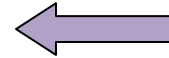


Board Officers

Elise Jones, Chair
Bob Roth, Vice Chair
Herb Atchison, Secretary
Bob Fifer, Treasurer
Jackie Millet, Immediate Past Chair
Jennifer Schaufele, Executive Director

AGENDA
DRCOG Board Work Session
Wednesday, March 2, 2016
4 p.m.
1290 Broadway
First Floor Boardroom



1. Call to Order
2. Roll Call
3. Summary of February 3, 2016 Metro Vision Issues Committee meeting
(Attachment A)
4. Public Comment
The chair requests that there be no public comment on issues for which a prior public hearing has been held before the Board of Directors. Please note the public will have an opportunity to speak on specific items on the Metro Vision Plan between the staff presentation and committee discussion.
5. Metro Vision Objectives
(Attachment B) Brad Calvert, Metro Vision Manager, Regional Planning & Operations
Time will be allotted after the staff presentation for the public to provide comment on this item prior to MVIC discussion. Those providing comment will be limited to 3 minutes.
6. Adjourn

Persons in need of auxiliary aids or services, such as interpretation services or assisted listening devices, are asked to contact DRCOG at least 48 hours in advance of the meeting by calling (303) 480-6701



METRO VISION ISSUES COMMITTEE MEETING SUMMARY
February 3, 2016

MVIC Members Present: Bob Roth – Aurora; Bob Fifer – Arvada; Elise Jones – Boulder County; George Teal – Castle Rock; Cathy Noon – Centennial; Anthony Graves – Denver; Roger Partridge – Douglas County; Daniel Dick – Federal Heights; Saoirse Charis-Graves – Golden; Shakti – Lakewood; Phil Cernanec – Littleton; Jackie Millet – Lone Tree; Ashley Stolzmann – Louisville; John Diak – Parker; Herb Atchison – Westminster.

Others present: Jeanne Shreve – Adams County; David Beacom – Broomfield; Casey Brown – Golden; Kent Moorman – Thornton; Ted Heyd – Bicycle Colorado; Jennifer Schaufele, Executive Director, and DRCOG staff.

Call to Order

The meeting was called to order at 4:03 p.m.; a quorum was present.

Public Comment

No public comment was received.

Summary of December 2, 2015 Meeting

The summary was accepted as submitted.

Discussion of Metro Vision Objectives

Brad Calvert presented information on progress to date on the Metro Vision process. A list of the approved Outcomes was provided. There are 51 staff-suggested objectives.

Ted Heyd, Bicycle Colorado, provided comment on Outcome 4, objective 4.1. He suggested a wording change to “multimodal transportation system.” He also recommended a change for Outcome 10, objective 10.1 to change the wording to “Increase active transportation options that are safe and convenient for all ages and abilities.”

A member commented on the active verbs used at the beginning of the objectives. Brad Calvert noted in the strategic planning model, objectives are continuous improvement activities that support the outcomes.

Outcome 1

A member asked if there should be a specific set of verbs used, as some of the ones used in the objectives (promote, strengthen) made them uncomfortable and seemed somewhat unclear.

Jackie Millet **moved** to change “promote” in Objective 1.1 to “encourage.” The motion was **seconded**. The motion **passed** unanimously.

Jackie Millet **moved** to change “embrace” in Objective 1.2 to “preserve and leverage the unique characteristics of the region’s communities.” The motion was **seconded**. There was discussion. After discussion, the motion **passed** unanimously.

Elise Jones **moved** to accept Objective 1.3 as written and delete Objective 1.4. The motion was **seconded**. There was discussion. After discussion the motion **passed** with 11 in favor and 2 opposed.

Herb Atchison **moved** to accept Outcome 1 objectives. The motion was **seconded** and **passed** unanimously.

Outcome 2

Objective 2.1 - A question was asked about containing urban development to what amounts to a malleable area. Brad Calvert noted that the goal is to contain what is “urban” within the UGB/A.

Herb Atchison **moved** to approve Objective 2.1. The motion was **seconded**. There was discussion. After discussion, the motion **passed** with 12 in favor and 2 opposed.

Objective 2.2 – Staff explained the concept of maintaining and monitoring the UGB/A is a staff level objective, both DRCOG staff and jurisdictional staff.

Anthony Graves **moved** to modify Objective 2.2 to read “Work with member communities to maintain and monitor the Urban Growth Boundary/Area.” The motion was **seconded**. There was discussion. Jennifer Schaufele noted the objectives are worded in a way that allows for a measure. It was noted that the wording should be consistent throughout.

Anthony Graves called the question. The motion to stop debate was **seconded** and **passed** unanimously.

