

ANNUAL REPORT



Denver Regional Council of Governments



Celebrating fifty years of service 1955 - 2005



Message from the Chairman

The past year was a very important one for the Denver Regional Council of Governments with many, many achievements and accomplishments. I hope you'll read about them in this annual report.

I would like to mention that in this past year we introduced Metro Vision 2030 to the public and to our planning and transportation colleagues. The region's local governments and our planning partners have come together to back a comprehensive long-range plan for growth in our region. That doesn't mean that we don't have differences of opinion about growth issues, because we do. It does mean that, as a region, we are committed to supporting Metro Vision 2030 and to working together to resolve our differences and address our concerns. It is, after all, our common road map to the future.

In the past year, we also built on our partnership with the Colorado Department of Transportation. A joint agreement ensures more needed transportation funding for our region in the coming years. The agreement, which brings about a significant change in the funding formula for the Denver metro area, came after nearly two years of work behind the scenes on the issue. I believe this joint agreement benefits all.

Finally, I'd like to mention DRCOG's work on the Baghdad-Denver Region Partnership. I am so proud of this effort to share information and experiences with our counterparts in Baghdad. My own belief in our democratic system of government has been reinforced and strengthened as I have had the opportunity to watch the courage of leaders in Baghdad bring about democracy there. It's been a very rewarding project.

It was my pleasure to serve as chairman during this important year.

A handwritten signature in black ink that reads "Lorraine Anderson". The signature is fluid and cursive.

Lorraine Anderson, Chairman 2004-2005



Message from the Executive Director

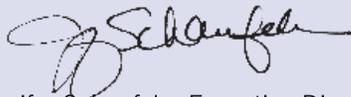
Wow!

I came to DRCOG in July 2004 after spending the better part of my career with Broward County, Florida, and several years with its Metropolitan Planning Organization (a DRCOG counterpart). It's been a whirlwind ever since as this council of governments has energetically engaged in a host of activities that enhance the region's quality of life.

The region I left in southeast Florida has built-in urban growth boundaries -- the Atlantic Ocean to the east and the Florida Everglades to the west. However, not every region is so blessed by natural design. More than 50 years ago, this area's leadership acknowledged both the opportunities and challenges to building and maintaining a flourishing community. Working together, they created the foundation of what we now enjoy and know as the Denver metropolitan region. That leadership and pioneer spirit continues today and permeates throughout our member jurisdictions. We choose to tax ourselves to make transit a viable transportation option and open space a priority. We collectively agree to policies discouraging sprawl but inviting housing and growth options. We put enormous energy into making wise transportation choices, protecting our drinking water, and tending to an ever-increasing elderly population. We cannot and do not depend on the landscape alone to shape and mold what we become. As such, our Board of Directors continues the region's leadership heritage, conscientiously determining our fate by working together and speaking with one voice.

This annual report is about our member governments working together to achieve major milestones, and you can learn more about them in the following pages. It is also a report about the work of the DRCOG staff in planning, transportation, research and data, and advocating for the region's growing senior population.

It's an exciting time to be in the Denver region and the DRCOG Board has established ambitious goals and initiatives for the future. I relish the opportunity to be a part of it and I know the rest of the DRCOG staff echoes my sentiment. We look forward to serving the region in 2005 and 2006.

A handwritten signature in black ink, appearing to read "Jennifer Schaufele".

Jennifer Schaufele, Executive Director

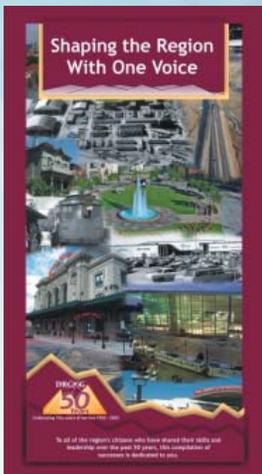
Florida Transportation Executive Named DRCOG Executive Director

After a national search, the DRCOG Board selected Jennifer Schaufele to serve as the regional planning agency's first woman executive director. Schaufele, who had been the staff director for the Broward County, Florida, Metropolitan Planning Organization, joined the DRCOG staff July 19, 2004. Executive Director Bill Vidal left DRCOG in February 2004 to become the public works manager and deputy mayor for the City and County of Denver.

DRCOG Celebrates 50th Anniversary

Marking a 50th anniversary is a huge accomplishment and that's what the Denver Regional Council of Governments observes in 2005.

DRCOG produced a 50-year retrospective, *Shaping the Region with One Voice*. The document is available for download from DRCOG's Web site, www.drcog.org, or by calling 303-480-6773.



DRCOG began in 1955 when officials from Denver, Adams, Arapahoe and Jefferson counties met to discuss their shared concerns about the region's rapid post-war growth. The Inter-County Regional Planning Association, now known as DRCOG, was created and became one of the nation's first regional planning commissions.

