and case law has specified how these assessments are completed. Further, numerous other public health laws, regulations and executive orders have been enacted, broadening the scope of and requirements for environmental-type considerations, which are typically folded into the NEPA umbrella.

Environmental Process Acronyms

EA Environmental Assessment

EIS Environmental Impact Statement

PEL Planning and Environmental Linkage

NEPA National Environmental Policy Act

The purpose of this section is to define the relationships between the regional transportation planning process and major environmental studies. For this relationship to be understood, some NEPA terminology and process information is briefly presented. **Exhibit 16** identifies the categories of environmental study and indicates which are considered major. **Exhibit 17** summarizes the general process for conducting major environmental studies. CDOT's *Environmental Stewardship Guide* provides a good overview and additional detail is contained in the CDOT *NEPA Manual*.

Relationship to the Regional Transportation Planning Process

The federal regulations for NEPA and for metropolitan transportation planning have evolved since their initial adoption several decades ago. Congress has expressed its intent that transportation planning and environmental considerations be better coordinated with clear relationships.

The following relationships are typically established

 Authorizing the study. Within the transportation management area, an EIS or EA

Exhibit 15: NEPA Environmental Action Categories

Proposed transportation actions or potential projects are categorized according to the likely environmental impact.

- Categorical exclusions are assigned to actions or projects that individually or cumulatively do not have a significant environmental impact. A categorical exclusion is not considered to be a major environmental process.
- For actions or projects where the significance of the environmental impact is not clearly known, an environmental assessment (EA) is prepared.
- An environmental impact statement (EIS) is required for actions or projects that are likely to have significant impacts to the environment.

is included in the TIP if federal, state or RTD funds are being used. EISs or EAs, regardless of funding source, are listed in the informational section of the Unified Planning Work Program.

- **Pre-study activities**. The applicant provides a draft work scope for a specific EIS or EA directly to the other MPA partners at a time no later than the release of the consultant solicitation for work. The MPA partners review that draft and provide timely comments. Areas of concern are worked out between the applicant and the MPA partner agencies before the consultant work scope is finalized. As part of this review, the MPA partners confirm which relationship requirements the study needs to meet. The relationship requirements are considered to be standard for all EISs, but for EAs the determination is made on a case-by-case basis cooperatively between the MPA partners and applicant at an Agency Coordination Team meeting.
- Early review of regional planning process linkages and consistency
 - Purpose and need. As the NEPA study is developing a draft purpose and need statement during scoping, DRCOG is customarily asked to provide review comments from the perspective of the

CDOT's Environmental Stewardship Guide states:

"A carefully prepared Purpose and Need statement provides a credible foundation for the subsequent study and promotes acceptance by the public and review agencies."

Early input from the regional transportation planning process assists in creating this credible foundation.

- MPO. To assist in developing its response, DRCOG may solicit input from the Transportation Advisory Committee or individual jurisdictions that could be affected by the proposed project.
- Metro Vision. As one of its evaluations, the NEPA study expressly considers and articulates the relationships (consistency or conflicts) between the project, its alternatives and Metro Vision.
- Project location and RTP placeholder
 The NEPA study identifies whether the study location is within the area subject to regional air quality conformity determination and what placeholder projects the then-current air quality conforming fiscally constrained RTP shows within the corridor (see background discussion in Exhibit 16).
- Land use forecasts. Regional air quality conformity is demonstrated for the fiscally constrained RTP based on the DRCOG small area land use forecasts. As such, those forecasts form the baseline for the transportation measures, criteria and related evaluations within the NEPA study. Other forecasts may be used for sensitivity analysis, investigating even longer-range improvement needs, examining the implications of a transportation alternative on inducing growth or redefining land use (an indirect effect), and for the portion of the Greater Denver Area Transportation Planning Region where air quality conformity is not applicable.
- Congestion Management Process requirements. Within the transportation management area, the NEPA study

- addresses the project level congestion management requirements (see Section 4.D) or references such efforts that may be conducted outside the NEPA study. Outside the transportation management area, a congestion management examination is not required, but is encouraged.
- Relationship of NEPA preferred alternative to the Metro Vision transportation system. If the NEPA preferred alternative differs significantly from the project concept depicted in the Metro Vision transportation system of the Metro Vision RTP, DRCOG staff should be alerted. The project is brought through the regional transportation planning process to be considered for inclusion in the plan during the next scheduled plan amendment or update process. As a preferred alternative is developed in the NEPA study, the applicant alerts DRCOG and that issue may be brought to transportation committees for discussion.
 - Relationship of NEPA decision to the air quality conforming fiscally constrained RTP. Exhibit 17 presents a matrix for synchronizing the NEPA decision document with the fiscally constrained RTP. Close coordination among the applicant, lead agency and DRCOG is encouraged during this period to avoid delays to the NEPA study or unreasonable expectations on the

- regional transportation planning process.
- Relationship of NEPA decision to the TIP. Within the transportation management area, the elements of the project anticipated during the period of the TIP, including environmental impact mitigation, must be part of the adopted conforming TIP before the NEPA decision document can be issued.

