



Bob Roth, Chair Herb Atchison, Vice Chair Bob Fifer, Secretary John Diak, Treasurer Elise Jones, Immediate Past Chair

AGENDA

FINANCE AND BUDGET COMMITTEE WEDNESDAY, SEPTEMBER 20, 2017 MONARCH PASS CONFERENCE ROOM 1290 Broadway

→ 5:30 P.M. ←

1. Call to Order

CONSENT AGENDA

- 2. *Move to Adopt the Consent Agenda
 - August 16, 2017 minutes (Attachment A)
 - A resolution authorizing the Executive Director to extend the agreement with Colorado Refugee Services Program for one year through September 30, 2018 and receive funds in the amount of \$97,200 (Attachment B)
 - A resolution authorizing the Executive Director to accept funding for the Area
 Agency on Aging from Health Care Policy and Finance in the amount of \$145,439
 for the period July 1, 2017 to June 30, 2018
 (Attachment C)

INFORMATIONAL ITEMS

- Draft 2018 DRCOG Budget
 (Attachment D) Jenny Dock, Accounting Services Manager
- 4. <u>Discussion of Colorado Department of Public Health and Environment grant</u> (Attachment E) Brad Calvert, Director, Regional Planning & Development

ADMINISTRATIVE ITEMS

- 5. Executed Contracts Report no contracts to report for August 2017
- 6. Report of the Chair
- 7. Report of the Executive Director

*motion requested

Persons in need of auxiliary aids or services, such as interpretation services or assisted listening devices, are asked to contact DRCOG at least 48 hours in advance of the meeting by calling (303) 480-6701.







Finance and Budget Committee Meeting September 20, 2017 Page 2

ADMINISTRATIVE ITEMS (cont.)

- 8. Other Matters by Members
- 9. Next Meeting October 18. 2017
- 10. <u>Adjourn</u>

MINUTES FINANCE AND BUDGET COMMITTEE Wednesday, August 16, 2017

Present:

John Diak, Chair Parker

Jeff Baker Arapahoe County
Elise Jones Boulder County

Bob Roth Aurora
Doris Truhlar Centennial
Roger Partridge Douglas County
Wynne Shaw Lone Tree

Joan Peck
Ashley Stolzmann
Connie Sullivan
Rita Dozal

Lone Tree
Longmont
Louisville
Lyons
Superior

Others Present: Doug Rex, Acting Executive Director, and DRCOG staff.

Chair John Diak called the meeting to order at 5:30 p.m. with a quorum present.

Move to Adopt the Consent Agenda

Director Jones **moved** to adopt the consent agenda. The motion was **seconded** and **passed** unanimously.

Items on the consent agenda included:

Minutes of the July 19, 2017 Meeting

Move to approve a resolution authorizing the Executive Director to negotiate and execute a contract with the Colorado Department of Transportation (CDOT) for transportation planning funds to fund the objectives, activities, and tasks outlined in the FY 2018 and FY 2019 Unified Planning Work Program (UPWP)

Doug Rex noted the FY 2018 and FY 2019 Unified Planning Work Program (UPWP) was adopted by the Board at the July 19 meeting. The UPWP outlines planning activities to be conducted by DRCOG staff.

Director Jones **moved** to adopt <u>Resolution No. 17, 2017</u>, authorizing the Executive Director to negotiate and execute a contract with the Colorado Department of Transportation (CDOT) for transportation planning funds to fund the objectives, activities, and tasks outlined in the FY 2018 and FY 2019 Unified Planning Work Program (UPWP). The motion was **seconded** and **passed** unanimously.

Building lease negotiation update

Sam DePizzol, CBRE, provided members an update on building lease negotiations. Members were shown photos of an additional building now under consideration, at 1001

Finance and Budget Committee Minutes August 16, 2017 Page 2

17th St. Comparison of the additional facility to the two previous facilities and costs were provided. Members expressed they did not feel it necessary to tour the additional building. Staff noted that if a member is interested in a tour one could be arranged for them.

Executed Contracts Report – July 2017 There were no contracts to report for July 2017.

Report of the Chair

No report was provided.

Report of the Executive Director

Doug Rex noted staff is working on the Draft 2018 Budget. The Strategic Initiative Plan is scheduled for discussion at the Board Workshop. The budget is scheduled to be sent to the Finance and Budget Committee in September for review.

Other Matters by Members

No other matters were discussed.

Next Meeting

The next meeting is scheduled for September 20, 2017

The meeting adjourned at 5:59 p.m.

To: Chair and Members of the Finance & Budget Committee

From: Douglas W. Rex, Acting Executive Director

(303) 480-6747 or drex@drcog.org

Meeting Date	Agenda Category	Agenda Item #
September 20, 2017	Consent	2

SUBJECT

This action is related to the receipt of grant funds issued by the Colorado Department of Human Services (CDHS), through the Colorado Refugee Services Program (CRSP), for DRCOG's Area Agency on Aging (AAA) Elder Refugee Services program.

PROPOSED ACTION/RECOMMENDATIONS

DRCOG staff recommends that the Finance and Budget Committee authorize the Executive Director to accept grant funds from CRSP in the amount of \$97,200 for the Elder Refugee Services program for the period of October 1, 2017 to September 30, 2018.

ACTION BY OTHERS

N/A

SUMMARY

Since 2012, the AAA has received federal funds through CRSP to provide education and assistance to refugees over 60 years old, enabling them to better access health care and community based services. In 2016, CRSP issued a Request for Proposals (RFP) under a new grant cycle, from which the AAA's Elder Refugee Services program was awarded grant funds of \$97,200 for the federal fiscal year ending September 30, 2017 with options of two, one-year term extensions.

The AAA has recently received an option letter to extend the agreement with CRSP for another year through September 30, 2018 with annual funds in the amount of \$97,200.

PREVIOUS DISCUSSIONS/ACTIONS

N/A

PROPOSED MOTION

Move to approve a resolution authorizing the Executive Director to extend the agreement with CRSP for one year through September 30, 2018 and receive funds in the amount of \$97,200.

ATTACHMENT

Draft Resolution

ADDITIONAL INFORMATION

If you need additional information, please contact Douglas W. Rex, Acting Executive Director, at (303) 480-6747 or drex@drcog.org; or Jayla Sanchez-Warren, Director, Area Agency on Aging, at (303) 480-6735 or iswarren@drcog.org.