Now, 50 years later, DRCOG begins its second half-century of service to the region in the vital areas of growth and development, transportation planning, older adult issues, services to local governments, legislation and advocacy, transportation alternatives and environmental quality. To commemorate the first 50 years,



The region noted the occasion at DRCOG's annual awards dinner

April 13. More than 550 people attended the celebratory event and toasted DRCOG's achievements and its future. A dozen of DRCOG's



former chairmen attended: Vesta Miller, Bob Tonsing, Tom Eggert, Roland Cole, Ted Hackworth, Linda Morton, Margaret Carpenter, Polly Page, Jan Schenck, Sharon Richardson, Melanie Worley and Lorraine Anderson. Former executive directors Bill Vidal and Bob Farley also were on hand, as was long-time deputy director David Pampu.

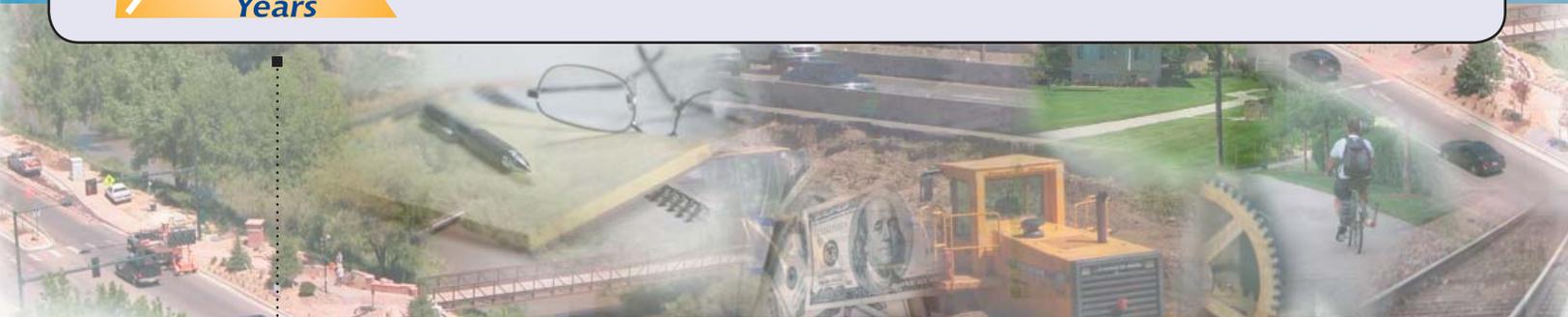


DRCOG has worked as the lead or behind the scenes of the region's major policy issues for the past 50 years. The face of the Denver metropolitan area has changed significantly because local governments have collaborated to solve problems. In speaking with "one voice," local governments have guided the region's development.



DRCOG has fulfilled its founders' goals to create a united front to address common problems and the legacy continues into the next 50 years.





Introduction

From north to south and east to west, the Denver region is more than 5,000 square miles of urban, suburban, rural and open spaces and places. The region comprises more than 50 counties, cities and towns. Common ground can be elusive sometimes, yet it was very much in evidence in 2004-2005 through the Denver Regional Council of Governments (DRCOG).

As DRCOG begins its next half-century, the region is collaboratively defining and charting its course to the future through Metro Vision 2030, the long-range growth and development plan, and various elements of that plan, such as transportation. Local governments, through DRCOG, see the importance of a regional approach to mutual issues. Their commitment to working cooperatively brings about big results, as you'll see in this annual report. With a unified message, the region's interests are recognized and, more importantly, they can be realized.



Milestones

Over the last year, activities at the council of governments demonstrate the power of one. When speaking with one voice, the region gets things done.

Metro Vision

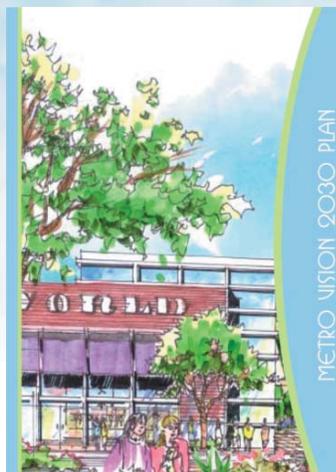
Of many notable achievements during 2004-2005, action taken by the Board to update Metro Vision, the Denver region's plan to manage growth over the next 25 years, stands out.

The Board voted overwhelmingly to adopt the Metro Vision 2030 Plan as the regional vision. The action shows the commitment of the region's communities to cooperatively address development, transportation and environmental quality.

