

**Board Officers**

Jackie Millet, Chair  
Elise Jones, Vice Chair  
Bob Roth, Secretary  
Herb Atchison, Treasurer  
Jennifer Schaufele, Executive Director

**AGENDA**  
**METRO VISION ISSUES COMMITTEE**  
**Wednesday, February 3, 2016**  
**4 p.m.**  
**1290 Broadway**  
**First Floor Boardroom**



1. Call to Order
2. Public Comment  
The chair requests that there be no public comment on issues for which a prior public hearing has been held before the Board of Directors. Please note the public will have an opportunity to speak on specific items on the Metro Vision Plan between the staff presentation and committee discussion.
3. Summary of December 2, 2015 Meeting  
(Attachment A)

**ACTION ITEMS**

4. \*Discussion of Metro Vision Objectives  
(Attachment C) Brad Calvert, Metro Vision Manager, Regional Planning & Operations  
***Time will be allotted after the staff presentation for the public to provide comment on this item prior to MVIC discussion. Those providing comment will be limited to 3 minutes.***

**ADMINISTRATIVE ITEMS**

5. Other Matters
6. Next Meeting – March 2, 2016
7. Adjournment

**\*Motion requested**

Persons in need of auxiliary aids or services, such as interpretation services or assisted listening devices, are asked to contact DRCOG at least 48 hours in advance of the meeting by calling (303) 480-6701

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METRO VISION ISSUES COMMITTEE MEETING SUMMARY  
December 2, 2015

MVIC Members Present: Bob Roth – Aurora; Eva Henry – Adams County; Bill Holen – Arapahoe County; Bob Fifer – Arvada; Tim Plass – Boulder; Elise Jones – Boulder County; George Teal – Castle Rock; Cathy Noon – Centennial; Tim Mauck – Clear Creek County; Robin Kniech – Denver; Roger Partridge – Douglas County; Daniel Dick – Federal Heights; Ron Rakowsky – Greenwood Village; Shakti – Lakewood; Jackie Millet – Lone Tree; Ashley Stolzmann – Louisville; John Diak – Parker; Herb Atchison – Westminster.

Others present: Jeanne Shreve – Adams County; Art Griffith – Douglas County; Daniel Dick – Federal Heights; Kevin Forgett, Kent Moorman – Thornton; Jennifer Schaufele, Executive Director, and DRCOG staff.

Call to Order

The meeting was called to order at 4:05 p.m.; a quorum was present.

Public Comment

No public comment was received.

Summary of November 4, 2015 Meeting

The summary was accepted as submitted.

Discussion of a recommendation to the Regional Transportation Committee and DRCOG Board of Directors on the selection protocol for projects not funded in the 2016-2021 Transportation Improvement Program (TIP)

Todd Cottrell briefed members on the requested action. While the members acted on the waiting list, action was not taken for the protocol for selection of projects.

Ashley Stolzmann **moved** to recommend the protocol to the Regional Transportation Committee and DRCOG Board the waiting list protocol for the *2016-2021 Transportation Improvement Program (TIP)* as shown in Attachment 2. The motion was **seconded** and **passed** unanimously.

Discussion of direction for staff on the inclusion of Outcome 7 in the Metro Vision “Overarching Themes and Outcomes” recommendation to the DRCOG Board of Directors

Brad Calvert provided a brief overview of the issue for discussion. Members discussed Outcome 7.

No public comment was received

Herb Atchison **moved** to remove Outcome 7 and moving 7.3 a, c and f to Outcomes 6, 15, and 8 as recommended by staff. The motion was **seconded**. There was discussion.

Members discussed Outcome 7 at length. Support and opposition were expressed for the motion. Members discussed how objective overlap and redundancy will be dealt with throughout the document. A comment was made that staff previously mentioned moving the items to other locations in the

document, and suggested that this should be made part of the motion. The maker and second of the motion accepted this amendment.

Ron Rakowsky called the question. The motion to stop debate was **seconded** and **passed** with 16 in favor.

After discussion, the motion **passed** as amended with 13 in favor and 5 opposed.

Discussion of 2040 Metro Vision Plan Draft's "Overarching Themes and Outcomes" for recommendation to the Board later this year

Brad Calvert reported on items left over from the previous meeting. Next steps were discussed. Members reviewed the staff-revised language for narratives in Outcomes 12, 13 and 16, as requested at the last meeting.