Planning and Environmental Linkage (PEL) Studies

A Planning and Environmental Linkage (PEL) study can be conducted as an interim step of evaluation for a transportation need or project that has not entered formal NEPA level analysis. The purpose of a PEL study is to perform preliminary analysis and make decisions not normally completed as part of the traditional regional planning process. This in turn will make NEPA level evaluation and decisionmaking more transparent to resource agencies and the public, promote environmental stewardship, minimize duplication of effort, and reduce delays in project implementation. PEL studies may also be conducted for transportation corridors to more clearly identify the problem and develop refined solutions for inclusion in the regional transportation plan. Agencies preparing a PEL study must complete an FHWA questionnaire to verify the activities conducted as part of the study and their relationship to future NEPA document preparation.

An environmental **disclosure** document can be issued for alternatives or a preferred alternative not included within the fiscally constrained RTP, but completion of such document is no guarantee of funding and no guarantee of inclusion in the fiscally constrained RTP.

A NEPA **decision** document, however, cannot be issued until the selected project, project elements or project phases are included within an adopted, fiscally constrained RTP that, in air quality nonattainment-maintenance areas, has demonstrated air quality conformity.

Exhibit 16: General Process for Conducting a NEPA Study

The general process for conducting an EIS or EA is similar, as described in the following overview. For any specific study, some steps may be conducted in a different order. There are also some specific requirement differences between an EIS and an EA.

- Identify roles. The lead agency in a major environmental study is a federal role (for example, FHWA, FTA or joint lead). The lead agency is responsible for ensuring that all aspects of the relevant NEPA processes are completed per federal requirements. The applicant (CDOT, RTD, public transportation authorities or local governments, sometimes cooperatively) typically completes or manages the work under the lead agency's guidance.
- Define and conduct agency coordination and public involvement, including initial notification to the public and affected agencies.
- Define the scope of the proposed project and its purpose and need, for example, what the project is trying to accomplish and why it is needed, what the problems are that need to be addressed.
- Describe the affected environment. Identify, assess and understand the existing conditions of the numerous potentially sensitive environmental resources.
- Identify alternatives that respond to the purpose and need. A no-action alternative must be defined as a baseline for comparison.
- Evaluate the alternatives. Quantify how well each alternative addresses the needs and the environmental (and other) impacts or

- consequences. In larger studies, a multi-step evaluation and screening process is probable (though not required), with an initial step that eliminates alternatives that are not viable due to fatal flaws, followed by a preliminary screening using select criteria to eliminate alternatives that are clearly inferior, followed by a more detailed assessment of the remaining alternatives using a full set of criteria.
- Prepare and distribute the environmental disclosure document. The lead agency issues the EA, or the draft and final EIS.
- Identify a preferred alternative, including needed avoidance, minimization and mitigation of project impacts. In studies where funding is not available to fully construct the preferred alternative, priority project elements or phases must be identified for inclusion in the decision document.
- During a formal comment period, solicit public and agency review. Appropriately address comments submitted.
- 10. Prepare and distribute the decision document. For an EIS process, the lead agency issues a Record of Decision. For an EA process, it issues a Finding of No Significant Impact if the proposed project has no significant impacts that cannot be mitigated. If impacts of environmental significance are considered likely, the EA process may conclude that an EIS must be prepared.

Exhibit 17: Coordination between Regional Transportation Plan and a NEPA Study's Decision Document

Background. Prior to a major NEPA study, the transportation improvements identified in the Metro Vision RTP may be considered best estimate placeholders. In the fiscally constrained RTP, the placeholder is assumed in the cost computations for fiscal constraint and, in air quality nonattainment-maintenance areas, is part of the modeled network used to demonstrate regional air quality conformity. EISs and EAs intend to identify a preferred alternative that can be implemented. To do so, the description (design concept and scope) and cost of the project to be approved in the NEPA decision document must be consistent with that in the adopted fiscally constrained RTP. If they are not consistent, either the fiscally constrained RTP must be amended, or the NEPA study priority elements or phases of a preferred alternative must be modified. The cost of any project or phase included in the fiscally constrained RTP must include and account for environmental mitigation measures anticipated in the NEPA decision document.

Scenarios and associated requirements.

- 1. A project desired in the NEPA decision document not significantly different from the adopted fiscally constrained RTP placeholder: The project must still be within the placeholder budget for fiscal constraint or within an acceptable tolerance level. The tolerance level will be agreed upon by CDOT, DRCOG, and FHWA, based on the overall cost of the project. As a general guideline, "smaller" projects (e.g. <\$30 million) may have a project cost tolerance within 30 percent of the fiscally constrained RTP placeholder cost in constant-year dollars. The cumulative cost of all individual NEPA process projects may have a project cost tolerance within 20 percent of the total cost of those projects as shown in the fiscally constrained TIP. Progressively lower tolerance levels may be determined jointly by CDOT, DRCOG, and FHWA for larger projects. No RTP amendment is needed and the NEPA decision document can be issued.
- 2. A project desired in the NEPA decision document is significantly different from the adopted fiscally constrained RTP placeholder:
 - Within the air quality nonattainment or maintenance area: A new air quality conformity