Metro Vision's goals and policies, including a 750-square-mile urban growth boundary, are designed to influence the region's shape, size and other characteristics, but leave specific growth decisions

up to local governments. The plan calls for a balanced transportation system that offers many travel options – including bus and rapid transit, highways, bicycle and pedestrian facilities, and local streets. Metro Vision also contains policies that promote open space preservation, air and water quality protection, and the prevention of noise pollution. One of the plan's assets is its dynamic nature. Reflecting member concerns, an ad hoc committee has already begun meeting to resolve issues pertaining to the region's low-density residential growth beyond the urban growth boundary.

Metro Vision captured the attention of the National Association of Regional Councils,

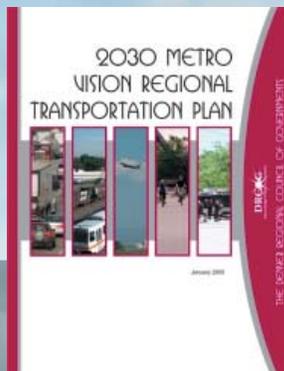


which presented its highest award to DRCOG for the regional plan. The NARC Distinguished Achievement Award was presented in June at the association's national conference.

Regional Transportation Plan

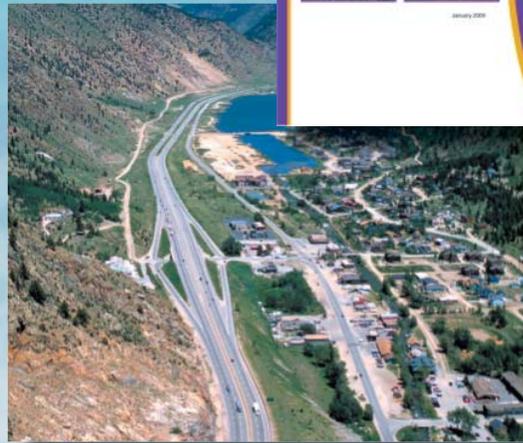
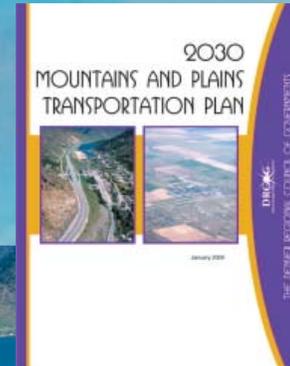
The Board adopted the Metro Vision 2030 Regional Transportation Plan and air quality document. The plan specifically focuses on the region's transportation system and identifies improvements that will be needed over the next 25 years.

It includes both a preferred transportation vision for the region and a fiscally constrained vision, based on reasonably expected revenues. Its companion air quality document found the region's transportation vision meets air quality regulations.



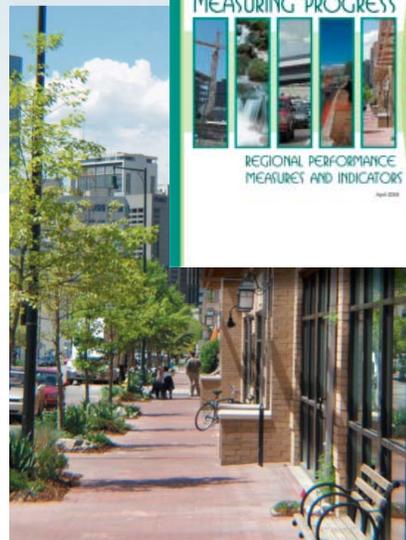
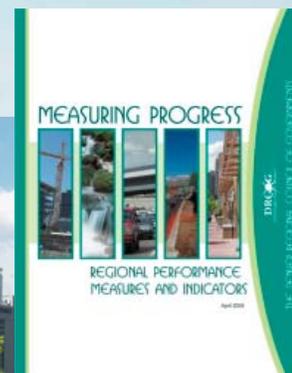
Mountains and Plains Plan

In addition, the Board adopted a 2030 transportation plan for the mountains and plains areas of the region. It includes preferred and fiscally constrained transportation elements.



Regional Performance Measures

Another exciting achievement during the year was the production and acceptance of a report that measures for the first time how well the region is doing in reaching the goals



and policies of Metro Vision. *Measuring Progress: Regional Performance Measures and Indicators* examines the region's quality of life in the areas of growth and development, transportation and the environment. Of the 23 indicators in *Measuring Progress*, 17 show positive or stable trends. Reflecting on the seven years since Metro Vision was first adopted in 1997, a 74 percent positive or neutral assessment bodes well for the future implementation of Metro Vision and its goals. The report also includes action steps to help the region achieve its Metro Vision goals.

Report on Aging

DRCOG released the fascinating findings of a strengths and needs assessment of older adults in the region in late 2004.