After discussion, the motion **failed** with none in favor.

Anthony Graves **moved** to modify Objective 2.2 to read “Identify and monitor the Urban Growth Boundary/Area.” The motion was **seconded** and **passed** with 1 opposed.

It was noted the concept of working with member communities to identify and monitor the Urban Growth Boundary/Area should be included in the narrative.

Objective 2.3 – Some members expressed disagreement with the use of the terms “prioritize” and “urbanized areas.” Staff clarified that anything within the urban growth boundary/area is considered urbanized.

George Teal **moved** to modify Objective 2.3 to read “Prioritize funding to connect urban areas.” The motion **died** for lack of a second.

Elise Jones **moved** to modify Objective 2.3 to read “Increase and prioritize funding to serve areas within the UGB/A.” The motion was **seconded**. There was discussion. After discussion, the motion **passed** with 2 opposed.

Anthony Graves **moved** to approve Outcome 2 objectives. The motion was **seconded** and **passed** with 1 opposed.

Outcome 3

Objective 3.1

Ashley Stolzmann **moved** to accept Objective 3.1 as written. The motion was **seconded**. There was discussion. An amendment to the motion was offered, to modify Objective 3.1 to read "Increase housing and employment in urban centers." The amended motion **passed** with 1 opposed.

Objective 3.2

Jackie Millet **moved** to modify Objective 3.2 to read "Increase public/private investment and partnerships in urban centers." The motion was **seconded**.

Anthony Graves called the question. The motion to stop debate was **seconded** and **passed** with 1 opposed.

The motion **passed** with 1 opposed.

Objective 3.3

Members expressed concern with this objective, as communities do not have control over whether or not they are served by transit.

Cathy Noon **moved** to modify Objective 3.3 to read "Increase transit service and ridership within and to urban centers." The motion was **seconded**. There was discussion. After discussion, the motion **passed** unanimously.

Objective 3.4

A question was asked if the term corridors is clear to everyone. Members discussed the topic of corridors.

Elise Jones **moved** to modify Objective 3.4 to read "Invest in multimodal enhancements along transportation corridors." The motion was **seconded**. There was discussion. After discussion the motion **passed** unanimously.

Elise Jones requested staff report back on whether important meaning has been lost by the modifications to Objective 3.3 that need to be considered at the next meeting. Other members disagreed with staff revisiting the objective.

Elise Jones **moved** to approve Outcome 3 objectives. The motion was **seconded** and **passed** unanimously.

Other Matters

Two handouts at the seats were pointed out by the Chair; one for the annual awards event, the other for a Metro Vision Idea Exchange.

It was noted that this is the last Metro Vision Issues Committee meeting. Board work sessions will begin on March 2, 2016. The standing day and time for the work sessions is the first Wednesday at 4 p.m. Remote participation in the meetings will be available through Go to Webinar. Information on Go to Webinar participation will be sent out with the agenda. Guidelines for remote participation have not been finalized.

Adjournment

The meeting adjourned at 5:56 p.m.

ATTACH B

To: Chair and Members of the Board of Directors
 From: Jennifer Schaufele, Executive Director
 303-480-6701 or jschaufele@drcog.org

Meeting Date	Agenda Category	Agenda Item #
March 2, 2016	Information	5

SUBJECT

Using DRCOG’s Strategic Framework, review the 2040 Metro Vision Plan Draft.

PROPOSED ACTION/RECOMMENDATIONS

N/A

ACTION BY OTHERS

N/A

SUMMARY

The Metro Vision Issues Committee (MVIC) initiated the Board’s review and markup of the 2040 Metro Vision Draft Plan. Previous MVIC discussions focused on overarching themes, outcomes and performance measures included in the draft plan. In February MVIC began its review of plan objectives. At its meeting in February, MVIC recommended objectives under Outcomes 1-3.

In the March Work Session, Directors will continue the review of the plan objectives.

There are 3 attachments to this item:

- Attachment 1 – the DRCOG Strategic Planning Model
- Attachment 2 – Draft outcomes and objectives for today’s discussion
- Attachment 3 – Items (Strategic Initiatives) deferred for discussion at a later date

Background

After the February MVIC meeting, DRCOG staff took a fresh look at the objectives. Attachment 2 includes minor changes by staff designed to align objectives with best practices in organizational strategy by developing or revising regional objectives to reside at the same ‘altitude’ or level in the Metro Vision plan. See Attachment 1 for DRCOG’s Strategic Planning Model.