- determination may be required. A fiscally constrained RTP amendment is required, which DRCOG would consider during the next scheduled plan amendment or development cycle. NEPA decision document can be issued after the fiscally constrained RTP is revised and air quality conformity demonstrated.
- Outside the air quality nonattainmentmaintenance area: A fiscally constrained RTP amendment is needed, but would be considered minor since air quality conformity is not involved. Applicant should coordinate with DRCOG on timing of fiscally constrained RTP amendment and issuance of NEPA decision document.
- 3. A project desired in the NEPA decision document is beyond the agreed-upon tolerance level, but the applicant has a proposal for how RTP fiscal constraint will be maintained (for example, deleting or deferring other projects in the fiscally constrained RTP, or adding additional revenues): A fiscally constrained RTP amendment is required, which DRCOG would consider during the next scheduled plan amendment or development cycle. NEPA decision document can be issued after fiscally constrained RTP is revised and air quality conformity is demonstrated.
- 4. A project desired in the NEPA decision document is beyond the agreed-upon tolerance level and the applicant has no proposal for how fiscal constraint will be maintained: The NEPA decision document cannot be issued until project is in the fiscally constrained RTP. DRCOG would consider this project only during the next scheduled new plan development cycle.

Note that coordination between the RTP and rapid transit environmental studies are addressed as part of the FasTracks Annual Review process between DRCOG, RTD, and FTA.

D. DRCOG Fixed-Guideway Transit Review

Senate Bill 90-208 is a Colorado statute enacted in 1990 that states:

"The Regional Transportation District (RTD) Board shall take no action relating to the construction of a regional fixed-guideway mass transit system until such a system has been approved by the designated metropolitan planning organization (MPO). Each component part or corridor of such system must be approved by the MPO. Such action shall include approval of the method of financing and the technology selected for such projects."

Appendix A lists the relevant state statute.

Senate Bill 90-208 provides the legislature assurance that fixed-guideway construction proposed by RTD is technologically sound, financially feasible and consistent with the expectations of affected jurisdictions as represented in the MPO process.

Criteria for the review of proposed projects per Senate Bill 90-208 are adopted by the DRCOG Board through the transportation committee process. RTD submits fixed-guideway transit proposals to DRCOG and, in its proposal, describes the specific project in detail, provides a rationale for why it is being pursued, and provides information pertinent to each of the criteria. DRCOG conducts a technical assessment of each proposal using the information provided by RTD and its own examinations. Based on the criteria, DRCOG prepares a draft assessment report making preliminary findings and conclusions, which is reviewed by RTD. The proposal is also presented to the public in a hearing at a DRCOG Board meeting. DRCOG prepares a final assessment report reflecting resolution of technical and financial issues with RTD and summarizing public comment. Final transportation committees recommendations and DRCOG Board action to approve the specific proposal (or not) take place upon consideration of the final report.

Relationship to the Regional Transportation Planning Process

The Senate Bill 90-208 evaluation is conducted by DRCOG through the regional transportation planning process. As a priority transportation planning activity, such evaluations are identified in the Unified Planning Work Program. RTD fixed-guideway transit facilities must be in the air quality conforming fiscally constrained RTP and the TIP before they can be implemented. The Senate Bill 90-208 assessment confirms the fiscally constrained nature of the proposal per the fiscally constrained RTP or provides a rationale for plan amendment. The project can be included in the TIP for construction only after the DRCOG Board has issued a favorable Senate Bill 90-208 finding.

E. FasTracks Review

In April 2004, DRCOG completed the initial Senate Bill 90-208 review of RTD's FasTracks Plan, which was subsequently approved by the region's voters in November 2004. FasTracks is a broad, regionwide, long-term program and numerous assumptions were made about both technology and financing. To ensure the legislative intent of the review but address the likelihood of change during the course of FasTracks implementation, DRCOG has defined a process to evaluate changes to the most recently approved FasTracks Plan to determine if such proposed changes warrant new Senate Bill 90-208 approval action by the DRCOG Board. The key steps in the process are as follows:

- RTD submits a FasTracks Change Report
- The DRCOG Board, through the transportation committee process, determines whether changes in the following categories require further action pursuant to Senate Bill 90-208:
 - Project definition/scope/technology
 - Financial plan
 - Implementation schedule
 - Operating characteristics
 - Level of bus service

RTD board final action on any significant change to the FasTracks Plan requires MPO approval.

The DRCOG Board also requires RTD to provide a FasTracks Status Report every year. The report is for information purposes and does not require an associated action.

F. CDOT and RTD Master Intergovernmental Agreement

In April 2004, CDOT and RTD executed a Master Intergovernmental Agreement for continued coordination and planning for transportation development within the portion of the state in the RTD district. The Master Intergovernmental Agreement establishes a framework process for coordination of CDOT's and RTD's transportation improvements to ensure that all proposed projects, programs and facilities are accommodated to the maximum extent practicable. Each party further commits to minimizing costs for upgrades or modifications necessitated by the other party's construction to the maximum degree possible. The Master Intergovernmental Agreement establishes a context for corridor-specific intergovernmental agreements that address corridor planning, environmental study coordination, final design, management and funding of improvements. **Exhibit 18** identifies the elements covered by the Master Intergovernmental Agreement. An exhibit attached to the Master Intergovernmental Agreement identifies expectations for corridors where CDOT and RTD, jointly or separately, have either ongoing environmental study or near-term expectations for such.

Relationship to the Regional Transportation Planning Process

The coordination specified by the Master Intergovernmental Agreement affects how CDOT and RTD propose studies for inclusion in the Unified Planning Work Program and TIP, corridor projects in the RTP, and specific construction projects in the TIP.