The assessment is the most comprehensive study of older adults ever done for the region. One of the report's key findings shows that providing services to keep older adults in their homes as long as



possible is much less expensive than placement in long-term care facilities. Report results are being used by DRCOG, local governments, the state, and nonprofit and for-profit service providers to understand the needs of this sector of the population, predict resources, set priorities for programs and services for older adults, and

shape policy. Areas examined in the assessment were quality of life, nutrition, in-home support, transportation, caregiving, and health and mental health. The National Association of Regional Councils recognized DRCOG for its work with the needs assessment with a certificate of excellence. The report is available for download at www.drcog.org or by calling 303-455-1000.

Membership Grows

During the 2004-2005 time period, DRCOG reached its highest membership level ever when the Town of Foxfield joined. The organization's membership now stands at 52 counties, cities and towns in the metro area. A list of DRCOG's member governments and their representatives may be found at the back of the annual report.



Partnerships

Through the years, DRCOG has been very successful in forging and creating partnerships. These collaborative efforts reinforce the regional council's goal to speak and act with one voice. Many alliances were nurtured during this past year.

Memorandum of Understanding

In late 2004, DRCOG and the Colorado Department of Transportation signed a memorandum of understanding (MOU) on funding allocation. The result of much work, the MOU lays out how the organizations will work together and addresses the allocation of transportation funds to the Denver region. The agreement raises the region's percentage of future transportation funding from 28 percent to 38 percent, or 73 cents on every dollar the metro area contributes in gas taxes. It also gives the region 40 percent of additional incremental revenues from existing funding streams and 48

percent of any new revenues generated through legislation.

The MOU is a very positive step toward greater cooperation, as evidenced by recent work in the region regarding fiscal reform measures Referenda C and D and CDOT's list of statewide transportation improvements to be funded through a bonding program if voters approve the two measures. The DRCOG Board took a position of support on Referendum C and Referendum D, working closely with local governments and CDOT to refine the list of projects. The Denver region could expect to receive about 48 percent, or \$580 million, of the \$1.2 billion in transportation funds assumed to be



available statewide from 2006 to 2009 if voters approve the measures in November 2005. It is estimated that \$504 million could be available for projects in the Denver region; the difference between the numbers is the cost of inflation and interest rates.

Mile High Compact

The region's focus on Metro Vision resulted in more communities signing the Mile High Compact. The compact is a landmark and award-winning intergovernmental agreement that binds cities and counties in the metro area to a comprehensive growth strategy based on Metro Vision. The newest communities to sign the compact include Bennett, Bow Mar, Cherry Hills Village, Castle Rock, Centennial, Louisville, Parker and Sheridan. Thirty-nine communities from throughout the metro area have now signed the Mile High Compact.



North Metro Area/Weld County Relationship

Responding to concerns about high-paced neighboring growth in the north metro area and southwest Weld County, DRCOG facilitated a meeting with public officials to explore opportunities for working together. DRCOG shared its forecasts of southwestern Weld County's growth and discussed how this growth affects both the Denver region and Weld County (most of which is outside the Denver region). Collaborative efforts continue, with communities working together on specific issues and DRCOG exploring the possibility of a joint planning agreement with the Weld County commissioners. In addition, Douglas County is sharing its experiences with rapid growth with Weld County, now one of the nation's fastest-growing areas.

Front Range Partnerships

In 2004, the Metropolitan Planning Organizations (MPOs) along the Front Range began more formal efforts to work together for the betterment of all their communities. Growth is creating a single, linear region along I-25. The North Front Range Council of Governments, DRCOG, the Pikes Peak Area Council of Governments, the Pueblo County Metropolitan Planning Organization and the Upper Front Range Transportation Planning Region have common goals and priorities, and they're exploring ways to work together. One of their first joint efforts is the sponsorship of a Front Range Transportation Forum in September 2005.

Baghdad-Denver Region Partnership for Peace

One of the most visible activities during the year was the Baghdad-Denver Region Partnership for Peace.

In April, a delegation of 18 Iraqi government and community leaders visited the metro area for two weeks. Included were members of the Baghdad city and provincial councils as well as officials from Baghdad universities, businesses and nonprofit organizations. Their visit helped promote greater understanding between government officials, citizens, college faculty and students, businesses, and nonprofit organizations. The delegation was particularly interested in learning about the workings of local governments and better



understanding how nonprofit organizations can help local communities. The delegation visited Arvada, Denver,



Douglas County, Glendale, Greenwood Village, Littleton and Parker. They watched city council and county commission meetings, attended Kiwanis and Rotary club meetings, and visited public works projects and the Capitol where they met the Colorado State Senate and Lt. Gov. Jane Norton.

One of the delegation's main goals was to establish relationships with technical



experts, program managers and others who they could contact in the future with questions and to exchange information.

Sister Cities International provided the partnership with \$20,000 in initial funding, and several generous contributions were received from individuals and businesses in the metro area. In addition to the delegation visit, the partnership sent boxes of school supplies to Baghdad.