Modifications proposed by staff and shown in Attachment 2 are described below:

- Existing, and in a few cases new, objectives were elevated to “Regional Objectives”. These objectives are most closely aligned with the associated outcome. In some cases there are multiple Regional Objectives for an Outcome.
- The remaining objectives were classified as supporting objectives. Progress on these objectives contributes to “movement in the right direction” on the Regional Objectives and ultimately the associated outcome.
- Staff moved some existing objectives to nest them under the most appropriate outcome. Attachment 2 includes original numbering to show objectives that were moved from another outcome.
- Staff drafted a new Regional Objective for Outcome 1. The new objective is designed to connect more directly with the Board-approved Outcome.

- Staff elevated an objective that was previously classified as a strategic initiative (Objective 11.14).
- MVIC heard public comment from Bicycle Colorado in February on Objectives 4.1 and 10.1. Staff supports the suggested revisions – revised language for objectives 4.1 and 10.1 is included in Attachment 2.

Today's Discussion

Attachment 2 is the primary discussion document for the meeting. The Board will consider the staff-proposed revisions described above.

In February MVIC recommended replacing the previous Objective 3.3: *Prioritize investment in urban centers served by transit*, but also asked staff for feedback on this change. Due to the presence of other objectives that speak to the importance of investments in urban centers and transit areas staff is comfortable with the removal of this objective.

Staff is seeking a preliminary endorsement from Work Session participants on each objective included in Attachment 2.

Next Steps

Once the preliminary set of objectives is reviewed, staff will draft narratives for each objective. Objectives should be short and succinct. Associated narratives will provide additional details. Committee discussion on each objective will be noted as staff looks toward preparing objective narratives.

The full set of objectives and narratives will be reviewed at a future Work Session prior to moving forward for consideration at a future Board meeting.

PREVIOUS DISCUSSIONS/ACTIONS

N/A

PROPOSED MOTION

N/A

ATTACHMENTS

Attachment 1 – DRCOG's Strategic Planning Model

Attachment 2 – Board approved Outcomes and staff suggested Objectives

Attachment 3 – Objectives included in March draft – not included in pared down staff list

Link: [2040 Metro Vision Plan Draft](#)

ADDITIONAL INFORMATION

If you need additional information, please contact Jennifer Schaufele, Executive Director, at 303-480-6701 or jschaufele@drcog.org; or Brad Calvert, Metro Vision Manager at 303-480-6839 or bcalvert@drcog.org. For information on DRCOG's strategic planning model please contact Jerry Stigall, Director of Organizational Development at 303-480-6780 or jstigall@drcog.org

ATTACH 1

DRCOG Strategic Planning Model

Strategic 'altitude'

.....

30,000 ft

What is our purpose?

Mission

Communities/
Residents needs →

What is our 'view' of the future?

Vision

25,000

What performance *lenses* should we use to evaluate results?

Strategic Perspectives

What are our main focus areas? (Pillars of Excellence) What outcomes do we want for our communities & residents?

Overarching Themes and Outcomes

What continuous improvement activities will support our outcomes?

Objectives

How do we create and improve value for our communities/residents?

Strategy Map

How will we know if we are achieving the results we want?

Performance Measures and Targets

15,000

Ground level

Strategic Initiatives

What projects will best contribute to our outcomes?

ATTACH 2

Board Approved Outcomes	MVIC Recommended Objectives (Feb. 2016)
Overarching Theme: An Efficient and Predictable Development Pattern	
<p>Outcome 1: The region is comprised of diverse, livable communities.</p>	<p>*** New staff recommendation *** <u>Regional Objective 1: Improve the diversity and livability of communities.</u></p>
	<ul style="list-style-type: none"> ↳ Supporting Objective 1.1: Encourage development patterns and community design features that meet the needs of people of all ages, incomes, and abilities. ↳ Supporting Objective 1.2: Preserve and leverage the unique characteristics of the region’s communities. ↳ Supporting Objective 1.3: Promote investment/reinvestment in existing communities.
<p>Outcome 2: New urban development occurs within the contiguous and designated areas identified in the Urban Growth Boundary/Area (UGB/A).</p>	<p>Regional Objective 2 (formerly Objective 2.1): Contain urban development within the Urban Growth Boundary/Area (UGB/A).</p>
	<ul style="list-style-type: none"> ↳ Supporting Objective 2.2: Identify and monitor the Urban Growth Boundary/Area (UGB/A). ↳ Supporting Objective 2.3: Increase and prioritize funding to serve areas within the Urban Growth Boundary/Area (UGB/A).
<p>Outcome 3: Connected urban centers and multimodal corridors accommodate a growing share of the region’s housing and employment.</p>	<p>Regional Objective 3 (formerly Objective 3.1): Increase housing and employment in urban centers.</p>
	<ul style="list-style-type: none"> ↳ Supporting Objective 3.2: Increase public/private investment and partnerships in urban centers ↳ Supporting Objective 3.3: Increase transit service and ridership within and to urban centers. ↳ Supporting Objective 3.4: Invest in multimodal enhancements along corridors.

