

**AGENDA**  
**PERFORMANCE AND ENGAGEMENT COMMITTEE**  
**WEDNESDAY, MAY 15, 2019**  
**RED ROCKS CONFERENCE ROOM**  
**1001 17<sup>th</sup> Street, 7th Floor**  
**→ 5:15 p.m. ←**

1. Call to Order

**CONSENT AGENDA**

2. Move to Adopt the Consent Agenda
  - February 20, 2019 meeting summary  
(Attachment A)

**ACTION ITEM**

3. Discussion of Board Collaboration Assessment  
(Attachment B) Jerry Stigall, Director of Organizational Development

**INFORMATIONAL ITEM**

4. Discussion of Board Workshop Agenda  
(Attachment C) Douglas W. Rex, Executive Director

**ADMINISTRATIVE ITEMS**

5. Report of the Chair
6. Report of the Executive Director
7. Other Matters by Members
8. **Next Meeting – June 5, 2019**
9. Adjourn

Persons in need of auxiliary aids or services, such as interpretation services or assisted listening devices, are asked to contact DRCOG at least 48 hours in advance of the meeting by calling (303) 480-6701.



# ATTACH A

SUMMARY  
PERFORMANCE AND ENGAGEMENT COMMITTEE  
Wednesday, February 20, 2019

Members Present:

John Diak, Chair	Parker
Aaron Brockett	Boulder
David Beacom	Broomfield
George Teal	Castle Rock
Nicholas Williams	Denver
Steve Conklin	Edgewater
Herb Atchison	Westminster

Others present: Doug Rex, Executive Director, and DRCOG staff.

Chair Diak called the meeting to order at 5:30 p.m. with a quorum present.

Move to adopt the consent agenda

Director Atchison **moved** to adopt the consent agenda. The motion was **seconded** and **passed** unanimously.

Items on the consent agenda included:

- Summary of the November 14, 2018 Performance and Engagement Committee meeting.

Move to select Distinguished Service Award recipients

Doug Rex provided background on the item. One additional name was added to the list of proposed recipients.

Director Atchison **moved** to select recipients to receive Distinguished Service Awards. The motion was **seconded** and **passed** unanimously.

Move to select John V. Christensen Award recipient

Members discussed the list of nominees for the John V. Christensen Award.

Director Atchison **moved** to select a recipient for the John V. Christensen Award. The motion was **seconded** and **passed** unanimously.

Discussion of Board Workshop

Members discussed the date and location of the Board Workshop in August 2019. The dates selected are Friday and Saturday, August 23/24, and the Keystone Resort was selected as the location. Doug Rex provided information to members regarding topics for the upcoming workshop. He reported Aging will be the topic for the morning session, with

## Performance and Engagement Committee Meeting Summary

February 20, 2019

Page 2

Metro Vision and a discussion on the Mile High Compact in the afternoon session. Facilitated discussions and small-group conversations will be part of the program.

### Report of the Chair

Chair Diak led a discussion among the members about the recent Board decision on TIP regional project selection. Members expressed their thoughts on the Board discussion.

### Report of the Executive Director

No report was provided.

### Other Matters by Members

No other matters were discussed.

### Next Meeting

March 6, 2019.

The meeting adjourned at 6:24 p.m.

**ATTACH B**

To: Chair and Members of the Performance & Engagement Committee

From: Douglas W. Rex, Executive Director  
303-480-6701 or [drex@drcog.org](mailto:drex@drcog.org)

<b>Meeting Date</b>	<b>Agenda Category</b>	<b>Agenda Item #</b>
May 15, 2019	Action	3

**SUBJECT**

DRCOG Board Director Collaboration Assessment - 2019

**PROPOSED ACTION/RECOMMENDATIONS**

Staff recommends launching the Board Director Collaboration Assessment on May 17, 2019 through May 31, 2019.