DRCOG has had a close relationship with Baghdad since 2003 when former Glendale Mayor and DRCOG Board Member Joe Rice was called for active duty and assigned to help form a local government in Baghdad. He used DRCOG as a model for the local government structure, asking

for further advice from local communities in the Denver region. A number of Iraqi government officials have visited the region to watch local government in action.

Legislative Efforts

DRCOG partnered with local governments and other organizations to pursue its state and federal legislative agendas. The Board held a successful "Conversation with the Candidates" in September, informing candidates running for the General Assembly about regional transportation and aging issues. The event gave candidates and Board members the opportunity to discuss the region's key priorities.

The 2003 passage of a bill that eliminated Medicaid coverage for certain categories of legal immigrants mobilized a coalition of groups, including DRCOG's Ombudsman Program. The coalition worked to keep the bill from being implemented and to show the governor and General Assembly the need to reinstate the coverage. The bill threatened dozens of individuals with discharge from nursing homes and thousands more with the loss of vital services. With Gov. Owens' support, the Joint Budget Committee introduced a bill to restore coverage. Since Medicaid coverage had expired at the end of 2004, the bill was put on a fast track. It passed and was signed by early February.

DRCOG is a national leader in its support of and work on the Older Americans Act reauthorization, due in 2006. That is also the case with the reauthorization of TEA-21, the nation's transportation legislation. The bills are important in defining funding for the region's transportation projects and services for older adults.

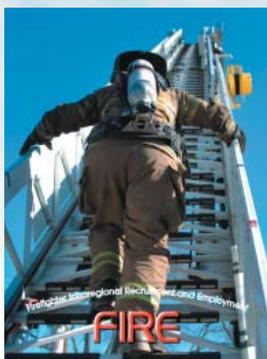
Shared Services

One of DRCOG's goals is to provide cost-efficient direct services to its members. Several programs reflect that goal.

➤ **Aerial Photography Project** -- DRCOG coordinated a project over the last year that delivered high-quality aerial photography at a cost savings to interested jurisdictions. A majority of DRCOG's members and several public and private partners pooled resources to have aerial photographs taken of the region and its surrounding areas, covering 6,800 square miles. Participants paid an average of \$30 per square mile for the high-resolution imagery when the market rate is more than \$100. DRCOG's novel approach to a common need for aerial photography and the project's impressive economies of scale captured a NARC certificate of excellence in 2005.

➤ **Police and Firefighter Testing** -- Two programs administered by DRCOG save local governments time and money in hiring public safety personnel.

The Centralized Organization for Police Selection (COPS) tests entry-level law enforcement candidates on behalf of more than 20 police departments. COPS administered 429 tests in 2004, qualifying many candidates for hiring by participating governments.



The Firefighter Intraregional Recruitment and Employment (FIRE) Program tests candidates for entry-level firefighter positions with more than a dozen metro area fire departments/districts. In 2004, nearly 1,300 applicants were tested.

➤ **Dispatcher Program** -- The success of the COPS and FIRE programs led several local governments to request a similar program for communications dispatchers. DRCOG now tests dispatchers for the Federal Heights fire and police departments, and the Glendale police department. Gonzales Consulting Services, Inc. is also a member of the program. Gonzales provides staffing support services for federal, public sector and commercial clients.

➤ **Elevator Inspections** - 2005 marks the DRCOG Elevator/Escalator Safety Inspection Program's 20th year of operation. Twenty-four municipalities participate and share costs of inspections by certified inspectors. In 2004, 7,803 inspections were performed, representing an increase of 11 percent over 2003. Building and construction activity in the metro area accounts for the growth.

Air Quality

A string of high-temperature days in 2005 illustrates the challenge ozone pollution poses to the region. The region has until 2007 to consistently meet federal ozone standards to avoid sanctions that could include reduced transportation funding. The DRCOG Board awarded funds to the Regional Air Quality Council for its ozone reduction program. The program is designed to increase public awareness of ozone's effects, causes and solutions.



Activities

There's always something going on at DRCOG, as activities during 2004-2005 attest.

DRCOG Priorities in 2005

Board members set priorities for 2005 at their annual workshop in May. The activities



support and enhance DRCOG's regionally focused work in the areas of transportation, water quality, aging, commuter and member services, and growth and legislation, among others. Priorities established by the Board include:

- Working to increase the transportation funding coming to the region;
- Developing and administering a communications plan;
- Collaborating with neighbors outside the region to improve communications and relations; and
- Supporting transit-oriented development planning initiatives.

Relationships with Member Governments

When Executive Director Jennifer Schaufele arrived, she made it a priority to visit every member government of DRCOG within 90 days. With Special Assistant to the Executive Director Linda Capra, she visited each DRCOG member, listening to concerns and learning about issues. This outreach helped identify new initiatives for DRCOG and cement relationships with member governments.