Note: Objective numbering is carried forward from the Feb. 2016 MVIC attachment. Numbering and ordering issues will be revised after discussion of all objectives is complete.

Board Approved Outcomes	Staff Recommended Objectives for Board Consideration
Overarching Theme: A Connected Multimodal Region	
<p>Outcome 4: The regional transportation system is well-connected and serves all modes of travel.</p>	<p><i>Regional Objective 4: Expand the region’s multimodal transportation system, services and connections.</i></p>
	<ul style="list-style-type: none"> ↳ Supporting Objective 4.1: Increase the capacity of the multimodal regional roadway system. ↳ Supporting Objective 4.3: Expand the region’s comprehensive transit system. ↳ Supporting Objective 4.4: Increase bicycle and pedestrian accessibility. ↳ Supporting Objective 4.5: Improve interconnections of the multimodal transportation system within and beyond the region. ↳ Supporting Objective 5.4: Expand Travel Demand Management (TDM) services and strategies.
<p>Outcome 5: The transportation system is safe, reliable and well-maintained.</p>	<p><i>Regional Objective 5: Operate, manage and maintain a safe and reliable transportation system.</i></p>
	<ul style="list-style-type: none"> ↳ Supporting Objective 5.1: Maintain existing and future transportation facilities in good condition. ↳ Supporting Objective 5.2: Improve transportation system performance and reliability. ↳ Supporting Objective 5.3: Improve transportation safety and security.
Overarching Theme: A Safe and Resilient Natural and Built Environment	

Note: Objective numbering is carried forward from the Feb. 2016 MVIC attachment. Numbering and ordering issues will be revised after discussion of all objectives is complete.

<p>Outcome 6: The region has clean water and air, and lower greenhouse gas emissions.</p>	<p>Regional Objective 6a (formerly Objective 6.1): Improve air quality and reduce greenhouse gas emissions.</p>
	<ul style="list-style-type: none"> ↳ Supporting Objective 6.2: Increase collaboration with local and regional partners on air quality initiatives. ↳ Supporting Objective 6.3: Increase public awareness of air quality issues. ↳ Supporting Objective 6.4: Improve the fuel economy of the region’s vehicle fleet.
	<p>Regional Objective 6b (formerly Objective 6.5): Improve the quality of the region’s waters.</p>
<p>Outcome 7: The region values, protects, and connects people to its diverse natural resource areas, open space, parks and trails.</p>	<p>Regional Objective 7a (formerly Objective 7.1): Protect a variety of open spaces.</p>
	<ul style="list-style-type: none"> ↳ Supporting Regional Objective 7.1: Protect and restore natural resources of local and regional significance.
	<p>Key Objective 7b: Connect people to natural resource and recreational areas.</p>
	<ul style="list-style-type: none"> ↳ Supporting Objective 7.2: Improve opportunities for recreation and access to nature. ↳ Supporting Objective 7.3: Improve multimodal linkages to and between the region’s parks, open spaces, and developed areas.
<p>Outcome 8: The region’s working agricultural lands and activities</p>	<p>Regional Objective 8 (formerly Regional Objective 8.1): Retain the region’s agricultural capacity.</p>

Note: Objective numbering is carried forward from the Feb. 2016 MVIC attachment. Numbering and ordering issues will be revised after discussion of all objectives is complete.

<p>contribute to a strong regional food system</p>	<ul style="list-style-type: none"> ↳ Supporting Objective 6.6: Reduce per capita municipal and industrial water use. ↳ Supporting Objective 8.2: Conserve significant agricultural lands. ↳ Supporting Objective 10.2: Increase access to healthy and local foods. ↳ Supporting Objective 10.3: Increase the efficiency of food distribution.
<p>Outcome 9: The risk and effects of natural and human-created hazards is reduced.</p>	<p>Regional Objective 9a: Reduce the risk of hazards and their impact.</p>
	<ul style="list-style-type: none"> ↳ Supporting Regional Objective 9.3: Increase open space in high-risk areas.
	<p>Regional Objective 9b: Improve disaster response and recovery.</p>
	<ul style="list-style-type: none"> ↳ Supporting Objective 9.1: Enhance community resiliency. ↳ Supporting Objective 9.2: Increase interagency coordination.
<p>Overarching Theme: Healthy, Inclusive and Livable Communities</p>	
<p>Outcome 10: The built and natural environment supports healthy and active choices.</p>	<p>Key Objective 10: Increase access to amenities that support healthy, active choices.</p>
	<ul style="list-style-type: none"> ↳ Supporting Objective 10.1: Increase safe and convenient active transportation options for all ages and abilities. ↳ Supporting Objective 10.4: Expand the regional trail network.
<p>Outcome 11: The region’s residents have expanded connections to health services.</p>	<p>Regional Objective 11 (formerly Regional Objective 11.1): Improve transportation connections to health care facilities and service providers.</p>

Note: Objective numbering is carried forward from the Feb. 2016 MVIC attachment. Numbering and ordering issues will be revised after discussion of all objectives is complete.