**Outcome 12:**

Anthony Graves **moved** to recommend approval of the narrative for Outcome 12 as presented by staff. The motion was **seconded** and **passed** unanimously

**Outcome 13:**

Saoirse Charis-Graves **moved** to recommend approval of the narrative for Outcome 13 with minor grammatical changes to the first sentence. The motion was **seconded** and **passed** unanimously.

**Outcome 16:**

Herb Atchison **moved** to recommend approval of the narrative for Outcome 16 as recommended by staff. The motion was **seconded** and **passed** unanimously.

Discussion of Selection of Members (2) and Alternates (at least 4) to serve on the Regional Transportation Committee (RTC)

The Metro Vision Issues Committee appoints members (2) and alternates (at least 4) to the RTC. Ron Rakowsky and Ashley Stolzmann expressed interest in serving as members on the Regional Transportation Committee.

Phil Cernanec **moved** to select Ron Rakowsky and Ashley Stolzmann as members to the Regional Transportation Committee. The motion was **seconded** and **passed** unanimously.

George Teal, Shakti, Herb Atchison, and Anthony Graves expressed interest in serving as alternates to the Regional Transportation Committee.

Ron Rakowsky **moved** to select George Teal, Shakti, Herb Atchison, and Anthony Graves as alternates to the Regional Transportation Committee. The motion was **seconded** and **passed** unanimously.

Metro Vision Issues Committee Summary

December 2, 2015

Page 3

Other Matters

No other matters were discussed.

Next Meeting

The next meeting is scheduled for **January 6, 2016**.

Adjournment

The meeting adjourned at 4:47 p.m.

# ATTACH B

To: Chair and Members of the Metro Vision Issues Committee  
 From: Jennifer Schaufele, Executive Director  
 303-480-6701 or [jschaufele@drcog.org](mailto:jschaufele@drcog.org)

Meeting Date	Agenda Category	Agenda Item #
February 3, 2016	Action	4

**SUBJECT**

Using DRCOG’s Strategic Framework, review/markup the 2040 Metro Vision Plan Draft

**PROPOSED ACTION/RECOMMENDATIONS**

Review, discuss, and recommend modifications to the 2040 Metro Vision Plan Draft.

**ACTION BY OTHERS**

N/A

**SUMMARY**

In August MVIC began its full review and markup of the 2040 Metro Vision Draft Plan. Over the past few months the committee has focused on “Overarching Themes and Outcomes” in the draft plan. In January the Board of Directors approved the 5 Overarching Themes and 14 Outcomes recommended by MVIC.

MVIC has used DRCOG’s Strategic Framework (Attachment 1) to guide the committee’s review of the plan and subsequent recommendations to the Board. With Board adoption of the overarching themes and outcomes MVIC will now focus its attention on plan objectives. Objectives identify continuous improvements needed to achieve a desired outcome.

As noted previously the March draft of the plan included 168 objectives and corresponding narratives. Based on guidance from MVIC in November DRCOG staff is recommending a reduced set of objectives (51) for inclusion in the plan. All objectives previously included in the draft are shown in attachments as described below.

- Attachment 2 includes Board adopted outcomes paired with staff recommended objectives culled from the March draft.
- Attachment 3 includes two sections within the table:
  - Objectives associated with outcomes not approved by the Board
  - Objectives that upon further examination by staff have been classified as initiatives.

In February MVIC will review and recommend objectives to the Board of Directors. Attachment 2 will be the primary discussion document for the meeting. Attachment 3 is provided in the event there is interest from MVIC to retain objectives under previously removed outcomes or the committee would like to explore drafting a regional objective from the list of objectives in the March draft now classified as initiatives. Narratives associated with each objective will be reviewed once a final set of objectives is agreed upon. As noted above a significant number of objectives in the March draft have now been classified as strategic initiatives. Unless retained by MVIC as an objective, these initiatives will be reviewed at future meetings.

**PREVIOUS DISCUSSIONS/ACTIONS**

N/A

**PROPOSED MOTION**

Move to recommend to the DRCOG Board of Directors objectives to include in the Metro Vision 2040 Plan Public Review Draft.