G. Planning and Development Process for FTA Capital Investment Grant Program

The Capital Investment Grants (CIG) is FTA's primary grant program for funding major transit capital investments, including heavy rail, commuter rail, light rail, streetcars and bus rapid transit. Projects seeking CIG funding must complete a series of steps during several years to be eligible for funding. The project type and overall cost determine the category of the project: New Starts, Small

Exhibit 18: Items Addressed by the CDOT/RTD Master Intergovernmental Agreement

- 1. Project Coordination
 - Physical effects on existing facilities
 - The effects of maintaining operations and safety
 - The effects of legal, regulatory, or design standard requirements
 - Effects within long-term projects:
 - identification of future improvements
 - conceptual design
 - final design and construction elements
 - design approval of construction elements
 - environmental study coordination
 - Responsibility for determining effects
 - Sharing of personnel
- 2. Right-of-Way
 - Use of CDOT right-of-way
 - · Cost of additional right-of-way
- 3. Credit for Funds Expended
- 4. Dispute Resolution
- Implementation by Corridor or Project Specific Agreements

Starts or Core Capacity. For New Starts and Core Capacity projects, the law requires completion of two phases in advance of receipt of a construction grant agreement – project development (PD) and engineering. For Small Starts projects, there is one phase in advance of receipt of a construction grant agreement: project development.

Project sponsors must submit a letter to FTA requesting approval to enter into project development. Once a project is approved, the following activities must be completed within two years:

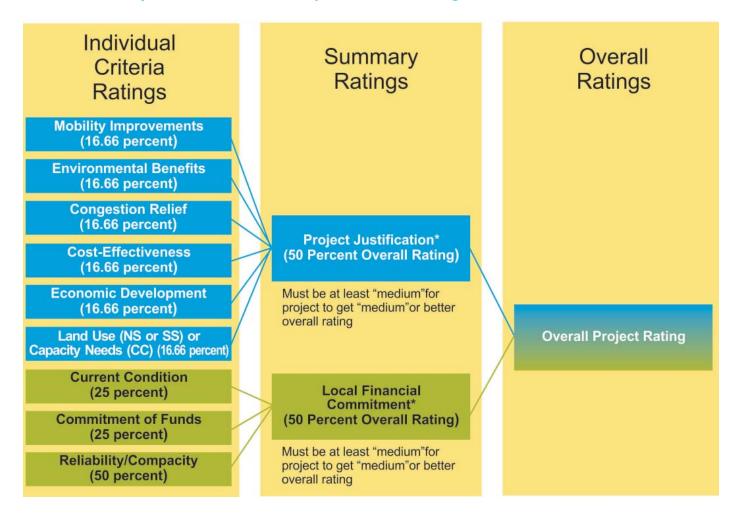
- The project sponsor must select a Locally Preferred Alternative;
- The project sponsor must get the Locally Preferred Alternative adopted into the fiscally constrained metropolitan transportation plan;
- The environmental review process required under NEPA must be completed as signified by a final FTA environmental decision (for example, categorical exclusion, finding of no significant impact, combined final environmental

- impact statement/record of decision, or record of decision) covering all aspects of the project proposed for FTA funding; and
- The project sponsor must develop sufficient information for FTA to develop a project rating.

DRCOG plays a key role in adopting the Locally Preferred Alternative into the fiscally constrained metropolitan transportation plan. In order for a project to be included in the plan there has to be a reasonable expectation of funding. This can be met, in part, by using anticipated funding from the CIG as a financial planning assumption.

FTA evaluates each proposed project according to a set of defined criteria, summarized in **Exhibit 19**. FTA uses the information to rate CIG candidates and make recommendations to Congress regarding a project's viability for federal funding. FTA prepares an annual report that provides a snapshot of all projects, including each one's strengths and weaknesses. Once given FTA approval, projects can move on to construction.

Exhibit 19: FTA Capital Investment Grant Project Evaluation Rating



H. State Implementation Plans for Air Quality

The federal Clean Air Act defines a process for Environmental Protection Agency (EPA) development and approval of National Ambient Air Quality Standards for a variety of pollutants that can adversely affect human health (for example, carbon monoxide, ozone and small particulates). The law requires State Implementation Plans (SIPs) be prepared to show how a nonattainment area—that is, a region that does not currently meet the air quality standards—will attain standards by implementing and enforcing emission control strategies and how attainment will be maintained. Appendix A lists relevant legislative and regulatory references.

- Nonattainment area SIPs are pollutant-specific plans that detail how a region will meet the specific air quality standard by specific dates.
- Maintenance plans are pollutant-specific
 SIPs that outline how an area that has met

- the specific air quality standard will continue to do so for a 10-year period. EPA requires two subsequent 10-year maintenance plans be submitted upon attainment of the National Ambient Air Quality Standards.
- Regional haze SIPs show how visibility will be improved in national parks and wilderness areas (for example, Rocky Mountain National Park in the DRCOG area).
- Conformity SIPs are the federally enforceable state regulations governing transportation conformity determinations.