Metro Vision 2040: Board Approved Outcomes and MVIC and Staff Recommended Objectives

<p>**Note: Objective 11.4 included in March Draft plan (elevated from initiative to objective)**</p>	<ul style="list-style-type: none"> ↳ Supporting Objective 11.2: Increase awareness and knowledge of community health and wellness issues and support networks. ↳ Supporting Objective 11.3: Increase collaboration among stakeholders at the local, regional, and state level. ↳ Supporting Objective 11.4: Locate health services in accessible areas.
<p>Outcome 12: Diverse housing options meet the needs of residents of all ages, incomes, and abilities.</p>	<p>Regional Objective 12: Diversify the region’s housing stock.</p>
	<ul style="list-style-type: none"> ↳ Supporting Objective 12.1: Increase the regional supply of housing attainable for a variety of households. ↳ Supporting Objective 12.2: Increase opportunities for diverse housing accessible to transit.
<p>Overarching Theme: A Vibrant Regional Economy</p>	
<p>Outcome 13: All residents have access to a range of transportation, employment, commerce, housing, educational, cultural, and recreational opportunities.</p> <p><i>Note: Objective 13.3 was associated with an Outcome removed by the Board – MVIC previously concurred with staff recommendation to move to Outcome 13</i></p>	<p>Regional Objective 13: Improve access to opportunity.</p>
	<ul style="list-style-type: none"> ↳ Supporting Objective 13.1: Improve the flow of people, goods, services, and information in and through the region. ↳ Supporting Objective 13.3: Improve access for traditionally underserved populations. ↳ Supporting Objective 13.4: Improve access to and from the region’s developed and emerging employment centers.
<p>Outcome 14: Investments in infrastructure and amenities allow</p>	<p>Regional Objective 14: Improve the region’s competitive position.</p>

Note: Objective numbering is carried forward from the Feb. 2016 MVIC attachment. Numbering and ordering issues will be revised after discussion of all objectives is complete.

Metro Vision 2040: Board Approved Outcomes and MVIC and Staff Recommended Objectives

<p>people and businesses to thrive and prosper.</p>	<ul style="list-style-type: none">↳ Supporting Objective 13.2: Invest in the region’s infrastructure to ensure the region remains globally competitive.↳ Supporting Objective 14.1: Increase awareness of key regional growth, transportation and economic trends based on the region’s shared vision for the future.
------------------------------------------------------------	------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------

Note: Objective numbering is carried forward from the Feb. 2016 MVIC attachment. Numbering and ordering issues will be revised after discussion of all objectives is complete.

ATTACH 3

Outcomes Removed by DRCOG Board	“Floating” Objectives
Overarching Theme: An Efficient and Predictable Development Pattern	
<p>Removed Outcome: Freestanding communities and rural town centers remain distinct from the larger urban area</p> <p><i>Note: <u>One rural town centers objective is recommended by staff to placed under Outcome 1</u></i></p>	<p>Regional Objective: Strengthen the vitality of freestanding communities</p> <ul style="list-style-type: none"> • <u>March Draft Objective/Strategy:</u> Encourage self-sufficiency • <u>March Draft Objective/Strategy:</u> Maintain physical separation from the large urban area • <u>March Draft Objective/Strategy:</u> Develop internal and regional transportation options • <u>March Draft Objective/Strategy:</u> Maintain the unique characteristics of rural town centers • <u>March Draft Objective/Strategy:</u> Support growth within rural town centers • <u>March Draft Objective/Strategy:</u> Foster economic development
Overarching Theme: A Connected Multimodal Region	
<p>Removed Outcome: A transportation system contributing to a better quality of life</p> <p><i>Note: <u>Three objectives under this removed outcome placed under other Outcomes in Attachment 2</u></i></p>	<p>Regional Objective: Expand transit-supportive land Use and development patterns</p> <p>Regional Objective: Expand transportation services and access that address the needs of persons with mobility obstacles or impairments</p> <p>Regional Objective : Develop and maintain a transportation system that protects and enhances air quality, energy efficiency, and the overall environment</p> <p>Regional Objective: Maintain and improve transportation access to regional employment hubs</p> <p>Regional Objective: Focus roadway capacity increases within the urban growth boundary/area</p> <ul style="list-style-type: none"> • <u>March Draft Objective/Strategy:</u> Expand mobility options within urban centers and other areas of concentrated major activity centers • <u>March Draft Objective/Strategy:</u> Promote multimodal connectivity • <u>March Draft Objective/Strategy:</u> Implement transportation improvements that enhance transit-oriented development (TOD) opportunities • <u>March Draft Objective/Strategy:</u> Consider issues of land use compatibility • <u>March Draft Objective/Strategy:</u> Provide local and regional transportation services that