DENVER REGIONAL COUNCIL OF GOVERNMENTS STATE OF COLORADO

FINANCE & BUDGET COMMITTEI	RESOLUTION NO, 2017
FUNDING FROM THE COLORADO	HE EXECUTIVE DIRECTOR TO ACCEPT DIDEPARTMENT OF HUMAN SERVICES (CDHS), UGEE SERVICES PROGRAM, IN THE AMOUNT LDER ADULT REFUGEES.
	esignated Area Agency on Aging (AAA) under the and the State's Older Coloradans Act (OCA) for the
	AAA has received federal funds through CDHS' n (CRSP) for its Elder Refugee Services program to refugees over 60 years old; and
·	CRSP issued a Request for Proposals from which vard, with options to extend the contract for two,
WHEREAS, the AAA has red additional year ending September 3	eived an option letter to renew the grant for 0, 2018 in the amount of \$97,200;
Committee authorizes the Executive	RESOLVED, that the Finance and Budget Director to accept grant funding from CDHS/CRSP GOOD OCTOBER 1, 2017 to September 30, 2018.
RESOLVED, PASSED AND at Denver, Colorado.	ADOPTED this day of, 2017
	John Diak, Chair Finance and Budget Committee Denver Regional Council of Governments
ATTEST:	
Douglas W. Rex, Acting Executive I	Director

To: Chair and Members of the Finance & Budget Committee

From: Douglas W. Rex, Acting Executive Director

(303) 480-6747 or drex@drcog.org

Meeting Date	Agenda Category	Agenda Item #
September 20, 2017	Consent	2

SUBJECT

This action is related to the receipt of additional funds from the Colorado Department of Health Care Policy and Financing (HCPF) for the AAA's Aging and Disability Resources for Colorado (ADRC) program for Transition-Related Referrals and Options Counseling.

PROPOSED ACTION/RECOMMENDATIONS

DRCOG staff recommends that the Finance and Budget Committee authorize the Executive Director to accept an annual bonus incentive payment from HCPF that increases the total annual amount received for the program from \$132,491 to \$145,439.

ACTION BY OTHERS

N/A

SUMMARY

Since 2014, the DRCOG ADRC has participated in HCPF's Colorado Choice Transitions (CCT) program that assists seniors with the transition from nursing homes to long-term community living arrangements of their choice. Its role is to provide referrals and options counseling services to seniors seeking transition.

In July 2017, the Finance and Budget committee approved a one-year extension of DRCOG's agreement with HCPF for state fiscal year July 1, 2017 to June 30, 2018 (SFY18). Shortly afterward, DRCOG was awarded an annual bonus incentive payment for SFY17 of \$19,573, which was higher than expected and exceeds the amount previously approved. The committee's consent is now requested to accept the additional bonus amount, which increases the total annual payment received for the program from \$132,491 to \$145,439.

PREVIOUS DISCUSSIONS/ACTIONS

Finance and Budget Committee meetings, September 21, 2016 and July 19, 2017

PROPOSED MOTION

Move to approve a resolution authorizing the Executive Director to accept funding for the AAA from HCPF in the amount of \$145,439 for the period July 1, 2017 to June 30, 2018.

ATTACHMENT

Draft Resolution

ADDITIONAL INFORMATION

If you need additional information, please contact Douglas W. Rex, Acting Executive Director, at (303) 480-6747 or drex@drcog.org; or Jayla Sanchez-Warren, Director, Area Agency on Aging, at 303-480-6735 or iswarren@drcog.org.

DENVER REGIONAL COUNCIL OF GOVERNMENTS STATE OF COLORADO

FINANCE & BUDGET COMMITTEE	F	RESOLUTION NO	, 2017
A RESOLUTION AUTHORIZING TI ADDITIONAL FUNDING FROM TH HEALTH CARE POLICY AND FINA RESOURCES (ADRC) TRANSITIO COUNSELING.	E STATE OF COLC NCING (HCPF) FO	RADO DEPARTMENT R AGING AND DISAB	T OF ILITY
WHEREAS, DRCOG is the of federal Older Americans Act (OAA) eight-county metro region; and			
WHEREAS, in 2014 DRCOG Department of Health Care Policy a responsibilities in providing options who are in transition out of those fac	nd Financing (HCPF counseling to reside	F) outlining the AAA AD	DRC's
WHEREAS, in July 2017 the year extension of the agreement thi	•	• •	a one-
WHEREAS, in July 2017 DR payment that exceeded expectation from \$132,491 to \$145,439;	•	,	
NOW, THEREFORE BE IT F authorizes the Executive Director to Department of Health Care Policy a and Options Counseling in the amo	accept funding fron nd Financing for AD	n the State of Colorado PRC Transition-Related)
RESOLVED, PASSED AND at Denver, Colorado.	ADOPTED this	_ day of	, 2017
	Finance a	ohn Diak, Chair and Budget Committee nal Council of Governn	
ATTEST:			
Douglas W. Rex, Acting Executive I	Director		

To: Chair and Members of the Finance and Budget Committee

From: Douglas W. Rex, Acting Executive Director

303-480-6747 or drex@drcog.org

Meeting Date	Agenda Category	Agenda Item #
September 20, 2017	Informational	3

SUBJECT

The budget is a fiscal guide for the operation of DRCOG from January 1, 2018 – December 31, 2018. The budget highlights work activities in DRCOG's Strategic Initiatives Plan for the Denver metropolitan region.

PROPOSED ACTION/RECOMMENDATIONS

No action requested. DRCOG staff requests the Finance and Budget Committee provide revisions, if needed, to the 2018 Budget.

ACTION BY OTHERS

N/A

SUMMARY

Each year the Finance and Budget Committee reviews and recommends approval of a proposed budget to the Board of Directors for the coming year. Attached is the Draft 2018 Budget.

In August 2017, the attached Strategic Initiatives Plan was presented to the Board of Directors at the annual Board Workshop. Board members were given the opportunity to review and recommend changes to the proposed Strategic Initiatives Plan. The requested revisions are reflected in the attached version.

Staff requests the Finance and Budget Committee review the 2018 draft Budget and provide any needed revisions.

PREVIOUS DISCUSSIONS/ACTIONS

N/A

PROPOSED MOTION

N/A

ATTACHMENT

DRAFT 2018 Budget

ADDITIONAL INFORMATION

If you need additional information, please contact Douglas W. Rex, Acting Executive Director, at 303-480-6747 or drex@drcog.org; or Jenny Dock, Accounting Services Manager at 303-480-6707 or idock@drcog.org.