The requirements of each SIP depend on the pollutant, classification and attainment dates. The term SIP generally refers to all of the individual plans and regulations that are submitted to and approved by the EPA. Key elements typically included in SIPs are:

 An inventory that accounts for all relevant emissions and emission sources. The inventory is used in (1) establishing emissions reduction

Exhibit 20: Developing and Adopting an Air Quality State Implementation Plan

DRCOG

 provides data from the Denver regional travel model for base and future years (vehicle miles traveled, speeds, transportation network)

Air Pollution Control Division (APCD)

- develops the pollution emissions inventory for the base year
 - for on-road mobile sources using the EPA Motor Vehicle Emissions Simulator (MOVES) model reflecting the latest available information on such factors as number and type of vehicles in the region, rate of fleet turnover and transportation characteristics.
 - for non-mobile sources using MOVES and local models.
- projects the inventory to a future year
- determines the maximum amount of mobile source pollution emissions that would allow the region to meet the National Ambient Air Quality Standards (the motor vehicle emissions budget)

Regional Air Quality Council (RAQC)

 identifies control measures to reduce air pollution in the Denver Metro/North Front Range Ozone Nonattainment Area

- prepares SIP for compliance with federal air quality standards
- holds a public hearing and receives public comment on the proposed SIP prior to submittal to the Air Quality Control Commission

RAQC and **APCD**

develop draft regulations to implement control measures

Air Quality Control Commission (AQCC)

- holds a public hearing and receives public comment on the proposed SIP and draft regulations
- adopts the SIP and regulations

Colorado General Assembly

- reviews SIP
- grants permission to submit

Governor

- approves SIP
- submits

Environmental Protection Agency

- determines completeness and legal and technical adequacy (this determination makes new emissions budgets applicable)
- approves SIP (this makes the SIP and its regulations federally enforceable)

- targets, (2) setting caps on mobile source emissions (for example, from roadways and traffic), and (3) as needed, performing air quality dispersion modeling.
- A motor vehicle emissions budget, which is the maximum allowable amount of each pollutant from mobile sources.
- Control measures as needed to help reach or maintain the emissions budget, including Transportation Control Measures focusing on reducing vehicle use and/or congestion.

Exhibit 20 shows general tasks for SIP development and adoption. The Air Quality Control Commission (AQCC), a regulatory body appointed by the governor, is responsible for the adoption of SIPs and their implementing regulations in Colorado through a public rule-making process. The Regional Air Quality Council (RAQC) is the lead air

quality planning agency for the Denver region, so designated by the governor. The RAQC has the primary responsibility for preparation of Denver area SIPs including identification of control measures. The Air Pollution Control Division (APCD) of the Colorado Department of Public Health and Environment operates the air monitors, collects emission inventory information, provides technical assistance to entities engaged in the SIP process, and enforces adopted air quality regulations.

The Clean Air Act provides for sanctions if a needed SIP is not submitted to EPA or if EPA finds it incomplete, inadequate or disapproves it. Sanctions can include federal funds being withheld for certain categories of transportation projects.

Exhibit 21 identifies the Denver region's air quality status.

Exhibit 21: Denver Regional Air Quality Status

- As of 2002, the Denver region met national air quality standards and has approved maintenance plans for the following pollutants and, as such, is considered to be attainmentmaintenance for them:
 - Carbon monoxide
 - PM10 (particulates less than 10 microns in size)
- 2. In 1997, the Environmental Protection Agency established a new, more stringent standard for ozone, based on measurements averaged over an eight-hour period. In 2004, the EPA defined a new nonattainment area for ozone using the new 80 parts per billion (ppb) eight-hour standard. It encompasses all of the Greater Denver Transportation Planning Region except for Clear Creek and Gilpin counties plus portions of Larimer and Weld counties including the Fort Collins-Loveland and Greeley urbanized areas. EPA formally designated the region as nonattainment in 2007. A SIP for this ozone standard was prepared in 2008 and was approved by EPA in 2011. In 2008, EPA revised the eighthour ozone standard to 75 ppb, and in July 2012. the EPA designated the Denver Metro/North Front Range (DM/NFR) region as marginal nonattainment.
- Based on a court decision in December 2014, the attainment date for the region was advanced from December 31, 2015 to July 20, 2015. As a result, attainment had to be demonstrated by the end of the 2014 ozone season. Due to the region not attaining by the end of 2014 and due to not all monitor values being below the standard for the 2014 season, which would have afforded the region a one-year extension to attain, the DM/NFR region was bumped up to a moderate nonattainment area in May 2016. The new designation has an attainment deadline of July 20, 2018 and requires the development of a new SIP, which was approved by the AQCC in November 2016 and will be submitted to EPA in spring 2017. In 2015, the EPA further strengthened the eight-hour ozone standard, lowering it to 70 ppb. Final designations under the new standard will occur by October 2017, and the region is expected to initially be classified as a marginal nonattainment area. While this classification does not require the development of a SIP, the region will begin planning and control measure evaluation to address this new standard.
- Visibility (the metro area "brown cloud") is not regulated by Clear Air Act requirements.

Relationship to the Regional Transportation Planning Process

The EPA requires federal actions to conform to the appropriate SIP. Conformity in the Clean Air Act means conformity to a SIP's purpose of eliminating or reducing the severity and number of violations of the National Ambient Air Quality Standards and achieving expeditious attainment of such standards. Air quality conforming fiscally constrained longrange transportation plans and TIPs, and federally funded projects in nonattainment and maintenance areas, must conform to the SIP. Conformity for a fiscally constrained RTP or TIP is demonstrated by showing that expected mobile source emissions are at or below SIP emissions budgets and that adopted transportation control measures are being (or will be) implemented consistent with the schedule in the SIP. Conformity procedures are described in Sections 4.B and 4.C.