**ACTION BY OTHERS**

N/A

**SUMMARY**

Since 2015, the DRCOG Board Collaboration Assessment has been utilized as a feedback mechanism allowing directors to voice their opinions about their experience at DRCOG as it relates to collaborative work and the achievement of desired results. This year's collaboration assessment includes a new question to solicit feedback on the 2020-2023 TIP Dual Process. Once complete, a report will be provided to the P&E Committee for initial review and discussion prior to it being delivered to the Board of Directors.

**PREVIOUS DISCUSSIONS/ACTIONS**

N/A

**PROPOSED MOTION**

Move to administer the DRCOG Board Collaboration Assessment on May 17, 2019 through May 31, 2019.

**ATTACHMENT**

Attachment: DRCOG Board Collaboration Assessment

**ADDITIONAL INFORMATION**

If you have questions about the assessment, please contact Douglas W. Rex, Executive Director, at 303-480-6701 or [drex@drcog.org](mailto:drex@drcog.org); or Jerry Stigall, Director of Organizational Development, at 303-480-6780, or [jstigall@drcog.org](mailto:jstigall@drcog.org).



## DRCOG Board Collaboration Assessment - 2019

### Introduction

The Board Collaboration Assessment is a continuous improvement tool to help the DRCOG Board refine their governance process using input exclusively from its own Board Directors. The assessment will be administered yearly to provide Board Directors feedback and recommended actions for improving collaboration. Individual responses are not revealed and only aggregated results will be shared with all Board Directors.

### Comments

A comments box is provided after each section of the assessment. To improve the assessment results, please take time to complete the "comment" section and provide specific examples and situations that impacted your evaluation. The comments are essential in evaluating the assessment results. We value your insights, experience and help in improving DRCOG.

The survey administrator, Jerry Stigall, is the only person who has access to responses from individual Board Directors. Verbatim comments will be provided to all Board directors in the final report but the individual Board Director providing comments will not be noted in the report.

### Instructions

The estimated time to complete the assessment is approximately 15 minutes. **Since all questions require a response you will need to complete the assessment in one session.** You must click 'Submit' at the bottom of the page to ensure your responses are recorded. Please review the items in each section and rate them to the best of your knowledge. Many are broadly stated to include any and all examples you may have knowledge of from attending Board meetings and reading Board Director information provided by DRCOG. In some instances, you will not know the answer and can select Don't Know. That information is also helpful.

You can return to the survey to revise your answers after you submit your responses initially but **you must retain the original email sent to you via Survey Monkey.** The survey administrator for DRCOG cannot resend the individual emails originally sent to participants.

**You will have access to the assessment until midnight Friday, May 31, 2019.**

For assistance, please contact Jerry Stigall at [jstigall@drcog.org](mailto:jstigall@drcog.org) or 720.375.1742.

**Note:** The terms *collaborative*, *members*, and *group* used in this assessment refer to the Board as a whole in their role as a policy-setting and decision-making body. Reference to 'the process' in some survey items relates to Board Director deliberations and the decision making process in general.

The results of the assessment will be presented at the annual Board workshop on the evening of August 24. The Performance & Engagement Committee would appreciate full participation in this assessment.

As the deadline approaches, a Performance & Engagement Committee member may contact you if you have not completed the assessment. Information on Board Director participation is provided to committee members but not individual Board Director responses as noted above.

Thank you for your participation!

DRCOG Performance & Engagement Committee

### **Our Mission**

The Denver Regional Council of Governments is a planning organization where local governments collaborate to establish guidelines, set policy and allocate funding in the areas of:

- Transportation and Personal Mobility
  - Growth and Development
  - Aging and Disability Resources

### **Our Vision**

Our region is a diverse network of vibrant, connected, lifelong communities with a broad spectrum of housing, transportation and employment, complemented by world-class natural and built environments.