2018 BUDGET DENVER REGIONAL COUNCIL OF GOVERNMENTS

October 18, 2017

SUBMITTED BY
DOUGLAS W. REX, ACTING EXECUTIVE DIRECTOR

DENVER REGIONAL COUNCIL OF GOVERNMENTS

1290 Broadway, Suite 100, Denver, Colorado 80203-5606

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Bob Roth, Chair Herb Atchison, Vice Chair Bob Fifer, Secretary John Diak, Treasurer Elise Jones, Immediate Past Chair

October 18, 2017

Finance and Budget Committee and Board of Directors Denver Regional Council of Governments

I am pleased to submit the proposed budget of the Denver Regional Council of Governments (DRCOG) for the year 2018. The budget is transmitted to the Finance and Budget Committee for review and recommendation for approval by the Board of Directors.

The budget is a fiscal guide for the operation of DRCOG beginning January 1, 2018 through December 31, 2018. It supports work activities in the DRCOG Metropolitan Planning Organization's Unified Planning Work Program (UPWP), the Area Agency on Aging (AAA), Communications and Marketing, Executive Office, and Administration and Finance.

Variations of note between the 2017 and 2018 budgets include:

Revenues

- **Federal funding**, being mindful of match requirements, the use of UPWP funding will remain relatively flat from 2017 with a slight decrease of \$91,700. Overall federal funding will increase by \$4,200,000. Significant federal grant variances include:
 - o Growth in the Veteran's Directed program over the last year is expected to increase reimbursement from the Veterans Administration by nearly \$3,000,000 in 2018.
 - The Accountable Health Communities grant funded by Medicaid will be fully operational throughout 2018 with a budget of \$681,809.
 - Although federal funding received by way of the Older American's Act is expected to remain flat, a carryover balance of approximately \$432,000 is reflected in the overall federal funding number for the Area Agency on Aging.
- State funds will decrease just slightly in 2018 mainly due to the completion of a Boomer Bond related project for the Department of Local Affairs.
- Local/other funds reflects an increase of \$550,800 which is due to the Denver Regional Aerial Photography Project (DRAPP) entering the first year of its two-year cycle.
- **In-kind services,** where in-kind contributions from volunteers and partnering organizations are reflected, will remain flat.
- **Service income** will also remain flat in 2018.

Member dues provide match for federal programs and help fund initiatives such as legislative activities and strategic partnerships which assist in increasing overall funding as well as Board-related activities. Board-related activities include Finance and Budget Committee and Board meetings, the Annual Awards Dinner, the Board Workshop, participation in Sister Cities and hosting the annual Small Communities Hot Topics Forum.



Expenditures

- Personnel expenditures are budgeted with an estimated 30 percent increase for medical insurance and 9 percent increase for dental insurance effective January 2018, as well as a performance-based merit increase pool for staff estimated at an average of five percent. Due to expanded activities across the organization, there are 11 additional personnel budgeted. These expanded activities include AAA initiatives for care transitions, ombudsman and the Accountable Health Communities grant. Additionally, two positions to support communication, marketing and outreach efforts have been budgeted and one position to administer Transportation Demand Management contracting which is expected to commence the first quarter of 2018.
- Contractual obligations are significantly higher from 2017. This is due to the expansion of the Veteran's Directed program where a \$3,250,000 contract was recently amended to provide fiscal management services for the program.
- **Non-personnel expenditures** include additional funds for technology updates and license renewals as well as an increase in business insurance premiums.
- Capital outlay has increased this year to \$350,000 due to network storage infrastructure improvements and potential costs that may be incurred with the pending office relocation.

Fund Balance

The 2018 ending fund balance for DRCOG is projected to be \$7,364,000. Approximately \$3,084,000 of this fund balance reflects pre-paid funds set aside for some specific programs such as DRAPP, Guaranteed Ride Home and Regional Vanpool.

Because most of DRCOG's grants operate on a reimbursement basis, substantial working capital must be available to pay contractual obligations and meet daily expense outlays while awaiting grantor payments. DRCOG's auditors have consistently recommended maintaining a fund balance equal to three months' expenditures. Based on prior year expenses and contractual rent obligations, that amount would total approximately \$8,000,000 to \$9,000,000.

Pass-through funds are excluded from the general operating fund budget; however, the 2018 pass-through is estimated to total \$13,012,802.

Finally, the 2018 Strategic Initiatives Plan is also included as a part of this budget to provide a comprehensive overview of DRCOG's planned activities and their related costs.

Respectfully submitted,

Douglas W. Rex Acting Executive

Director

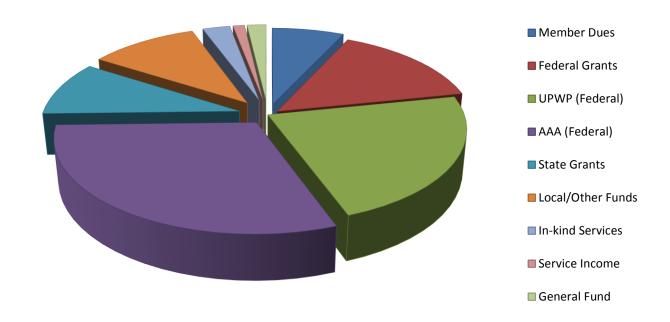
2018 BUDGET SUMMARY AND COMPARISON GENERAL OPERATING FUND

		2016 Actuals		2017 Budget	2018 Budget
BEGINNING BALANCE General Funds Program Obligations	\$	7,679,606 3,812,113 3,867,493	¹ \$	8,064,278 4,630,112 3,434,166	\$ 7,750,598 4,666,432 3,084,166
REVENUES Member Dues Federal Grants State Grants Local/Other Funds In-kind Services Service Income Interest/Investment Income	\$	1,354,400 9,637,786 2,287,419 1,981,405 582,694 432,071 24,735	\$	1,516,300 11,125,410 2,239,281 1,798,352 605,521 350,000 30,000	\$ 1,561,000 15,327,457 2,147,177 2,349,149 594,323 250,000 30,000
TOTAL REVENUES		16,300,510	\$	17,664,864	\$ 22,259,106
TOTAL FUNDS AVAILABLE	\$	23,980,116	\$	25,729,142	\$ 30,009,704
EXPENDITURES Personnel Contractual Services In-kind Services Non-personnel Capital Outlay	\$	8,927,400 3,364,181 673,714 2,910,905 39,638	\$	10,404,273 3,110,548 605,521 3,460,802 397,400	\$ 11,520,703 6,984,078 999,916 2,790,016 350,000
TOTAL EXPENDITURES	\$	15,915,838	\$	17,978,544	\$ 22,644,713
ENDING BALANCE General Funds Program Obligations ²	\$	8,064,278 4,630,112 3,434,166	\$	7,750,598 4,666,432 3,084,166	\$ 7,364,991 4,280,825 3,084,166
PASS-THROUGH FUNDS Area Agency on Aging	\$	13,453,222	\$	13,770,893	\$ 13,012,802
TOTAL PASS-THROUGH FUNDS	\$	13,453,222	\$	13,770,893	\$ 13,012,802

The beginning balance for the 2017 budget is based on 2016 actuals. All other 2017 line items are estimates.