As appropriate, APCD or RAQC updates the transportation committees on SIP issues and status.

Federal and state laws require an air quality and transportation interagency consultation process. The consultation procedures are formally integrated into the SIP. The consultation process in the DRCOG region is facilitated by meetings of the Agency Coordination Team.

I. CDOT Program Distribution

The Transportation Commission makes decisions about the management and operation of the state highway system including construction, operations and improvement, and is also responsible for adopting statewide long-range transportation plans and the STIP. To carry out its planning, programming and budgeting responsibilities, the Transportation Commission determines estimated revenues, needs and how the estimated revenues are allocated. The Transportation Commission does this by a process called Program Distribution.

Step 1. Revenue forecasting

Air quality conforming fiscally constrained longrange transportation plans must reflect financial resources that are expected to be reasonably available over the time period of the plan. Federal laws and regulations mandate that forecasting must be done cooperatively with relevant parties. To forecast revenues over a long period of time, many factors must be considered and defined. Such items typically include, but are not limited to:

- How traditional sources of funds should be forecast over a 20- to 25-year period.
- Whether different assumptions are needed for different funding sources, such as local resources or federal formula funds.
- How private development contributions should be estimated.
- The expectations for new sources of funding, such as tolling, public/private partnerships or revenue initiatives at the state, regional, or local level
- What the effect of inflation will be.

Step 2. State highway system needs

CDOT has embraced a performance-based approach to financial decision-making and has developed a structure for identifying needs on the state highway system. The top level of this structure consists of five goal areas identified in the 2040 Statewide Transportation Plan:

- Mobility Improve mobility and connectivity with a focus on operations and transportation choice
- Safety Move Colorado toward zero deaths by reducing traffic-related deaths and serious injuries
- Maintaining the system Preserve and maintain the existing transportation system
- Economic vitality Improve the competitiveness of the state economy through strategic transportation investments

The next level of the structure are program areas and performance objectives. For example, maintaining the system involves several program areas including bridge, surface treatment and maintenance with performance objectives for each. Evaluation tools and/or predictive models are used to estimate system performance in response to various levels of investment.

Step 3. Allocation of resources

Federal law requires the state and MPO to cooperatively develop estimates of funds available for implementation of air quality conforming fiscally constrained metropolitan RTPs and TIPs. To that

end, DRCOG works cooperatively with CDOT and other planning partners in the Program Distribution process. Program Distribution is a part of the planning process of the Statewide Transportation Plan and outlines the estimated assignment of forecasted revenues to various program areas during the time period of the plan. CDOT, DRCOG and other planning partners work cooperatively during the Program Distribution process to develop recommendations to the Transportation Commission for the distribution of revenues to programs, and for the formula allocation of applicable programs to CDOT regions and/or MPOs. The Transportation Commission approves Program Distribution, and CDOT and planning partners further cooperate to develop estimates of the federal and state funds from Program Distribution that might be reasonably anticipated to be available for transportation purposes within the MPO area for the time period of the TIP and RTP.

Relationship to the Regional Transportation Planning Process

The regional transportation planning process determines which projects and strategies will be included in the air quality conforming fiscally constrained RTP, and CDOT's participation in the regional process helps ensure that the fiscally constrained RTP's financial plan accurately reflects the Program Distribution and planning estimates. The planning estimates also guide DRCOG and CDOT as projects are developed for inclusion in the TIP/STIP. An annual CDOT budget is developed, and adopted in the spring of each year. The annual budget is based on updated revenue forecasts, and on updated information on funding needed to achieve performance objectives. The annual budget for each year replaces Program Distribution as the fiscal constraint for that year in the TIP.

As part of RTP or TIP development, or as appropriate, CDOT updates the transportation committees on federal and state transportation funding for the DRCOG area.

J. CDOT Selection Processes for Projects in the DRCOG TIP

CDOT has numerous funding programs organized around the following budget categories:

- Maintain Maintaining what the region (and state) already has
- Maximize Safely making the most of what the region (and state) already has
- Expand Increasing capacity
- Pass-Through Funds/Multimodal Grants

Federal law requires collaboration and consultation in project selection and prioritization. CDOT identifies projects for funding in the TIP within the transportation management area and in the STIP in the Mountains and Plains area. Processes for identifying projects include:

- Asset management systems Projects
 to maintain the transportation system are
 identified through asset management systems
 with input from CDOT regional staff. These
 systems incorporate performance measures
 and monitoring, strategy evaluation tools and
 predictive models to identify cost-effective
 projects that will assist in achieving established
 performance objectives.
- Safety processes Targeted safety improvements for funding with sources such as FASTER Safety and Highway Safety Improvement Program (HSIP) are identified through the analysis of safety data with input from CDOT regional staff. Safety data are used to identify the locations where improvements are most likely to result in increased safety for the traveling public.
- Competitive evaluation Projects for programs including Safe Routes to School, Transportation Alternatives Program (TAP), FASTER Transit and FTA programs are identified through competitive application-based evaluation processes. Projects are generally identified through a call for projects and applications are reviewed against established criteria to identify projects for funding.
- Regional Priority Program (RPP) RPP is a flexible funding source with projects identified by the CDOT regions in consultation with planning partners.