**ATTACHMENTS**

Attachment 1 – DRCOG’s Strategic Planning Model

Attachment 2 – Board approved Outcomes and staff suggested Objectives

Attachment 3 – Objectives included in March draft – not include in pared down staff list

Link: [2040 Metro Vision Plan Draft](#)

**ADDITIONAL INFORMATION**

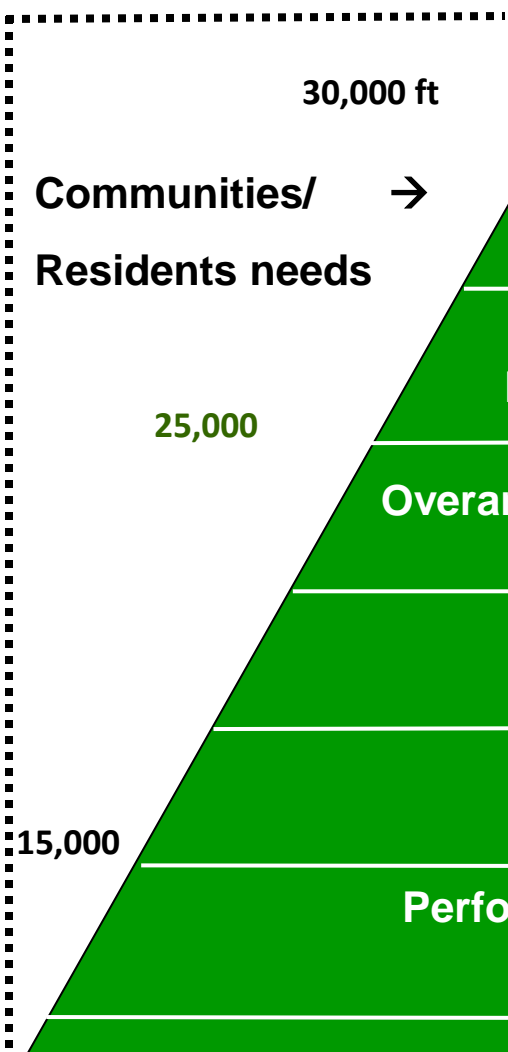
If you need additional information, please contact Jennifer Schaufele, Executive Director, at 303-480-6701 or [jschaufele@drcog.org](mailto:jschaufele@drcog.org); or Brad Calvert, Metro Vision Manager at 303-480-6839 or [bcalvert@drcog.org](mailto:bcalvert@drcog.org). For information on DRCOG’s strategic planning model please contact Jerry Stigall, Director of Organizational Development at 303-480-6780 or [jstigall@drcog.org](mailto:jstigall@drcog.org)



# ATTACH 1

# DRCOG Strategic Planning Model

Strategic 'altitude'



**Mission** What is our purpose?

**Vision** What is our 'view' of the future?

**Strategic Perspectives** What performance *lenses* should we use to evaluate results?

**Overarching Themes and Outcomes** What are our main focus areas? (Pillars of Excellence) What outcomes do we want for our communities & residents?

**Objectives** What continuous improvement activities will support our outcomes?

**Strategy Map** How do we create and improve value for our communities/residents?

**Performance Measures and Targets** How will we know if we are achieving the results we want?

**Strategic Initiatives** What projects will best contribute to our outcomes?

# ATTACH 2

Board Approved Outcomes	Staff Recommended Objectives
<b>Overarching Theme: An Efficient and Predictable Development Pattern</b>	
<p><b>Outcome 1: The region is comprised of diverse, livable communities.</b></p> <p><i>Note: Objective 1.4 was associated with an Outcome removed by the Board – staff recommends retaining</i></p>	<p><b>Regional Objective 1.1:</b> Promote development patterns and community design features that meet the needs of people of all ages, incomes, and abilities</p> <p><b>Regional Objective 1.2:</b> Embrace the unique characteristics of the region’s communities</p> <p><b>Regional Objective 1.3:</b> Promote investment/reinvestment in existing communities</p> <p><b>Regional Objective 1.4:</b> Strengthen the vitality and self-sufficiency of rural town centers</p>
<p><b>Outcome 2: New urban development occurs within the contiguous and designated areas identified in the Urban Growth Boundary/Area (UGB/A).</b></p>	<p><b>Regional Objective 2.1:</b> Contain urban development within the Urban Growth Boundary/Area (UGB/A)</p> <p><b>Regional Objective 2.2:</b> Maintain and monitor the Urban Growth Boundary/Area (UGB/A)</p> <p><b>Regional Objective 2.3:</b> Prioritize funding to serve urbanized areas</p>
<p><b>Outcome 3: Connected urban centers and multimodal corridors accommodate a growing share of the region’s housing and employment.</b></p>	<p><b>Regional Objective 3.1:</b> Accommodate a growing share of the region’s housing and employment in urban centers</p> <p><b>Regional Objective 3.2:</b> Promote public/private investment and partnerships in urban centers</p> <p><b>Regional Objective 3.3:</b> Prioritize investment in urban centers served by transit</p> <p><b>Regional Objective 3.4:</b> Invest in multimodal enhancements along corridors</p>