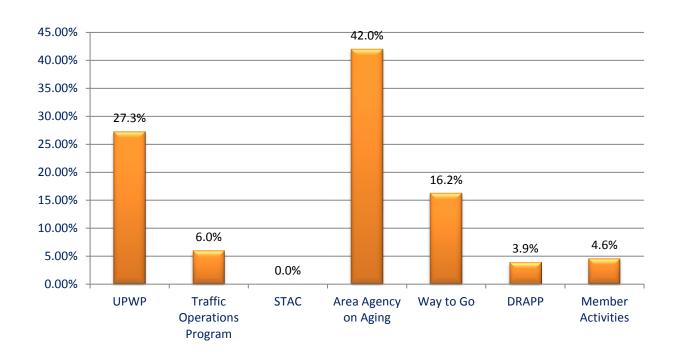
Program obligations are pre-paid funds set aside for specific programs: Guaranteed Ride Home, DRAPP, and Regional Vanpool.

DRCOG 2018 FUNDING



Source	% of Total		Amount
Member Dues	6.89%	\$	1,561,000
Federal Grants	14.85%	\$	3,363,854
UPWP (Federal)	22.60%	\$	5,117,718
AAA (Federal)	30.23%	\$	6,845,885
State Grants	9.48%	\$	2,147,177
Local/Other Funds	10.37%	\$	2,349,149
In-kind Services	2.62%	\$	594,323
Service Income	1.10%	\$	250,000
General Fund	1.84%	\$	415,607
Projected Total Funding	100.00%	Ç	522,644,713

2018 Expenditures by Strategic Initiative



Strategic Initiative	% of Total	Amount
UPWP	27.26%	\$ 6,172,464
Traffic Operations Program	5.99%	\$ 1,357,477
STAC	0.04%	\$ 9,500
Area Agency on Aging	42.00%	\$ 9,511,314
Way to Go	16.22%	\$ 3,673,693
DRAPP	3.90%	\$ 884,024
Member Activities	4.58%	\$ 1,036,241
Strategic Initiatives Total	100.00%	\$22,644,713

2018 Strategic Initiatives Funding Summary

PROJECT		FEDERAL		STATE	LO	CAL/OTHER FUNDS	IN-KIND SERVICES	SERVICE INCOME		EMBER DUES ATCH/DRCOG FUNDED	TOTAL
	•		•					•			
UPWP	\$	5,117,718					\$ 527,373		\$	527,373	\$ 6,172,464
- m a	-							T			
Traffic Operations Program	\$	1,357,477									\$ 1,357,477
STAC/State Rural Planning Assistance	\$	9,500									\$ 9,500
Area Agency on Aging*	\$	6,845,885	\$	2,147,177	\$	24,402	\$ 35,000		\$	458,850	\$ 9,511,314
Way to Go	\$	1,996,877			\$	1,381,173	\$ 31,950	\$ 250,000) \$	13,693	\$ 3,673,693
Denver Regional Aerial Photography Project (DRAPP)					\$	884,024					\$ 884,024
Member Activities					\$	59,550			\$	976,691	\$ 1,036,241

2,147,177 \$

2,349,149 \$

594,323 \$

250,000 \$

1,976,607 \$

22,644,713

15,327,457 \$

TOTAL FUNDING SUMMARY

^{*}Funding Summary does not reflect \$13,012,802 in Area Agency on Aging Pass-Through funding. Funding Summary does not reflect \$30,000 in projected interest income.

Strategic Initiatives Plan Summary

2018

UPWP - Funded by Federal Grant through State & Match	Classification	Explanation	Amount
		Administration of the regional transportation planning process	
Program Administration & Coordination	Mandatory	required by FAST Act.	\$740,696
Planning, Outreach, Education & Training	Mandatory	Public Participation Plan/Hearing required by MAP-21.	\$308,623
		Fiscally Constrained RTP and Congestion Management Process	
Regional Transportation Planning	Mandatory	required by FAST Act.	\$1,543,116
Transportation Improvement Program	Mandatory	TIP and performance measures required by FAST Act.	\$432,072
Metro Vision	Mandatory	Regional Plan (e.g. Metro Vision) required by State statute.	\$740,696
		Supports the DRCOG regional transportation planning process (e.g.	
Geographical Information Systems (GIS)	Mandatory	visualization technology).	\$864,145
Modeling	Mandatory	Transportation modeling and forecasting required by FAST Act.	\$1,419,667
	,	Assists local governments with aging preparedness. Funding also	
Boomer Bond	Discretionary	provided through the Area Agency on Aging.	\$123,449
	•	TOTAL:	\$6,172,464

Regional Traffic Operations Program - Funded By Federal Grants	Classification	Explanation	Amount
through State			
		Assists local governments; funded through the TIP with no local match	
Traffic Signal Operations	Discretionary	required.	\$1,357,477
		TOTAL	\$1 357 A77

State Transportation Advisory Committee(STAC)/State Rural	Classification	Explanation	Amount
Planning Assistance- Funded by Federal Grant through State			
STAC	Mandatory	Funding provided through CDOT to staff the STAC.	\$6,000
State Rural Planning Assistance	Mandatory	Funding provided through CDOT to conduct regional transportation planning efforts outside the TMA (per State statute).	\$3,500
	•	TOTAL	\$9 500

Area Agency on Aging - Funded by Federal Grants, State Grants, Private Grants & Match	Classification	Explanation	Amount
Management & Administration	Mandatory	Fulfills the requirements of the State contract with DRCOG to serve as the Area Agency on Aging for the eight county metro Denver region.	\$2,002,247
Senior Community Programs	Mandatory	Fulfills the requirements of the State contract with DRCOG to provide Ombudsman and Case Management services. Services to Refugees are necessary to meet contract requirements.	\$2,342,742
Transition Services	Discretionary	Provides services to veterans and transitions services from skilled nursing long term facilities back to the community.	\$3,674,835
Resource Center	Mandatory	ADRC services are mandated by the State of Colorado Unit on Aging.	\$551,681
VTCLI	Discretionary	A capital project to improve transportation for veterans in the community.	\$258,000
Capacity Building	Discretionary	Although urged by State officials to explore alternative funding sources for aging programs, the initiative is not mandatory as it is not required by any other existing grant, regulation, law or statute.	\$681,809
		TOTAL:	\$9,511,314