<p>Removed Outcome: A transportation system contributing to a better quality of life (cont.)</p>	<p>improve personal mobility, employment access, independence and well-being, and access to health services for those with mobility obstacles or impairments</p> <ul style="list-style-type: none"> • <u>March Draft Objective/Strategy</u>: Address the transportation needs mobility-limited populations in land use planning and development • <u>March Draft Objective/Strategy</u>: Address the needs of older adults and mobility-limited populations in upgrading and redeveloping existing transportation facilities • <u>March Draft Objective/Strategy</u>: Provide efficient, low-polluting alternatives to single-occupant vehicles • <u>March Draft Objective/Strategy</u>: Reduce potential environmental impacts of roadway construction and maintenance • <u>March Draft Objective/Strategy</u>: Encourage the use of alternative fuel vehicles and infrastructure
<p>Board Approved Outcomes</p>	<p>March Draft Objectives Classified by Staff as Initiatives</p>
<p>Overarching Theme: An Efficient and Predictable Development Pattern</p>	
<p>Outcome 1: The region is comprised of diverse, livable communities.</p>	<ul style="list-style-type: none"> • <u>March Draft Objective/Strategy</u>: Promote compact, mixed-use development patterns • <u>March Draft Objective/Strategy</u>: Create pedestrian- and bicycle-friendly environments • <u>March Draft Objective/Strategy</u>: Encourage a diversity of housing types • <u>March Draft Objective/Strategy</u>: Integrate universal design strategies

<p>Outcome 2: New urban development occurs within the contiguous and designated areas identified in the Urban Growth Boundary/Area (UGB/A).</p> <p>Outcome 2 (cont.)</p>	<ul style="list-style-type: none"> • <u>March Draft Objective/Strategy:</u> Direct growth to areas with infrastructure and services • <u>March Draft Objective/Strategy:</u> Encourage and plan for infill and redevelopment • <u>March Draft Objective/Strategy:</u> Coordinate on municipal annexations of unincorporated areas within the Urban Growth Boundary/Area • <u>March Draft Objective/Strategy:</u> Protect the long-term viability of significant regional facilities • <u>March Draft Objective/Strategy:</u> Minimize conflicts with extractive resources • <u>March Draft Objective/Strategy:</u> Manage the extent of development occurring beyond the Urban Growth Boundary/Area • <u>March Draft Objective/Strategy:</u> Limit development in Priority Preservation Areas • <u>March Draft Objective/Strategy:</u> Conserve opportunities for future urban development • <u>March Draft Objective/Strategy:</u> Require adequate facilities and services • <u>March Draft Objective/Strategy:</u> Discouraging development on non-conforming parcels
<p>Outcome 3: Connected urban centers and multimodal corridors accommodate a growing share of the region’s housing and employment.</p>	<ul style="list-style-type: none"> • <u>March Draft Objective/Strategy:</u> Direct new housing and employment growth to urban centers • <u>March Draft Objective/Strategy:</u> Promote diverse housing options • <u>March Draft Objective/Strategy:</u> Foster the use of innovative tools and strategies • <u>March Draft Objective/Strategy:</u> Plan for a balanced growth • <u>March Draft Objective/Strategy:</u> Enhanced internal and regional connectivity • <u>March Draft Objective/Strategy:</u> Continue to create and revitalize multimodal corridors that connect and support the vitality of the region’s urban centers • <u>March Draft Objective/Strategy:</u> Transition existing corridors through infill, redevelopment, and adaptive reuse • <u>March Draft Objective/Strategy:</u> Provide direct connections between urban centers and surrounding neighborhoods