Short Courses, New Member Orientation

DRCOG offers short courses on key regional issues. The popular short courses give Board members, local elected officials, planning commissioners, city and county managers, and planning staff members more information about such issues as Metro Vision, transportation, water quality and aging. Board members attending all the workshops receive a completion certificate. The short courses debuted in 2003 and are offered annually. The next round of short courses is set for later in 2005 or early 2006.

Orientation is provided regularly for new Board members and alternates, and other local government officials. The orientation focuses on DRCOG operations and programs.



Transportation Improvement Program

The Transportation Improvement Program, or TIP, is the final step in the regional transportation funding prioritization process – it is a list of projects ready to begin construction. A total of \$229.7 million was obligated in 2004 for 127 transportation projects. Of this amount, \$115.8 million (50 percent) is devoted to highway projects, while \$91.2 million (40 percent) goes to transit projects. Pedestrian and bicycle projects receive \$2.3 million (1 percent), and \$20.4 (9 percent) goes to other air quality projects. Federal Transit Administration funds for the Southeast Corridor, light rail transit lines on I-25 from Broadway to Lincoln Avenue and I-225 from I-25 to Parker Road, represent the largest percentage of funds obligated.



Work is underway on a new TIP for 2007-2012, and the Board has approved procedures for its preparation. A new Web-based application for TIP funding is making it easier for local governments to submit proposals.

Transportation Planning in the Denver Region

2004 saw the adoption of a document key to the region's transportation planning process. Transportation Planning in the Denver Region outlines the specific procedures and interagency coordination carried out by DRCOG, the Regional Transportation District and the Colorado Department of Transportation. The governing boards of all three organizations adopted the comprehensive document to serve as the road map for collaborative transportation planning.

Transportation Planning Process Rated "Excellent"

The Federal Highway Administration and the Federal Transit Administration jointly certified the Denver-Aurora region's transportation planning process in late 2004, providing positive feedback. The review found "the transportation planning process in the Denver-Aurora region ... to be excellent; the Denver Regional Council of Governments (DRCOG) and its planner partners demonstrated their understanding of the federal planning requirements." The review team further noted that the region's transportation partners communicate in a constructive and generally effective manner, and a Front Range regional perspective is kept in focus. Federal certification is conducted every three years.

Grants to service providers

Funding from the Older Americans Act and the Older Coloradans Act is used to contract with public and private providers of services for personal care, homemaking, home-delivered meals, congregate meals, transportation, legal assistance, health promotions, caregiver support, and outreach of underserved populations. By county, the 2004 grants to the region follow.

Adams County --

- \$535,179 in Older Americans Act funding for 82,393 units of service (4,034 clients).
- \$182,388 in state funds for 14,091 units of service (854 clients).

Arapahoe County --

- \$566,985 in Older Americans Act funding for 101,562 units of service (4,525 clients).
- \$194,439 in state funds for 11,378 units of service (1,201 clients).

Boulder County -- Boulder maintains a separate Area Agency on Aging.

Broomfield County --

- \$69,446 in Older Americans Act funding for 11,399 units of service (1,142 clients).
- \$10,850 in state funds for 1,533 units of service (211 clients).

Clear Creek County --

- \$95,826 in Older Americans Act funding for 31,560 units of service (693 clients).

- \$13,481 in state funds for 1,729 units of service (42 clients).

Denver County --

- \$2,273,351 in Older Americans Act funding for 464,813 units of service (45,601 clients).
- \$785,731 in state funds for 66,654 units of service (2,748 clients).

Douglas County --

- \$78,367 in Older Americans Act funding for 15,303 units of service (1,034 clients).
- \$33,943 in state funds for 1,711 units of service (130 clients).

Gilpin County --

- \$36,887 in Older Americans Act funding for 10,975 units of service (387 clients).
- \$2,775 in state funds for 335 units of service (11 clients).

Jefferson County --

- \$723,437 in Older Americans Act funding for 119,760 units of service (5,643 clients).
- \$245,249 in state funds for 18,959 units of service (2,066 clients).

RideArrangers

RideArrangers is the umbrella for DRCOG's alternative transportation programs that focus on reducing vehicle miles traveled (VMT), especially during the morning and evening rush hours. These programs include carpool, vanpool, schoolpool, telework and transit (in cooperation with RTD).

In addition, DRCOG is responsible for organizing and staging the annual Bike to Work Day promotion. In 2004, more than 17,000 riders participated in the one-day event and final 2005 numbers show 18,000 cyclists involved.



The program uses a variety of advertising techniques and

RideArrangers staff visit businesses to help establish company transportation programs. RideArrangers supports and works closely with the transportation management organizations around the metro area that assist businesses with transportation options.