**\* Please indicate the length of time you have been a DRCOG Board Director.**

- Less than 1 year**
- 1 - 2 years**
- More than 2 years but less than 4 years**
- 4 to 6 years**
- More than 6 years**

**DRCOG Board Collaboration Assessment**



\* **1. Structural Integrity** refers to how Board Directors perceive the fairness of the collaborative process. A process that has high structural integrity applies criteria for making decisions and allocating resources in a fair and consistent manner, treats all members equitably, and allows sufficient opportunity for members to challenge and revise decisions.

	True	More True than False	More False than True	False	Don't know
<b>The people involved in the process usually are focused on broader goals (outcomes) of the region, rather than individual agendas.</b>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
The process is free of favoritism.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
<b>In the process, everyone has an equal opportunity to influence decisions.</b>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
The process responds fairly to the needs of its members.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
<b>Decisions made in the process are based on fair criteria.</b>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
The allocation of resources is decided fairly.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
<b>The criteria for allocations are fairly applied.</b>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
In the process, there is sufficient opportunity to challenge decisions.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
<b>The decisions made in the process are consistent.</b>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Decisions are based on accurate information.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

Please provide comments for the Structural Integrity section in the space below.

\* **2. Authenticity** refers to the extent Board Directors perceive the collaborative process is free from undue outside influence. An authentic process is one where members are confident the group has the power to make independent judgments and evaluations of the issues, and can make decisions on how to respond to those issues that will be respected by all members as well as those in positions of authority.

	True	More True than False	More False than True	False	Don't know
<b>The process gives some people more than they deserve, while shortchanging others.</b>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
In the process, some people's opinions are accepted while other people are asked to justify themselves.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
<b>In the process, strings are being pulled from outside Board discussions which influence important decisions.</b>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
In discussions about decisions or procedures, some people are discounted because of the organizations/jurisdictions that they represent.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

Please provide comments for the Authenticity section in the space below.

\* **3. Strong Leadership** reflects the perception the Board has an effective organizing/coordinating body and, is led by committed and effective leaders. The role of the organizing/coordinating body is to provide a convening location, collaborative environment and relevant information for Board Director deliberation and decision-making.

**Note:** The first item below regarding Organizer/coordinator refers to DRCOG's role as the convener/convening location. The second item refers to Board Director leadership.

**Our collaborative...**

	True	More True than False	More False than True	False	Don't know
<b>...has an effective organizer/coordinator.</b>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
...is led by individuals who are strongly dedicated to the Mission and Vision of DRCOG.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

Please provide comments for the Strong Leadership section in the space below.

\* **4. Members** refers to how Board Directors perceive other Director's capacity to collaborate: Are they willing to devote their efforts to furthering the goals of the collaborative rather than simply garner additional resources for their individual programs? Will they support the ideas that have the most merit even at the expense of their own interests? And, do they think there is sufficient trust among members to honestly share information and feedback?

**Members...**

	True	More True than False	More False than True	False	Don't know
<b>...are effective liaisons between their home organizations and our group.</b>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
...trust each other sufficiently to honestly and accurately share information, perceptions, and feedback.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
<b>...are willing to let go of an idea for one that appears to have more merit.</b>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
...are willing to devote the effort necessary to achieve Metro Vision Outcomes.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

Please provide comments for the Members section in the space below.

\* **5. Structure** refers to the clarity members have about the scope of the Board's authority and the roles and responsibilities assigned to its Directors.

**Note:** This section also pertains to Board Committees. Please use the space below to provide comments on committees as they relate to (Board) Structure.

	True	More True than False	More False than True	False	Don't know
<b>Our group has set ground rules and norms about how we will work together.</b>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
We have a method for communicating the activities and decisions of the group to all members.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
<b>There are clearly defined roles for group members.</b>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

Please provide comments for the Structure section in the space below.

\* **6. General Success** reflects the perceived level of success achieved by the collaborative and assesses the extent to which members accomplished the objectives set out for the most recent performance period. The term objectives in this section refers to for example; Reduce VMT, Improve Air Quality, Reduce GHG, etc. as opposed to 'outcomes' that describe an end state or destination point.