Way to Go - Funded by Federal Grant, Match, Service Income & Sponsorships	Classification	Explanation	Amount
	B:	Required in the scope of matched & unmatched CMAQ grants. These programs are established to meet air quality regulations.	40.040.500
Regional TDM Program	Discretionary	Director Constant National State of the constant of the consta	\$2,042,520
Dila ta Mania Dan and Manata Ca Canananah ina	Discosticular	Privately funded. Not required by any grant, regulation, law or	Ć40.000
Bike to Work Day and Way to Go Sponsorships	Discretionary	statute.	\$40,000
Regional Vanpool	Discretionary	Part of the Way to Go Program. Funded through RTD fare subsidies.	\$1,308,600
		Privately funded entirely through the sale of RTD passes. GRH	
		encourages transit adoption. Not required by law, regulation, grant,	
Guaranteed Ride Home	Discretionary	or statute.	\$282,573
		TOTAL:	\$3,673,693

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Strategic Initiatives Plan Summary *continued*

2018

Denver Regional Area Photography Project (DRAPP) - Funded	Classification	Explanation	Amount
by Partners			
DRAPP	Discretionary	Offered as a value added service to members.	\$884,024
	•	TOTAL	C004 034

Member Activities - Funded by Member Dues	Classification	Explanation	Amount
		Board meetings are required in the DRCOG Articles. Other activities included here such as dues & sponsorships and organizational activities are discretionary. Approximately \$100,000 can be directly attributed to Board meetings.	
Board Workshop & Activities	Mandatory/Discretionary		\$216,897
Sister Cities Partnership	Discretionary	Not required by any other existing grant, regulation, law or statute.	\$8,190
Legislative Activities	Discretionary	Not required by any other existing grant, regulation, law or statute.	\$309,803
Annual Awards Dinner	Discretionary	Not required by any other existing grant, regulation, law or statute.	\$105,459
Small Communities Hot Topics Forum & Outreach	Discretionary	Not required by any other existing grant, regulation, law or statute.	\$45,892
		Not required by any other existing grant, regulation, law or statute.	
Office Expansion & Improvements	Discretionary	Necessary to accommodate new programs.	\$350,000

TOTAL: \$1,036,241

GRAND TOTAL: \$22,644,713

DRAFT DRAFT DRAFT

Strategic Initiative - UPWP	Program Administration & Coordination Budget:	\$740,696
	Planning, Outreach, Education & Training Budget:	\$308,623
	Regional Transportation Planning Budget:	\$1,543,116
	Transportation Improvement Program Budget:	\$432,072
	MetroVision Budget:	\$740,696
	Geographical Information System Budget:	\$864,145
	Modeling Budget:	\$1,419,667
	Boomer Bond Budget:	\$123,449
Project #s - 503016	Total UPWP Budget 2018:	\$6,172,464
		4
Program Administration & Coordination	Task - Direct Program Management: Internal management including administration of Strategic Initiatives, budgets, and contracts; facilitate communication/coordination with intraregional and interregional partners.	\$740,696
Planning, Outreach, Education & Traini	Task - Public Outreach: Implement DRCOG's new public participation process. Work with regional partners to increase public engagement in transportation planning.	
	Task - Local Government and Stakeholder Outreach: Meet with local governments and interested parties about the DRCOG transportation planning process; provide support to communities as they prepare transportation plans and studies; conduct stakeholder outreach to better inform and involve communities in planning and decision making; facilitate/host transportation-related webinars and other educational events.	\$308,623
	<u>Task - Staff Training & Development:</u> Provide DRCOG staff with the necessary training and development to perform their jobs effectively.	
Regional Transportation Planning	Task - Maintenance of 2040 Metro Vision Regional Transportation Plan (MVRTP) and Initial Tasks to Prepare 2045 MVRTP: In compliance with federal law, DRCOG Board	

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Transportation Improvement Program (TIP)	Task - Maintenance of the 2016-2021 TIP: Allocation of approximately \$267 million for FY 2016-2019. Adopted by the DRCOG Board of Directors on April 15, 2015 and incorporated into the State Transportation Improvement Program (STIP) approved by the Transportation Commission on May 21, 2015. Maintenance tasks include: processing TIP amendments, and tracking process of programmed projects. Task - TIP Funding Allocation Review: The TIP Review Workgroup has been tasked by the DRCOG Board to explore funding allocation models for consideration for future TIP Call for Projects. Task - Development of the 2018-2021 TIP: DRCOG will be developing a new TIP biennially in order to meet the needs resulting from CDOT going to an annual STIP. The 2018-2021 TIP was adopted in the first quarter of 2017. The next DRCOG Call for Projects is anticipated to be in the second quarter of	\$432,072
Material William	2018 for inclusion into the 2020-2023 TIP.	
Metro Vision	Task - Metro Vision Implementation & Support: Develop and provide decision-support tools to local jurisdictions, regional partners, and the public. Provide individualized technical assistance to communities for the purposes of implementing Metro Vision. Use new tools and technology to support regional and local scenario analysis, including impacts of alternative land use and development patterns. Establish and convene topical working groups and forums, as needed (e.g., urban centers, first- and final-mile, small or rural communities, etc.). Develop and apply Metro Vision plan consistency as framework for communities that voluntarily refer local plans and regulations for regional review. Coordinate with local governments on member-sponsored plan amendments (e.g., new urban centers, other policy amendments). Work with local governments to develop programs or update current initiatives that improve the coordinated efforts to identify and designate areas for new urban development.	\$740,696
	Task - Research & Information Dissemination: Routinely analyze progress on Metro Vision outcomes, including documentation of successes and ongoing challenges. Provide data, tools, case studies, and information that support and document local and region initiatives that contribute to Metro Vision outcomes and objectives. Survey local governments, the public, and other stakeholders to understand local and regional planning challenges, opportunities, and needs. Develop and provide information on key economic trends influencing the region's forecasted growth.	
Geographical Information System (GIS)	Task - Develop and Maintain Information Systems: Develop, maintain, and update tools, applications, and visualizations that allow internal and external users to explore and consume information (e.g. Data Portal, Regional Data Catalog). Develop and distribute informational products at the local and regional level. Facilitate forums for data professionals in the region to collaborate on GIS data and information (e.g., Denver Regional Data Consortium). Collect, compile, and purchase data in support of transportation and land use modeling, performance measurement, and Metro Vision implementation. Partner with the US Census to prepare our local governments for Census 2020.	\$864,145