Overarching Theme: A Connected Multimodal Region	
<p>Outcome 4: The regional transportation system is well-connected and serves all modes of travel.</p>	<ul style="list-style-type: none"> • <u>March Draft Objective/Strategy:</u> Expand the carrying capacity of the existing regional roadways in the most critically congested corridors • <u>March Draft Objective/Strategy:</u> Maintain Denver Union Station as the region’s primary multimodal hub and further develop other transit mobility hubs • <u>March Draft Objective/Strategy:</u> Maintain multimodal access to Denver International Airport and the region’s other airports • <u>March Draft Objective/Strategy:</u> Expand and maintain transit facilities and services to all people • <u>March Draft Objective/Strategy:</u> Complete FasTracks • <u>March Draft Objective/Strategy:</u> Develop and maintain an expanded metropolitan rapid transit system • <u>March Draft Objective/Strategy:</u> Provide a comprehensive bus system • <u>March Draft Objective/Strategy:</u> Provide demand-response service for targeted needs • <u>March Draft Objective/Strategy:</u> Add transit service where needed • <u>March Draft Objective/Strategy:</u> Maintain and enhance a regional roadway system • <u>March Draft Objective/Strategy:</u> Incorporate multimodal facilities or treatments into all roadways and streets • <u>March Draft Objective/Strategy:</u> Consider the use of managed lanes in new capacity projects where feasible • <u>March Draft Objective/Strategy:</u> Integrate bicycle and pedestrian elements with transit • <u>March Draft Objective/Strategy:</u> Encourage pedestrian and bicycle accommodations along all roadways • <u>March Draft Objective/Strategy:</u> Develop local and regional bicycle facilities • <u>March Draft Objective/Strategy:</u> Provide bicycle and pedestrian support facilities and services • <u>March Draft Objective/Strategy:</u> Provide first- and final-mile bicycle and pedestrian connections to transit • <u>March Draft Objective/Strategy:</u> Facilitate the movement of goods and services throughout the region • <u>March Draft Objective/Strategy:</u> Balance primary park-and-ride functions with opportunities for transit-oriented development

Metro Vision 2040: Objectives Included in March Draft NOT Included in Attachment 2 (Staff Suggested Objectives)

	<ul style="list-style-type: none"> • <u>March Draft Objective/Strategy</u>: Provide safe and convenient access for pedestrians and cyclists • <u>March Draft Objective/Strategy</u>: Improve transportation linkages to major destinations and attractions beyond the region • <u>March Draft Objective/Strategy</u>: Maintain and enhance airport capacity throughout the region
<p>Outcome 5: The transportation system is safe, reliable and well-maintained.</p>	<ul style="list-style-type: none"> • <u>March Draft Objective/Strategy</u>: Maintain the transportation system infrastructure in good condition • <u>March Draft Objective/Strategy</u>: Develop and apply asset management principles and techniques • <u>March Draft Objective/Strategy</u>: Monitor and manager transportation systems • <u>March Draft Objective/Strategy</u>: Implement Transportation Systems Management and Operations (TSM&O) projects • <u>March Draft Objective/Strategy</u>: Implement access management projects to optimize the efficiency to roadways, reduce conflict points, and improve safety • <u>March Draft Objective/Strategy</u>: Develop and deploy incident management procedures and processes • <u>March Draft Objective/Strategy</u>: Implement and operate coordinated traffic signal systems • <u>March Draft Objective/Strategy</u>: Support the use of congestions pricing and other tolling techniques • <u>March Draft Objective/Strategy</u>: Implement other active demand management strategies • <u>March Draft Objective/Strategy</u>: Identify and implement safety enhancement projects • <u>March Draft Objective/Strategy</u>: Develop and implement strategies that enhance security

Overarching Theme: A Safe and Resilient Natural and Built Environment	
<p>Outcome 6: The region has clean water and air, and lower greenhouse gas emissions.</p>	<ul style="list-style-type: none"> • <u>March Draft Objective/Strategy</u>: Facilitate collaborative efforts to promote water conservation. • <u>March Draft Objective/Strategy</u>: Promote efficient development patterns • <u>March Draft Objective/Strategy</u>: Incentivize alternative fuel vehicles and infrastructure • <u>March Draft Objective/Strategy</u>: Expand multimodal transportation options • <u>March Draft Objective/Strategy</u>: Improve the efficiency of transportation facilities • <u>March Draft Objective/Strategy</u>: Require adequate wastewater treatment systems to serve new development • <u>March Draft Objective/Strategy</u>: Promote best management practices • <u>March Draft Objective/Strategy</u>: Pursue water protection and management initiatives • <u>March Draft Objective/Strategy</u>: Limit groundwater contamination • <u>March Draft Objective/Strategy</u>: Reduce overall water consumption • <u>March Draft Objective/Strategy</u>: Require adequate long-term water services

Metro Vision 2040: Objectives Included in March Draft NOT Included in Attachment 2 (Staff Suggested Objectives)