CDOT reviews proposed projects and solicits input from planning partners and the public through the Project Priority Programming Process (4P). The 4P was developed by the Transportation Commission in cooperation with Colorado Counties Incorporated, the Colorado Municipal League and the metropolitan planning organizations (MPOs). It was first adopted by the Transportation Commission in 1994, and has been updated most recently as part of the development of the current fiscal years 2016-2019 Statewide Transportation Improvement Program (STIP). The process is conducted during each TIP/STIP development cycle via meetings with transportation planning regions and CDOT regions. In the case of DRCOG, meetings are held with individual counties. **Exhibit 22** summarizes key steps of the process.

The CDOT funding programs for which projects are shown in the TIP and STIP are:

- Strategic Projects
- Surface Treatment
- Regional Priorities
- Congestion Relief
- FASTER (bridge, safety and transit)
- Bridge
- Safety
- Elderly, Disabled, Rural

Exhibit 22: Steps in CDOT's Project Priority Programming Process

- CDOT estimates available revenue and funding levels for programs in Program Distribution.
- CDOT prepares background information, including relevant roadway and traffic information and the status of current TIP/STIP projects and phases.
 CDOT identifies proposed projects and the latest cost estimates for projects currently under development are confirmed.
- 3. The two CDOT engineering regions typically hold a countywide meeting with each of the nine counties in the DRCOG region. At a location in each county, CDOT discusses projects, priorities and proposed revisions to the TIP, STIP and RTP consistent with updated cost and revenue estimates with local officials and staff. The counties take the lead in inviting other local agencies within their county and in publicizing meetings, which are open to the public. DRCOG and RTD discuss their processes for TIP project selection. Other issues, such as elimination of roadways from the state highway system and the potential for other funding mechanisms, may also be discussed. CDOT typically encourages each county to present a consolidated perspective of its project priorities.
- Each CDOT engineering region meets individually with each MPO and transportation planning region in the area it serves. Considering input from the countywide meetings and other evaluations or information, this meeting leads to initial

- prioritization of projects within that planning region. For the DRCOG area, the transportation committees process may fulfill the intent of the individual MPO or transportation planning region meeting.
- 5. Each CDOT engineering region then holds a joint meeting of all its MPOs and transportation planning regions. DRCOG participates in such meetings in engineering regions 1 and 4. Priorities are considered in the context of the entire engineering region, not just the DRCOG area.
- 6. Each CDOT engineering region then provides DRCOG with a list of proposed projects to be considered in the TIP. This is shared with MPA partners in the TIP interagency review phase. The final list is included in the **draft TIP** for public hearing and DRCOG Board approval through the transportation committee process.
- 7. Upon approval by the governor, CDOT incorporates the adopted TIP into the draft STIP. CDOT Region 1 informs DRCOG of the projects and phases it has selected for inclusion in the draft STIP in the Mountains and Plains area of the Greater Denver TPR. CDOT verifies projects for fiscal constraint and consistency with long-range plans, and makes the draft STIP available to the public for review and comment. Once the STIP is approved by the Transportation Commission, CDOT transmits it to FHWA and FTA for federal approval.

K. RTD Strategic Budget Plan

The Strategic Budget Plan is RTD's six year fiscally constrained operating and capital improvement plan that is revised annually. RTD uses the plan for submitting projects to DRCOG for inclusion in the TIP. **Exhibit 23** summarizes annual Strategic Budget Plan development steps.

Relationship to the Regional Transportation Planning Process

RTD presents its proposed Strategic Budget Plan to the Transportation Advisory Committee for comment. Upon adoption, the Strategic Budget Plan

Exhibit 23: Steps in Preparing the RTD Strategic Budget Plan

- RTD prepares revenue estimates for each year
 of the Strategic Business Plan.Revenue estimates
 include state and local sales and use tax, farebox
 revenues, and federal grants. Revenue projections
 are based on economic indicators, including regional
 growth projections, from state andlocal economists.
 Federal funds are estimated based on past trends,
 formula allocations, and recent congressional
 actions.
- Annually in December, RTD develops proposed projects for consideration. Standardized information including the estimated cost of the project is developed. Cost estimates consider such factors as capital cost, service hours by service project type, and principal and interest payments on long-term debt.
- 3. RTD reviews each proposed project and **prioritizes** them.
- RTD adjusts the prioritized list to fit the expected revenues once the financial projections have been completed.
- RTD reviews the draft Strategic Business Plan for consistency with Civil Rights Act requirements.
 RTD reviews the draft Strategic Business Plan with local governments and transportation management organizations at the appropriate quarterly meeting.
- The draft Strategic Business Plan is brought to the RTD Board at a public meeting for adoption, typically before the annual budget is reviewed and adopted in August.
- 7. The adopted Strategic Business Plan is incorporated into RTD's annual **budget**.

becomes the basis for RTD's submittal to DRCOG of transit projects to be included for funding in the TIP.