**Our Collaborative...**

	True	More True than False	More False than True	False	Don't know
<b>has accomplished its specific objectives</b>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
has achieved more than its original objectives.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
<b>has led to new projects or efforts.</b>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
has achieved extraordinary success.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

Please provide comments for the General Success section in the space below.

\* **7. Community Involvement & Collaboration** refers to the extent to which the collaborative has engaged a wider or more diverse set of partners, or has stimulated greater commitment to collaboration among communities/jurisdictions.

**Our Collaborative...**

	True	More True than False	More False than True	False	Don't know
<b>has led to broader and more meaningful engagement of diverse partners.</b>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
has resulted in the emergence of new leaders committed to collaboration.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
<b>has helped improve the way our participating jurisdictions work together.</b>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
has increased my knowledge of resources outside of my agency/organization.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
<b>has increased my access to resources outside of my agency/organization for my community.</b>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

Please provide comments for the Community Involvement & Collaboration section in the space below.

\* **8. Outcomes** refer to the extent to which members believe the collaborative has had an impact on the outcomes it is targeting. For example an outcome is; The built environment accommodates the needs of residents of all ages, incomes, and abilities; Development patterns are easy to navigate, enhance multimodal connectivity, and maximize the ability for all people to access opportunities. (Metro Vision)

**Our Collaborative...**

	True	More True than False	More False than True	False	Don't know
<b>is committed to a “no wrong door” approach where any idea can be considered.</b>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
has had an impact on the outcomes it is targeting.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
<b>has resulted in improved outcomes for the population served.</b>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

Please provide comments for the Outcomes section in the space below.



\* **9. Quality of Services** assesses members' perceptions about the level of improvement in the quality of services for the population served, in areas such as access to needed services, navigating the system of services, time to obtain services, etc.

**Our Collaborative...**

	True	More True than False	More False than True	False	Don't know
<b>has improved the quality of services for the population served.</b>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
has resulted in more streamlined service provision across participating jurisdictions/organizations.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
<b>has resulted in the creation of a system that is easier for the population served to navigate.</b>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
has resulted in a system that makes it easier for population served to access needed services.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
<b>has resulted in improved quality of services within my agency/organization due to our participation on the DRCOG Board.</b>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
has reduced the cost of delivering services for the population served by my agency/organization that are also served by DRCOG.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

Please provide comments for the Quality of Services section in the space below.

\* **10. Fragmentation of Services** refers to the extent to which members of the collaborative perceive a reduction in the fragmentation of services for the population served. This reduced fragmentation may result from increased availability of continuous and uninterrupted services, greater integration of services, more comprehensive service plans, or other improvements.

**Our Collaborative...**

	True	More True than False	More False than True	False	Don't know
has increased the availability of continuous and uninterrupted services for the population served by DRCOG, regardless of the funding source.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
has generally led to the creation of more comprehensive services plans for the population served by participating jurisdictions/organizations.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

Please provide comments for the Fragmentation of Services section in the space below.

\* **11. Duplication of Services** refers to two qualities of duplication: a reduction in the duplication of services; and a reduction in the number of professionals providing services for the population served by DRCOG.

**Our Collaborative...**

	True	More True than False	More False than True	False	Don't know
<b>has led to a reduction in the duplication of overlapping services across all participating jurisdictions/organizations when serving the region's population.</b>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
has led to a reduction in the number of professionals providing overlapping services for the population served.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
<b>has increased the availability of continuous and uninterrupted services for the population served, regardless of the funding source.</b>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
has resulted in greater integration of services for the population served.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
<b>has generally led to the creation of more comprehensive services plans for the population served.</b>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

Please provide comments for the Duplication of Services section in the space below.