UPWP Continued

Modeling	Task - System Performance: Maintain, refine and keep calibration of DRCOG's transportation and land use models current and accurate. Implement visualization into the forecasting process and in support of the implementation of Metro Vision plan. Develop and maintain economic forecasting tools in support of UrbanSim and regional planning. Task - Analysis, Planning & Support: Use modeling tools to develop timely, accurate and useful information for local jurisdictions, partner agencies and internal DRCOG divisions. Develop and distribute informational products at the local and regional level (e.g. Regional Economic Reports). Support work groups associated with forecasting, modeling, and planning efforts.	\$1,419,667
Boomer Bond	Task - Boomer Bond and Small Communities: The Boomer Bond initiative (a partnership between DRCOG's Regional Planning and Development Division and the Area Agency on Aging) helps to prepare the region and local communities for the unprecedented increase in the older adult population. This successful program helps jurisdictions identify both challenges and gaps, and then equips the region's local governments with strategies and tools to support healthy, independent aging, allowing older adults to remain in their homes and communities. In addition to supporting the current initiative, DRCOG's Boomer Bond team will also investigate new and innovative ways to engage the public, private and civic sectors in our efforts to make the Denver region one of the best places to age in the country.	\$123,449

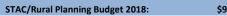
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UPWP Grand Total:

\$6,172,464

Traffic Signal Operations	<u>Task - System Design & Studies:</u> Provide engineering design and study services for regional partners, supporting the deployments identified in the RTO Improvement Program. [Consultant services utilized]	\$285,070
	Task - Traffic Signal Coordination & Retiming: Provide timing and coordination plan development services for regional partners, supporting the deployments identified in the RTO Improvement Program and responding to other regional partner requests. [Consultant services utilized]	\$760,187
	<u>Task - Regional Transportation Operations Program Support & Coordination:</u> Provide technical traffic signal assistance and support to regional partners to help them operate their traffic signals more efficiently.	\$108,598
	Task - ITS Integration and Support: Provide coordination between regional partners and their collective initiatives, integrating regional transportation operations project development and implementation. In addition, provide assistance with the use of the systems engineering analysis process and the regional ITS Architecture. [Consultant services utilized as required]	\$81,449
	Task - Regional Transportation Operations Improvement Program Documentation: Complete documentation of the 2017 RTO Improvement Program call for projects.	\$122,173

Strategic Initiative - State
Transportation Advisory
Committee (STAC)/State Rural
Planning Assistance
Project #'s E2E017



\$9,500

STAC	<u>Task - Committee Meetings:</u> Attend monthly meetings; Assist DRCOG Board members serving on STAC; Provide information to CDOT and other STAC members.	\$6,000
State Rural Planning Assistance	Task - Transportation Planning Outside of MPO: For Gilpin and Clear Creek Counties, and the eastern portion of Adams and Arapahoe Counties; Administer RTP amendments, monitor and report on STIP amendments, maintain communication on projects, issues, etc.	\$3,500

STAC/State Rural Planning Grand Total:	\$9.500



Strategic Initiative -	Management & Administration Budget:	\$2,002,247
Area Agency on Aging (AAA)	Senior Community Programs Budget:	\$2,342,742
	Transition Services Budget:	\$3,674,835
	Resource Center Budget:	\$551,681
	VTCLI Budget:	\$258,000
Project #'s - 280016, 550018, 625018, 552018, 558018,	Capacity Building:	\$681,809
559018, 626018, 632018, 633018, 638018, 639018	AAA Budget 2018:	\$9,511,314
	-	
Management & Administration		

Management & Administration	Task - AAA Management & Administration: DRCOG implements and administers the requirements of the federal Older Americans Act including: information and assistance, contract management for \$13,012,802 pass through dollars, regional planning and coordination, program development, volunteer support and recognition, community education and training, and all activities associated with administering and managing the AAA. This includes salaries and benefits, travel, training, legal, advocacy, furniture/equipment and sponsorships. This is also inclusive of special initiatives such as Boomer Bond and Faith Based Partnerships. Also included is implementation of the next Four Year Plan on Aging 2020-2024, for which a needs assessment will be conducted at an estimated cost of \$50K.	\$1,813,4
	Task - Contractual Services: Contractual services are critical towards the operation of the AAA. Such services include auditing services, translation services and support of AAA computerized systems: the Reimbursement System and the Network of Care Website. The AAA anticipates creating an additional position dedicated to managing Network of Care. Also, the contract reimbursement system is being upgraded, which will assist finance staff and contractors in effectively managing the grant budgets.	\$188,7
Coming Community Decomme	Management & Administration Budget Total:	\$2,002,2
Senior Community Programs	Task - Ombudsman: The Ombudsman Program serves more than 17,000 residents living in more than 500 facilities across the region. Services include visiting facilities, providing education and training, investigating complaints, advocating for residents and their families, and working on regulatory and legislative issues that affect residents living in long-term care facilities across the region. The program requires hiring additional staff to handle rapid growth in the number of facilities, and to comply with new requirements for ombudsmen at Resident Treatment Facilities (RTFs). RTFs largely serve the mentally disabled and currently number around 20.	\$1,473,0
	Task - Elder Refugee Program: The Elder Refugee Program is coordinated through partnerships with the Colorado African Organization, the Aurora Center for Active Adults (ACAA) and the Colorado State Refugee Program. The goal of the program is to build a supportive community around the older adult refugees, enabling them to understand and access services.	\$111,4
	Task - Case Management: AAA case managers provide intensive, short-term case management services to people 60 and older who need assistance identifying and making life transitions. The Case Management Program is designed to help older adults remain active and independent in the community for as long as possible.	\$758,2
	Senior Community Programs Budget:	\$2,342,7