The long-running vanpool program embarked on a project to give its vans a new look in 2005; focus groups gave their ideas on how the vans can reflect the benefits of vanpooling and attract more riders.

RideArrangers and RTD are gearing up once again to offer RideSmartThursdays. The program encourages commuters to use alternative transportation one day per week from August through October.



The effectiveness of DRCOG's alternative transportation programs is measured in the reduction of VMT. The 2004 estimates of VMT reduction are:

Bike to Work Day	3,033,000 Miles
Carpool Matching	3,766,000 Miles
RideSmartThursdays	1,450,000 Miles
Schoolpool	10,700,000 Miles
Vanpool	3,132,000 Miles
Telework	2,110,000 Miles

Ombudsman Program

DRCOG's Ombudsman Program continued its vital work during 2004-2005, and received much-deserved recognition. The regional council's volunteer ombudsman corps has been selected to receive the Colorado Cares Volunteer Service Award, sponsored by the Office of Lt. Gov. Jane Norton. The volunteers will be recognized in August at a special awards ceremony and reception at the Governor's Residence.

There are 77 volunteers in the ombudsman program, in addition to eight full-time and two part-time ombudsman staff. They assist those living in long-term care facilities and their families with their concerns and questions about long-term care. In any given month, the ombudsmen visit 150 long-term care facilities, investigate 100 complaints and spend more than 400 hours helping residents. In 2004, the ombudsman program visited 337 long-term care facilities.

Small Community Technical Assistance

DRCOG continued providing funding and technical assistance to the region's smaller communities. Through a partnership with the Colorado

Department of Local Affairs, direct grants were provided to communities. Gilpin County purchased a large-format digital scanner to scan subdivision mapping to help the assessor and the planning department. Central City evaluated roadway signage throughout the community. With the new Central City Parkway, the city needed new informational signs to direct people through town.

DRCOG funded a parking study in Morrison designed to offer solutions for relieving weekend congestion. Erie also received funds to undertake the economic development component of its new comprehensive plan, due to be completed by September.

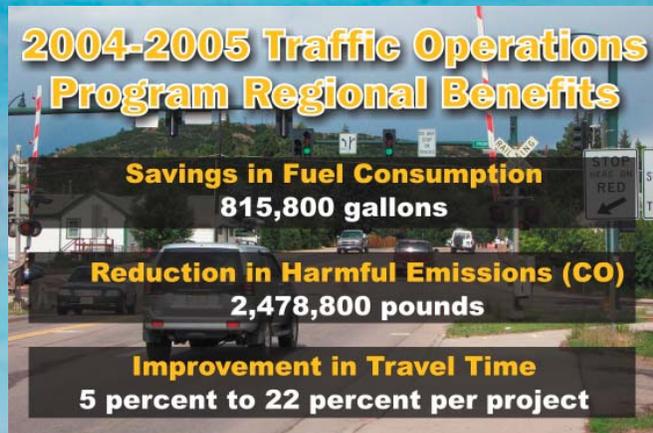
Sheridan is updating a portion of its zoning ordinance and Federal Heights is conducting a GIS needs study. In Deer Trail, DRCOG is providing the town with contour maps to support its stormwater drainage study.

With funding provided by the Colorado Department of Local Affairs and DRCOG's Unified Planning Work Program, dollars awarded through the Small Community Technical Assistance Program rose by 500 percent.

Traffic Signals

DRCOG's Traffic Operations Program continued its valuable services to local governments and citizens. Nineteen signal timing projects involving 235 traffic signals were completed, serving 15 different communities and the Colorado Department of Transportation. The program also purchased traffic signal equipment and provided signal system design and capital improvements for communities. The general traffic and

environmental benefits of the signal timing projects are capsuled in the following table.



Water Quality

In the area of water quality, DRCOG helps and works with local governments and various water quality organizations to protect the region's water quality. DRCOG has testified at a variety of Colorado Water Quality Control Commission public hearings that pertain to metro area watersheds. In addition, DRCOG is preparing a best management practices handbook for local governments on runoff control.