\* **12. Costs** refers to the extent to which members view the collaborative as reducing costs, either by reducing the costs of delivering services to the population served or by promoting a sharing of costs between jurisdictions/organizations participating in the collaborative.

**Our Collaborative...**

	True	More True than False	More False than True	False	Don't know
<b>has reduced the costs of delivering services to the population served.</b>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
has resulted in the sharing of costs between jurisdictions/organizations participating in the collaborative.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

Please provide comments for the Costs section in the space below.

\* **13. Sub Regional Forums** refers to the jurisdictional forums that began in 2018 for communities to come together to strategize on the best way to use transportation and other funds for their communities' collective good.

The sub-regional forums:

	True	More True than False	More False than True	False	Don't know
...increased collaboration between jurisdiction organizations/partners.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
...improved perceptions of equity among jurisdiction organizations/partners.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
...improved funding leverage for jurisdiction organizations/partners.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
...was a positive change to our TIP allocation process.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

Please provide comments for the Sub Regional Forum section in the space below.

\* **14. Membership Value**

	True	More True than False	More False than True	False	Don't know
My community receives value from being a member of DRCOG.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

Please provide comments for the Membership Value section in the space below.

**Please provide additional comments in the section below.**

**ATTACH C**

To: Chair and Members of the Performance and Engagement Committee

From: Douglas W. Rex, Executive Director  
303-480-6701 or [drex@drcog.org](mailto:drex@drcog.org)

Meeting Date	Agenda Category	Agenda Item #
May 15, 2019	Informational	4

**SUBJECT**

Discussion of 2019 Board Workshop Agenda

**PROPOSED ACTION/RECOMMENDATIONS**

N/A

**ACTION BY OTHERS**

N/A

**SUMMARY**

The 2019 Board Workshop is scheduled for August 23-24. Staff is seeking feedback and discussion on the working draft agenda (Attachment 1).

The draft agenda reflects the P&E Committee's discussion at its February meeting. A notable change is the reduction in the number of agenda items on Saturday in order to provide enough time for a robust interactive conversation.

Staff is asking for the Committee's input on the following two agenda components:

• **Friday Afternoon Training Sessions**

Traditionally, this time has been reserved for "mini" courses related to three DRCOG topics: transportation, Metro Vision and aging services. The time slot is primarily reserved for new board directors (and alternates) or directors looking for a refresher course on any of the three important DRCOG programs.

P&E Discussion:

- Should we continue with the traditional DRCOG mini-courses?
  - Should we provide a separate track for important regional/state topics. Topics may include:
    1. TABOR and Gallagher
    2. Smart Cities: beyond mobility
    3. Innovative public transportation
    4. Ozone attainment: what are the challenges of getting back into compliance?
    5. Strategic Planning: the value of strategy and the pitfalls to avoid
- **Luncheon Speaker?**  
Over the past several years, we've had a luncheon speaker. For example, last year we invited two experts in the transportation technology field to discuss the future of mobility.



P&E Discussion:

- Should we have a luncheon speaker or simply use the time to decompress with colleagues before the afternoon session?
- Who would you be interested inviting?

PREVIOUS DISCUSSIONS/ACTIONS

[February 2019 Performance and Engagement Committee meeting](#)

PROPOSED MOTION

N/A

ATTACHMENT

1. Draft 2019 Board Workshop Agenda
2. Mile High Compact (2000)

ADDITIONAL INFORMATION

If you have any questions, please contact Douglas W. Rex, Executive Director, at 303-480-6701, or [drex@drcog.org](mailto:drex@drcog.org).

# DRAFT AGENDA

Aug. 23-24, 2019  
Keystone Lodge and Spa  
22101 U.S. Highway 6  
Keystone, CO 80435

## Friday afternoon training sessions (Participants can attend at least two sessions.)

**2 – 3:15 p.m.**

### **Session 1**

Track 1: ???

Track 2: ???

**3:30 – 4:45 p.m.**

### **Session 2**

Track 1: ???

Track 2: ???