Transition Services		
	Task - Community-based Care Transition Programs: DRCOG Aging and Disability Resource Center Transitions Program provides transition services to people living in nursing homes who want to move back to the community. The Veterans Directed Home and Community Based Services Program helps veterans transition from the hospital, rehabilitation care, and nursing homes back into the community and works to keep those living in the community. This program commenced in 2016 and has seen steady growth. A new Medicare funded program to help seniors transition from hospitals to a long-term residence is currently being developed. Additionally, DRCOG has a pending grant application for Veterans Transportation and Community Living Initiative (VTCLI) to use technology for the Veterans Network of Care module and improve service coordination.	\$3,674,835
Resource Center	Task - ADRC Program: The Aging & Disability Resource Center (ADRC) provides information and assistance and options counseling to those in the eight county region, helping clients understand and navigate long-term care resources. The AAA has recently been designated as the State Health Insurance Program (SHIP) office for the region. In this role, the AAA will be a valuable resource in helping seniors navigate the complexities of Medicare with education and enrollment assistance. Staff and volunteers are needed to help provide coverage particularily during the fall Medicare enrollment period. The AAA will also explore additional resources to expand tranpsortation services to seniors such as voucher and volunteer programs.	\$551,681
VTCLI (Veterans Transportation and Community Living Initiative)	Task - Technological Improvements: Procure technology that helps connect veterans to transportation and other resources. Work with transportation providers to better coordinate and share trips. The steps to accomplish this task include: 1) Establish and coordinate meetings with an advisory stakeholder committee; 2) Create specific project goals, performance measures, and action items with Veteran and stakeholder committee feedback; finalize specific project goals after securing stakeholder and veteran feedback; and develop sustainability plan for implementing technology after project concludes; 3) Procure technology; Manage implementation of procured technology.	\$258,000
	Task - Education and Outreach: Inform the appropriate audiences about the new technology through marketing and outreach. The steps are as follows: 1) Develop an outreach and marketing plan with goals and objectives; 2) Implement the outreach and marketing plan; 3) Collaborate with the VA and Veterans groups to provide targeted outreach and/or training to Veterans; 4) Create training materials, brochures, and other literature to market the use of our one-click one-call center.	
Capacity Building	Task - Accountable Health Communities (AHC) Grant: DRCOG was recently awarded a 5-year, \$4.5 million Accountable Health Communities grant. Under the grant, the AAA coordinates with clinical care providers and community based service providers to track referrals and analyze service outcomes associated with Medicaid and Medicare eligible seniors.	\$681,809

AAA Grand Total: \$9,511,314

Strategic Initiative -	Regional TDM Program Budget:	\$2,042,520
Way To Go	Bike to Work Day & Way to Go Sponsorships Budget:	\$40,000
	Regional Vanpool Budget:	\$1,308,600
Project #s - 320016, 321016, 877017,	Guaranteed Ride Home Budget:	\$282,573
873017, 847017	Total Way to Go Budget 2018:	\$3,673,693

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Regional TDM Program	Task - Ridematching Services: Assist the public to plan bike commute routes, transit routes, form or join carpools for work or school, and form or join vanpools. Includes operation of the MyWayToGo.org commute trip planning website, operation of the Schoolpool Program, and contract management.	\$326,803
	Task - Advertising & Promotions: Encourage commuters to use non-SOV travel modes. It includes sub-initiatives such as specific advertising campaigns, promotions and incentives. Managing the Guaranteed Ride Home Program, managing the vanpool subsidy agreement with RTD, and managing the advertising agency are part of this task. Most Bike to Work Day activities and costs are included here.	\$898,709
	<u>Task - Employer Outreach:</u> Encourage employers to take actions that will motivate and enable their employees to use non-SOV travel modes. It includes all outreach activities targeting employers, and costs related to travel, salaries, CRM software, printing and postage.	\$408,504
	Task - Partnerships & Training: Support DRCOG's partnership with the seven transportation management associations (TMAs), collaboration with other public agencies, and staff training. It includes any activities that support the TMAs and Way to Go's work with other agencies and the costs related to those activities. Training includes conferences and outside professional training.	\$245,102
	<u>Task - Management & Administration:</u> Administer and evaluate the Way to Go Program, and related activities. Includes conducting surveys and other data collection efforts, preparing performance reports, managing vendor contracts, and managing budgets.	\$163,402
	Regional TDM Program Total:	\$2,042,520
Bike to Work Day and Way to Go Sponsorships	<u>Task - Participation Incentives:</u> Provide incentives for commuters to register for Bike to Work Day or participate in other campaigns. Private sponsors provide all the funding for this initiative. No public funds are used.	\$40,000
Regional Vanpool	Task - Vanpool Fare Subsidies: Undertaken in cooperation with RTD, this program is designed to expand the number of active vanpools and vanpool riders by subsidizing rider fares, and advertising the program. DRCOG subsidizes the cost of vanpooling for riders within RTD boundaries. RTD funds the cost of the subsidies. No other funds are used.	\$1,308,600
Guaranteed Ride Home	Task - Emergency Transportation: Designed to remove a major barrier to using non-SOV commute modes: the fear of being stranded at work in an emergency or due to unexpected overtime. The GRH is offered through RTD's EcoPass program, to participants in DRCOG's vanpool program, and through non-EcoPass companies that purchase GRH coverage for their employees. The program is entirely funded through fees charged to employers who purchase the EcoPass for their employees. No public funds are used for this program. This task includes customer service as well as auditing/monitoring usage.	\$282,573

Strategic Initiative - Denver
Regional Aerial Photography
Project (DRAPP)
D :

Project #s - 820017 Total DRAPP Budget 2018: \$884,024

DRAPP	Task - Vendor Management: DRCOG facilitates the selection and management of vendors for data acquisition and purchase by releasing RFPs, convening the selection committee, evaluating vendors, monitoring performance and contract management.	\$84,024
	Task - Project Facilitation: DRCOG manages the data acquisition and purchase of detailed datasets as requested by members/partners including orthoimagery, LIDAR, derivatives (e.g. planimetrics), and web map services for 7,000 square miles of the greater Denver metro area. Staff ensures that the correct products are purchased on behalf of members and partners. DRCOG also manages all transactions. Sanborn and Harris Corp are under contract for 2018.	\$800,000

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DRAPP Grand Total:

\$884,024

Strategic Initiative - Member Activities DRCOG Funded (Member Dues) Project #s - 111017, 140017, 150017, 160017, 933017 Board Workshop & Activities	Board Workshop & Activities Budget: Sister Cities Partnership Budget: Legislative Activities Budget: Annual Awards Banquet Budget: Small Communities Hot Topics & Outreach: Office Expansion & Improvements: Total General Fund Program Budget 2018:	\$216,897 \$8,190 \$309,803 \$105,459 \$45,892 \$350,000 \$1,036,241	
Source Workshop & Activities	Task - Board Activities & Administration: This task covers the Board, Finance and Budget Committee, Executive Committee, Performance and Engagement Committee, and Board Work Session monthly meetings, and organizational development activities. Included are the costs of producing and distributing agendas, security costs, providing food to Finance and Budget and Performance and Engagement Committee members, the purchase of publications and training, and Executive Office staff time.	\$141,409	DRAF
	<u>Task - Board Workshop:</u> Every year DRCOG holds a Board workshop where Board members and alternates get together, usually offsite, to discuss topics of priority and interest to the Board. Costs include the rental of the conference facility, food, printing, supplies and staff time. At the Board's discretion, a facilitator or speaker may be hired.	\$47,988	
	<u>Task - Dues & Sponsorships:</u> DRCOG is approached, from time to time, by various agencies to serve as a monetary sponsor. These sponsorships dovetail with DRCOG's mission, vision and core business activities.	\$27,500	
	Board Workshop & Activities Total:	\$216,897	آئے
Sister Cities Partnership	Task - Sister Cities Partnership: Fulfills the Board's desire of continued participation for the Baghdad-Denver Region Partnership. The partnership was established in 2004 and is a regional program where DRCOG is paired with the Province of Baghdad (which is composed of more than 100 local governments) to promote the exchange of ideas and understanding between government officials, citizens, college faculty and students, businesses and nonprofit organizations of the two regions.	\$8,190	
Legislative Activities	Task - Strategic Action Planning Group on Aging: Working with Planning Group, contract staff and Department of Local Affairs to participate in the group's activities, host meetings and assist with a variety of other related activities. Task - Committee Monitoring: Monitor Transportation Legislation Review Committee and inform DRCOG staff and Board of relevant issues and proposals. Participate in stakeholder group created to recommend legislation establishing a statewide ombudsman program for PACE programs. Task - State Legislative Activities: Identify legislative issues and possible legislation for the 2018 session, including meetings with legislators and state administration and advocacy partners. Task - Federal Legislative Activities: Work with DRCOG Executive Director, federal lobbyist, AAA staff, and TPO staff to promote DRCOG and Colorado interests in Older Americans Act, federal transportation (FAST) reauthorization implementation and other aging/transportation legislation. Task - Member Outreach: Work with DRCOG Executive Director and Division Directors to promote DRCOG and member interests in regional and statewide discussions about transportation and aging funding proposals and affordable housing issues.	\$309,803	T DRAFT DRAFT

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Task - Local Government & Individual Awards Event: This annual event celebrates our region's successes. The local government awards recognize communities for work and accomplishments that move Metro Vision forward. The individual awards recognize people that have given their time, talent and skills to the metro area, and to DRCOG and its activities. This event raises awareness of and commitment to the Metro Vision Plan and related programs and activities. Sponsorship dollars are used to offset the costs of catering, venue rental, management and administration.		\$84,367
Task - Way to Go Awards: The Way to Go awards recognize organizations and individuals for taking action to reduce single occupant vehicle travel. The awards raise awareness of Way to Go and encourage others to make choices that reduce single occupant vehicle travel. Part of the Annual Awards Dinner catering, venue rental, management and administrative costs are included in this task.		\$21,092
Annual Awards Dinner Total:		\$105,459
Task -Small Communities Hot Topics Forum: This annual event focuses on issues and topics identified by the smaller member jurisdictions of DRCOG. This subset of DRCOG members are periodically surveyed to identify priority topics and issues they would like to see DRCOG staff and external subject matter experts address. The format of the Hot Topics Forum adapts to meet the needs of members and the issues being explored. It is typically a day-long event. Task - Small Community Outreach: DRCOG staff recognize that our smaller communities share similar needs and face some of the same issues as our largest members, but the internal capacity of our smaller members may not provide the same level of ability to address the issues. Meeting with DRCOG's smaller communities on at least a yearly basis provides an		\$45,892
opportunity for DRCOG staff to identify potential resources and strategies to address those specific needs.		
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Member Activities Grand Total:

\$1,036,241

New Initiatives and Programs in 2018	Grants Contracting: Portfoilio Diversification: Total for FY18:	\$0 \$0 \$0 \$0
	TOTALIOI FITO.	30
Grants Contracting	Task - Explore Contract Administration Opportunities: Staff is exploring with CDOT and federal partners (FHWA and FTA) potential opportunities for DRCOG to contract directly with project sponsors for several programs, including the TIP Transportation Demand Management and Station Area Master Plan/Urban Center set-asides. Such an approach would be self-funded through the grant revenue streams and would allow DRCOG to provide additional service to communities, provide more stability and efficiency to the grant programs, and potentially create other opportunities.	\$0
Portfolio Diversification	Task - Fee for Service Opportunities: Staff will continue to evaluate fee for service opportunities in areas such as AAA case management, transportation planning, modeling, and economic forecasting; and engage in such opportunities when both economically feasible and in alignment with DRCOG's operational mission.	\$0
	Task - Enhance Strategic Partnerships: Staff will continue to evaluate existing and new partnerships that align with DRCOG's mission and result in beneficial outcomes for DRCOG's strategic initiatives, as well as our region's communities and residents.	\$0

To: Chair and Members of the Finance & Budget Committee

From: Douglas W. Rex, Acting Executive Director

(303) 480-6747 or drex@drcog.org

Meeting Date	Agenda Category	Agenda Item #
September 20, 2017	Informational	4

SUBJECT

DRCOG staff will brief the committee on a recent grant submittal to the Colorado Department of Public Health and Environment.

PROPOSED ACTION/RECOMMENDATIONS

N/A

ACTION BY OTHERS

N/A

SUMMARY

In August, a coalition of Local Public Health Agencies (LPHA) approached DRCOG with an opportunity to submit a jointly developed application to the Cancer, Cardiovascular Disease (CCPD) Grants Program administered by the Colorado Department of Public Health and Environment. The purpose of the grants program is to reduce chronic disease in Colorado, including a focus on policy changes that impact our shared built environment.

While DRCOG is serving as the lead applicant; Denver Environmental Health, Denver Public Health, Tri-County Health Department, Broomfield Public Health, Jefferson County Public Health, and Boulder County Public Health are essential partners and will direct much of the work program.

Through their efforts over the past decade to collect data, engage the community, and create and improve health-oriented policies our LPHA partners identified a need for a common assessment tool to support individual efforts. The grant application is seeking resources to build a shared technology platform that can support the flow of data and learnings among the LPHA partners and support project-level efforts. A regional approach will maximize economies of scale and promote shared learning and capacity building.

DRCOG is seeking approximately \$1.3 million over three years to gather requirements for the new tool (or tools), build the custom application, and train potential users. The grant does not require any matching funds. If selected, grant-funded work will begin in summer 2018.

PREVIOUS DISCUSSIONS/ACTIONS

N/A

PROPOSED MOTION

N/A

ATTACHMENT

N/A

Colorado Department of Public Health and Environment Grant September 20, 2017 Page 2

ADDITIONAL INFORMATION

If you need additional information, please contact Douglas W. Rex, Acting Executive Director, at (303) 480-6747 or drex@drcog.org; or Brad Calvert, Director, Regional Planning and Development, at 303-480-6839 or bcalvert@drcog.org.