BOARD OF DIRECTORS

(JULY 1, 2005)

WILL TOOR, CHAIR

NANCY N. SHARPE, VICE CHAIRMAN

RICK GARCIA, SECRETARY

PAT CRONENBERGER, TREASURER

LORRAINE M. ANDERSON, IMMEDIATE PAST CHAIRMAN

JENNIFER SCHAUFLE, EXECUTIVE DIRECTOR

COUNTIES

ADAMS COUNTY – W.R. “SKIP” FISCHER, COUNTY COMMISSIONER

ARAPAHOE COUNTY -- SUSAN BECKMAN, COUNTY COMMISSIONER

BOULDER COUNTY – WILL TOOR, COUNTY COMMISSIONER

BROOMFIELD, CITY & COUNTY -- KAREN STUART, MAYOR

CLEAR CREEK COUNTY – HARRY DALE, COUNTY COMMISSIONER

DENVER, CITY & COUNTY -- JOHN HICKENLOOPER, MAYOR

RICK GARCIA, COUNCIL MEMBER

DOUGLAS COUNTY -- MELANIE A. WORLEY, COUNTY COMMISSIONER

GILPIN COUNTY – JEANNE NICHOLSON, COUNTY COMMISSIONER

JEFFERSON COUNTY – J. KEVIN McCASKY, COUNTY COMMISSIONER

CITIES AND TOWNS

ARVADA -- LORRAINE M. ANDERSON, COUNCIL MEMBER

AURORA -- BOB BROOM, COUNCIL MEMBER

BENNETT -- KAREN GROSSAINT, MAYOR

BLACK HAWK -- DAVID SPELLMAN, ALDERMAN

BOULDER – JACK STOAKES, COUNCIL MEMBER

BOW MAR -- RICK PILGRIM, TRUSTEE

BRIGHTON -- DICK HODGE, COUNCIL MEMBER

CASTLE ROCK -- JAY RICHARDS, COUNCIL MEMBER

CENTENNIAL -- RANDY PYE, MAYOR

CENTRAL CITY – RON SLINGER, ALDERMAN

CHERRY HILLS VILLAGE -- DOUG TISDALE, COUNCIL MEMBER

COLUMBINE VALLEY -- MASON HOWARD, TRUSTEE

COMMERCE CITY -- RENÉ BULLOCK, COUNCIL MEMBER

DEER TRAIL -- RALPH HAIGHT, TRUSTEE

EDGEWATER -- DALE KEMP, COUNCIL MEMBER

EMPIRE -- MIKE SPIES, TRUSTEE

ENGLEWOOD -- OLGA WOLOSYN, MAYOR PRO TEM

ERIE -- HARRY PINK, TRUSTEE

FEDERAL HEIGHTS -- CAROL ROBINSON, MAYOR PRO TEM

FOXFIELD – AIMEE SVENNEBY, TRUSTEE

GEORGETOWN -- ERNEST DUNN, SELECTMAN

GLENDALE -- LARRY HARTE, MAYOR

GOLDEN – BOB NELSON, MAYOR PRO TEM

GREENWOOD VILLAGE -- NANCY N. SHARPE, MAYOR

IDAHO SPRINGS -- BILL MACY, COUNCIL MEMBER

LAFAYETTE -- CHRIS BERRY, MAYOR

LAKESWOOD -- CAROL KESSELMAN, COUNCILOR

LARKSPUR -- SHERILYN WEST, MAYOR PRO TEM

LITTLETON -- PAT CRONENBERGER, COUNCIL MEMBER

LONE TREE -- JOHN O'BOYLE, MAYOR

LONGMONT -- JULIA PIRNACK, MAYOR

LOUISVILLE -- DON BROWN, COUNCIL MEMBER

LYONS -- TIM KYER, MAYOR

MORRISON – JARMAN SMITH, TRUSTEE

NEDERLAND -- (VACANT)

NORTHGLENN -- KATHLEEN NOVAK, MAYOR

PARKER -- DAVID CASIANO, MAYOR

SHERIDAN -- CLIFF MUELLER, COUNCIL MEMBER

SILVER PLUME -- FRED LYSSY, MAYOR

SUPERIOR -- MARK HAMILTON, MAYOR

THORNTON -- NOEL I. BUSCK, MAYOR

WESTMINSTER -- NANCY McNALLY, MAYOR

WHEAT RIDGE -- GRETCHEN CERVENY, MAYOR

GOVERNOR'S NON-VOTING APPOINTEES

JENNIFER FINCH – COLORADO DEPARTMENT OF TRANSPORTATION

BARBARA KIRKMEYER – COLORADO DEPARTMENT OF LOCAL AFFAIRS

DOUG BENEVENTO – COLORADO DEPARTMENT OF PUBLIC HEALTH AND ENVIRONMENT



PRINCIPAL STAFF

JENNIFER SCHAUFELE
EXECUTIVE DIRECTOR

SUSANNA D. BOZINOVSKI
AGING SERVICES DIRECTOR

BETTY McCARTY
ADMINISTRATIVE OFFICER

KARIN McGOWAN
POLICY AND LEGISLATIVE DEVELOPMENT DIRECTOR

JEFFREY H. MAY
METRO VISION RESOURCE CENTER DIRECTOR

SHERRY PATTEN
PUBLIC INFORMATION AND COMMUNICATIONS DIRECTOR

GEORGE J. SCHEUERNSTUHL
METRO VISION PLANNING AND OPERATIONS DIVISION