L. DRCOG Toll Facilities Review

Senate Bill 09-108 is a Colorado statute enacted in 2009 that created the High-Performance Transportation Enterprise (HPTE) to:

"seek out opportunities for innovative and efficient means of financing other important surface transportation infrastructure projects and will ensure that such projects are also properly prioritized and accelerated"

And

"has the duty to evaluate any toll highway in the state that is owned and offered for sale or for lease and an operating concession by an entity other than the state in order to determine whether it is in the best interests of the state for the transportation enterprise to purchase or lease the toll highway"

And

"In considering the effect on regional or local transportation plans, the Transportation Enterprise Board shall consult with the appropriate regional or local transportation planning agency.... A surface transportationinfrastructure project shall not proceed pastthe planning stage until all metropolitan planning organizations entitled to participate in the planning, development, and approval process....have approved the project.

Appendix A lists the relevant statute.

The DRCOG Board adopted by resolution in January 2009 criteria for the review of proposed projects with a tolling component for inclusion in the DRCOG Fiscally Constrained Regional Transportation Plan (RTP). The review criteria respond to Senate Bill 09-108 and House Bill 05-1148 for CDOT/HPTE projects and House Bill 06-1003 for private toll company projects. The DRCOG Board amended the review criteria in July 2016 with updates, for clarity and to incorporate the content of CDOT's 2015 High-Occupancy Vehicle Policy. HPTE and other project sponsors must submit toll highway/system proposals to DRCOG with sufficient detailed information for DRCOG to evaluate the proposals per the adopted criteria. Information must be provided for six items: project operation,

technology, feasibility, financing, other required federal information and other pertinent information.

DRCOG assesses the proposal using information provided by the HPTE or other project sponsors and its own examinations. The proposal is presented to the public at a public hearing before DRCOG Board directors. DRCOG presents a final assessment either within the plan amendment summary report or, if deemed necessary, through a separate report reflecting resolution of technical, operational, feasibility and financial issues; summarizing public comment; and identifying options for Board consideration. Final transportation committees recommendations and DRCOG Board action to approve the specific proposal (or not) take place upon consideration of the final assessment.

Relationship to the Regional Transportation Planning Process

Toll highways (or toll lanes) must be in the air quality conforming fiscally constrained RTP and TIP before they can be implemented. The DRCOG assessment confirms the fiscally constrained nature of the proposal per the fiscally constrained RTP or provides a rationale for plan amendment. The project can be included in the TIP and RTP for construction only after the DRCOG Board has issued a favorable finding.

The FAST Act also contains the following provision (23 U.S.C. 166(g)) regarding tolling:

"(g) Consultation of MPO: If a HOV facility charging tolls under paragraph (4) or (5) of subsection (b) is on the Interstate System and located in a metropolitan planning area established in accordance with section 134, the public authority shall consult with the metropolitan planning organization for the area concerning the placement and amount of tolls on the facility."

DRCOG coordinated with FHWA, CDOT and HPTE in June 2016 to establish a process to address this requirement. The stakeholders agreed to use the Agency Coordination Team (ACT) meeting process to conduct the toll placement/amount-setting coordination when needed and decide if further action is needed.

Appendix A

Select Federal and State Legislative and Regulatory References

FEDERAL LEGISLATIVE REFERENCES

23 U.S.C. 134 Metropolitan planning

49 U.S.C. 5303 et seq. Metropolitan planning (formerly 49 U.S.C. 1607)

23 U.S.C. 135 Statewide planning
23 U.S.C. 303 Management systems
42 U.S.C. 7401 et seq. Code for Clean Air Act

23 U.S.C. 324 Code for Civil Rights Act (Title VI) 29 U.S.C. 794 Code for Civil Rights Act (Title VI)

42 U.S.C. 4321 et seq. Code for National Environmental Policy Act (NEPA)

Public Law 101-336 Americans with Disabilities Act

FEDERAL REGULATORY REFERENCES

23 C.F.R. Part 450 (Sect. 300-338)	Metropolitan planning regulation
23 C.F. R. Part 490	Performance management regulation
49 C.F.R. Part 613 (Sect. 100)	Metropolitan planning regulation
23 C.F.R. Part 450 (Sect. 200-224)	Statewide planning rule
49 C.F.R. Part 613 (Sect. 200)	Statewide planning rule
23 C.F.R. Part 500	Management systems
23 C.F.R. Part 200	USDOT regulations for Civil Rights (Title VI)
49 C.F.R. Part 21	USDOT regulations for Civil Rights (Title VI)
49 C.F.R. Part 611	FTA final rule on major capital investment projects (New Starts)
40 C.F.R. Part 51	Environmental Protection Agency regulations for State
	Implementation Plan (SIP)
40 C.F.R. Part 93	Environmental Protection Agency conformity regulations
49 C.F.R. Parts 27, 37, & 38	USDOT regulations of Americans with Disabilities Act
23 C.F.R. Parts 770-772	USDOT regulations of NEPA

COLORADO STATUTE REFERENCES

30-28-105	Regional planning commissions
43-1-1101-1105	Transportation planning
43-2-147	Access code authority
32-9-107.7	Senate Bill 90-208
43-4-806	Senate Bill 09-108 (FASTER)
25-7-105(1)	Air Quality Control Commission authority for SIP
43-1-106	Transportation Commission

40 C.F.R. Parts 1500-1508 Council on Environmental Quality regulations of NEPA

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Transportation Planning in the Denver Region

Denver Regional Council of Governments 1290 Broadway, Suite 100 Denver, CO 80203-5606 www.drcog.org - 303-455-1000