## Friday evening

**5:15 – 5:30 p.m.**

### **DRCOG year in review**

*Learn about notable accomplishments since the 2018 workshop, including the results of the most recent Board collaboration assessment.*

**5:30 – 5:40 p.m.**

### **Chair's remarks**

**5:40 – 7 p.m.**

### **Social time, networking with Directors and key staff**

**7 – 9 p.m.**

### **Dinner**

## Saturday

**7:30 a.m.**

### **Breakfast**

**8:30 – 9 a.m.**

### **Review and discussion of 2020 Budget and Work Program**

*The Board will adopt the 2020 budget no later than November 2019. The purpose of this review and discussion is to suggest any changes, additions, etc. to the draft work program to be included in the planned budget.*

**9 – 11:15 a.m. Positioning the Area Agency of Aging for New Opportunities**

*The state and federal governments are looking for ways to reduce health care costs while preserving good health outcomes. DRCOG staff will describe how the Area Agency on Aging is positioned to be a valuable partner in such initiatives. The Board will learn about changes to the Medicare Advantage program, proposed state-level programs, and ways the AAA can increase DRCOG's capacity to provide more resources for the region's older adults.*

**11:15 – 11:30 a.m. BREAK**

**11:30 a.m. – 1 p.m. Lunch - **SPEAKER???****

**1:15 – 3:30 p.m. Metro Vision Implementation: Mile High Compact 2.0?**

*In 2000, local governments from throughout the DRCOG region came together to sign landmark intergovernmental agreement (IGA) called the Mile High Compact. Through this IGA, local governments recognized the role of local comprehensive/master plans, and their connection to Metro Vision 2020 (adopted in 1997). While the Denver region has changed, so has the Metro Vision plan. The latest version of Metro Vision represents years of effort by directors and staff to arrive at a unanimous vote to adopt the plan in 2017. The entire structure of the plan was reworked to align with the strategic planning model being used throughout DRCOG.*

*This session will:*

- provide a retrospective analysis of Metro Vision 2020 and the Mile High Compact; and*
- provide an opportunity to look forward and strategically evaluate opportunities to align local and regional initiatives with the current Metro Vision plan for greater collective impact.*

**3:30 – 3:40 p.m. Wrap-up**

*DRCOG's executive director will highlight key initiatives and decisions the Board will consider in the coming months.*



# MILE HIGH COMPACT

**THIS AGREEMENT** is made and entered into this 10<sup>th</sup> day of August 2000, pursuant to Article XIV, Section 18(2)(a) of the Constitution of Colorado and Section 29-1-203 of the Colorado Revised Statutes, by and among the cities and towns of the State of Colorado, and the counties of Colorado, bodies politic organized under and existing by virtue of the laws of the State of Colorado.

- I. **WHEREAS**, the Cities and Counties recognize that growth and development decisions can impact neighboring jurisdictions and the region; and
- II. **WHEREAS**, Metro Vision 2020, collaboratively created by DRCOG members, business, environmental and neighborhood leaders; provides a regional framework for local decisions on growth and development within the Denver Regional Council of Governments' (DRCOG) region; and
- III. **WHEREAS**, the Cities and Counties are willing to make a commitment to the accommodation and encouragement of planned growth and development, to the orderly extension of urban services, to the enhancement of the quality of life, to the protection of the environment, and to the promotion of the economic viability of their respective communities and the region; and
- IV. **WHEREAS**, the Cities and Counties support planned growth and development to maximize efficiency through coordination among jurisdictions, provide for the orderly extension and integration of urban services, promote the economic vitality of the Cities and Counties and enhance the quality of life of its residents; and
- V. **WHEREAS**, the Cities and Counties have Comprehensive/Master Plans that provide for the development within their respective jurisdictions; and they recognize the need to have consistent and coordinated comprehensive plans and master plans in order to provide for the orderly growth and development of the region; and
- VI. **WHEREAS**, the Cities and Counties desire to voluntarily and collaboratively set forth the principles defined herein that illustrate their commitment to address the nature and location of growth within their individual and overlapping jurisdictions and the region as a whole.