<p>Outcome 7: The region values, protects, and connects people to its diverse natural resource areas, open space, parks and trails.</p>	<ul style="list-style-type: none"> • <u>March Draft Objective/Strategy</u>: Protect important natural resources and other preservation focus areas • <u>March Draft Objective/Strategy</u>: Preserve features of scenic, historic, and educational value • <u>March Draft Objective/Strategy</u>: Use open space as a tool to shape growth and development patterns • <u>March Draft Objective/Strategy</u>: Support a diversity of parks to meet the region’s needs • <u>March Draft Objective/Strategy</u>: Increase park accessibility • <u>March Draft Objective/Strategy</u>: Complete “missing links” in the regional trail and greenways network • <u>March Draft Objective/Strategy</u>: Increase transit access to major greenways and open space areas
<p>Outcome 8: The region’s working agricultural lands and activities contribute to a strong regional food system</p>	<ul style="list-style-type: none"> • <u>March Draft Objective/Strategy</u>: Support diversity and continued innovation in the agricultural industry
<p>Outcome 9: The risk and effects of natural and human-created hazards is reduced.</p>	<ul style="list-style-type: none"> • <u>March Draft Objective/Strategy</u>: Limit expansion of the wildland-urban interface • <u>March Draft Objective/Strategy</u>: Promote integrated planning and decision making
<p>Overarching Theme: Healthy, Inclusive and Livable Communities</p>	
<p>Outcome 10: The built and natural environment supports healthy and active choices.</p>	<ul style="list-style-type: none"> • <u>March Draft Objective/Strategy</u>: Build active, connected places • <u>March Draft Objective/Strategy</u>: Improve first- and final-mile connections • <u>March Draft Objective/Strategy</u>: Build Complete Streets • <u>March Draft Objective/Strategy</u>: Expand opportunities for local food production and processing

<p>Outcome 11: The region’s residents have expanded connections to health services.</p>	<ul style="list-style-type: none"> • <u>March Draft Objective/Strategy:</u> Locate health services in areas that are readily accessible (“re-elevated” to objective – see Attachment 2) • <u>March Draft Objective/Strategy:</u> Leverage existing health and wellness programs and services • <u>March Draft Objective/Strategy:</u> Incorporate health considerations and strategies into local and regional plans • <u>March Draft Objective/Strategy:</u> Increase awareness of programs, services, and other assistance
<p>Outcome 12: Diverse housing options meet the needs of residents of all ages, incomes, and abilities.</p>	<ul style="list-style-type: none"> • <u>March Draft Objective/Strategy:</u> Remove barriers and reduce cost of developing housing • <u>March Draft Objective/Strategy:</u> Encourage creative approaches to foster the development of affordable, accessible workforce and senior housing • <u>March Draft Objective/Strategy:</u> Monitor changing demands for new and different types of housing • <u>March Draft Objective/Strategy:</u> Promote better jobs-housing balance in employment-rich areas • <u>March Draft Objective/Strategy:</u> Promote transit-oriented communities that ensure a mix of housing affordability in transit station areas, including preservation of existing affordable housing • <u>March Draft Objective/Strategy:</u> Encourage transit investments where housing densities support transit already, or are guided to support such densities through local community planning process • <u>March Draft Objective/Strategy:</u> Elevate awareness of the catalytic role housing can play in transit-oriented community strategies
<p>Overarching Theme: A Vibrant Regional Economy</p>	

Metro Vision 2040: Objectives Included in March Draft NOT Included in Attachment 2 (Staff Suggested Objectives)

<p>Outcome 13: All residents have access to a range of transportation, employment, commerce, housing, educational, cultural, and recreational opportunities.</p>	<ul style="list-style-type: none"> • <u>March Draft Objective/Strategy</u>: Connect residents and visitors to cultural, educational, and natural amenities in the Denver region and across the state • <u>March Draft Objective/Strategy</u>: Preserve, protect and enable employment opportunities that are accessible to transit • <u>March Draft Objective/Strategy</u>: Track, assess, and respond to the mobility needs of major employment centers • <u>March Draft Objective/Strategy</u>: Facilitate public/private partnerships to improve first- and final-mile connections to the region’s high-capacity transit services
<p>Outcome 14: Investments in infrastructure and amenities allow people and businesses to thrive and prosper.</p>	<ul style="list-style-type: none"> • <u>March Draft Objective/Strategy</u>: Assess whether the infrastructure our communities and residents depend on now and in the future will support the region’s near- and long-term economic vitality. • <u>March Draft Objective/Strategy</u>: Develop monitoring and reporting programs to assess progress toward shared local and regional goals