**NOW, THEREFORE**, in consideration of the mutual promises and covenants contained herein, the undersigned Cities and Counties (hereinafter referred to as we) agree as follows:

1. **Metro Vision 2020.** We acknowledge that Metro Vision 2020 is the comprehensive guide for the development of the region. Moreover, we agree that Metro Vision 2020 is a dynamic document that reflects changes in the region.
2. **Comprehensive/Master Plan.** We acknowledge that comprehensive/master plans are critical tools in translating the community's vision into more specific goals, policies and programs to manage their long-range growth consistent with the communities' and the region's vision. We agree to develop and approve comprehensive/master Plans for each of our respective communities and to update these plans on a regular basis, as determined by each jurisdiction.
3. **Comprehensive/Master Plan Principles.** We recognize that there are certain fundamental principles that guide the development of a comprehensive/master plan. We agree to rely on the following principles in developing or amending our comprehensive/master Plans:
  - ◇ **Metro Vision 2020.** Local comprehensive/master plans will be consistent with the regional vision provided by Metro Vision 2020 and will incorporate its core elements:
    - ◆ Designating the extent of urban development within a specified area;
    - ◆ Creating a balanced multi-modal transportation system;
    - ◆ Establishing a hierarchy of mixed-use, pedestrian and transit-oriented urban centers;
    - ◆ Preserving four free-standing communities of Boulder, Brighton, Castle Rock and Longmont;
    - ◆ Development of a regional open space system;
    - ◆ Preserving the region's natural environment, especially air and water quality.
  - ◇ **Public participation.** The comprehensive plan/master plan will be developed through a public participation process with the specifics determined by each jurisdiction, but which will include a public hearing prior to the adoption of the comprehensive plan/master plan.
  - ◇ **Reflection of community values.** The comprehensive/master plan will be a reflection of the community's values and the region's vision.
  - ◇ **Translate the vision into specific goals, policies and programs.** The comprehensive/master plan will translate the vision for the community into specific goals, policies and programs and/or provide implementation strategies .
  - ◇ **Provide for the broad needs of the community.** The comprehensive/master plan will provide for the diverse life-style, and life-cycle needs of the community (residential and business).
  - ◇ **Long-range view.** Local comprehensive/master plans will address the development and re-development of the community for a fifteen-to-twenty-year period.
  - ◇ **Dynamic.** The comprehensive/master plan will be a dynamic document and be able to reflect changes in the community.
  - ◇ **Long-range plan for major infrastructure.** The comprehensive/master plan will address the major infrastructure that will be needed to support the development of the community. The incremental, implementing elements of the long-range plan will be identified in the capital improvements/project plan.
  - ◇ **Coordinated.** The comprehensive/master plan will coordinate the various elements, such as transportation, land use, community facilities, that must come together in order to provide for the desired quality of life.

✧ **Intergovernmental collaboration.** Issues that overlap or affect neighboring jurisdictions or districts will be addressed in a collaborative process.

**4. Elements of a Comprehensive/Master Plan.** We agree to include and/or address the following elements within our comprehensive/master plans.

- ✧ **Land use and growth coordination.** This element includes identification of the desired land use patterns, where growth is anticipated or desired to occur over the time period of the plan, and the anticipated amount of development at the end of twenty years or buildout. An urban growth boundary/area will be based on these decisions.
- ✧ **Provision of services and community facilities.** This element provides a description of the essential services and community facilities (for example, schools, fire, police recreation, libraries, etc.) to be provided or available to the community, the level of such services, and what services and/or community facilities are necessary in the future to address future growth for the plan period.
- ✧ **Utilities.** This element provides a description of how utilities with sufficient capacity will be provided to serve planned development and redevelopment. Such utilities should include, but not be limited to water, wastewater and drainage.
- ✧ **Transportation and transit.** This element addresses how the community plans to accommodate the transportation demand for the timeframe of the comprehensive/master plan, including alternative modes of transportation such as trails and bikeways, and transportation demand reduction strategies. This element also reflects Metro Vision 2020 regional multimodal transportation plans.
- ✧ **Parks and recreation.** This element addresses how the community provides future parks and recreation facilities and opportunities to serve the community. Plans for trail corridors, bike paths, etc. will be coordinated with overlapping and neighboring jurisdictions.
- ✧ **Open space.** This element addresses the community's future open space preservation which will be coordinated with, but not limited by, the plans of overlapping and neighboring jurisdictions and the Metro Vision 2020 Open Space Plan.
- ✧ **Economic viability.** This element includes a review and projection of the economic viability of the community based on existing and projected commercial/industrial activities and employment included in the comprehensive/master plan and their impacts on the other elements of the plan.
- ✧ **Housing.** This element addresses how projected population changes, and development and redevelopment are anticipated to affect the mix, affordability, availability and redevelopment needs of the community's housing stock. The relationship between housing and jobs may be addressed in the context of the subregion or to the individual community.
- ✧ **Urban design/Community image/Identity.** This element addresses how the community will shape its boundaries and urban landscape to further its identity and image.
- ✧ **Environmental resources and hazards.** This element identifies key environmental resources, such as wildlife corridors and habitat areas, which are important for the community to preserve and to identify hazard areas that should not be considered for development. This could also be included as part of the land uses element since it provides the basis for future land use. This element addresses the effects that the location and type of growth and land development have on air and water quality.

- 5. Urban Growth Areas or Urban Growth Boundaries.** We agree to adopt Urban Growth Areas or Urban Growth Boundaries, as established by Metro Vision 2020, within our comprehensive/master plans, or in the case of counties by resolution of the Board of Commissioners, and to allow urban development only within those areas. We will encourage and support the efficient development within our Urban Growth Areas or Urban Growth Boundaries consistent with the goals of Metro Vision 2020. Modifications to Urban Growth Areas or Urban Growth Boundaries will be addressed through Metro Vision 2020's flexibility process. We agree to address nonurban growth outside of the Urban Growth Area or Urban Growth Boundary through subregional planning, intergovernmental agreements, comprehensive/master plans or revised Metro Vision policies.
  - 6. Comprehensive/Master Plan Approval.** We will develop our comprehensive plan/master plan through an inclusive public participation process including, but not limited to, a public hearing.
  - 7. Comprehensive/Master Plan Implementation.** We will use our comprehensive/master plan for updating local zoning and development regulations. Moreover, we will develop and adopt policies, procedures, and/or ordinances to implement and enforce our comprehensive/master plans that are consistent with the provisions of our comprehensive/master plan.
  - 8. Coordination with Other Plans.** We will work to coordinate our plans with neighboring and overlapping governmental entities and work to integrate our plans at a sub-regional level.
  - 9. Intergovernmental Agreements.** We will enter into additional intergovernmental agreements, when necessary, to address discrepancies and/or inconsistencies at the jurisdictional boundaries or any other planning and coordination matters.
  - 10. Dispute Resolution.** Individual communities will pursue dispute resolution processes.
  - 11. Term.** We will annually jointly evaluate the effectiveness of the processes set forth herein and to propose any necessary amendments. If any parties consider withdrawing from the agreement, they must notify DRCOG by April 1<sup>st</sup> with the action to be effective by the following January 1<sup>st</sup>.
  - 12. Intent of Agreement.** This Agreement is intended to describe rights and responsibilities only as between the named parties hereto. It is not intended to and shall not be deemed to confer rights to any persons or entities not named as parties hereto. We, by signing this Agreement, intend to implement its provisions in good faith.
  - 13. Execution in Counterparts.**
-