<b>Overarching Theme: A Connected Multimodal Region</b>	
<p><b>Outcome 4: The regional transportation system is well-connected and serves all modes of travel.</b></p>	<p><b>Regional Objective 4.1:</b> Improve safety and reliability of multimodal roadway system</p> <p><b>Regional Objective 4.2:</b> Expand the carrying capacity of existing regional roadways in the most critically congested corridors</p> <p><b>Regional Objective 4.3:</b> Expand and maintain a comprehensive transit system comprising bus, rapid transit and demand response service</p> <p><b>Regional Objective 4.4:</b> Increase bicycle and pedestrian accessibility throughout the region</p> <p><b>Regional Objective 4.5:</b> Improve interconnections of the transportation system within and beyond the region</p> <p><b>Regional Objective 4.6:</b> Maintain Denver Union Station as the region’s primary multimodal hub and further develop other transit mobility hubs</p> <p><b>Regional Objective 4.7:</b> Maintain multimodal access to Denver International Airport and the region’s other airports</p>
<p><b>Outcome 5: The transportation system is safe, reliable and well-maintained.</b></p> <p><i>Note: Objective 5.4 was associated with an Outcome removed by the Board – MVIC previously concurred with staff recommendation to move to Outcome 5</i></p>	<p><b>Regional Objective 5.1:</b> Maintain existing and future transportation facilities</p> <p><b>Regional Objective 5.2:</b> Actively operate, manage, and integrate systems to optimize performance</p> <p><b>Regional Objective 5.3:</b> Develop and maintain a safe and secure transportation system</p> <p><b>Regional Objective 5.4:</b> Expand Travel Demand Management (TDM) services and strategies</p>

<b>Overarching Theme: A Safe and Resilient Natural and Built Environment</b>	
<p><b>Outcome 6: The region has clean water and air, and lower greenhouse gas emissions.</b></p> <p><i>Note: Objective 6.4 was associated with an Outcome removed by the Board – MVIC previously concurred with staff recommendation to move to Outcome 6</i></p>	<p><b>Regional Objective 6.1:</b> Improve air quality and reduce greenhouse gas emissions</p> <p><b>Regional Objective 6.2:</b> Increase collaboration with local and regional partners on air quality initiatives</p> <p><b>Regional Objective 6.3:</b> Increase public awareness of air quality issues</p> <p><b>Regional Objective 6.4:</b> Support legislation that increases fuel economy standards and incentives</p> <p><b>Regional Objective 6.5:</b> Restore and maintain the quality of the region’s waters</p> <p><b>Regional Objective 6.6:</b> Reduce growth in regional per-capita water consumption</p> <p><b>Regional Objective 6.7:</b> Facilitate collaborative efforts to promote water conservation</p>
<p><b>Outcome 7: The region values, protects, and connects people to its diverse natural resource areas, open space, parks and trails.</b></p>	<p><b>Regional Objective 7.1:</b> Protect and restore open space of local and regional significance</p> <p><b>Regional Objective 7.2:</b> Improve opportunities for recreation and access to the natural environment</p> <p><b>Regional Objective 7.3:</b> Improve multimodal linkages to and between the region’s parks, open spaces, and developed areas</p>

Metro Vision 2040: Board Approved Outcomes and Staff Suggested Objectives

<p><b>Outcome 8: The region’s working agricultural lands and activities contribute to a strong regional food system</b></p>	<p><b>Regional Objective 8.1:</b> Maintain the region’s agricultural capacity</p> <p><b>Regional Objective 8.2:</b> Conserve significant agricultural lands</p>
<p><b>Outcome 9: The risk and effects of natural and human-created hazards is reduced.</b></p>	<p><b>Regional Objective 9.1:</b> Enhance community resiliency</p> <p><b>Regional Objective 9.2:</b> Increase interagency coordination</p> <p><b>Regional Objective 9.3:</b> Prioritize open space protection in high-risk areas</p>
<p><b>Overarching Theme: Healthy, Inclusive and Livable Communities</b></p>	
<p><b>Outcome 10: The built and natural environment supports healthy and active choices.</b></p>	<p><b>Regional Objective 10.1:</b> Increase convenient and safe mobility options for all ages and abilities</p> <p><b>Regional Objective 10.2:</b> Increase access to healthy and local foods</p> <p><b>Regional Objective 10.3:</b> Increase the efficiency of food distribution</p> <p><b>Regional Objective 10.4:</b> Expand the regional trail network</p>
<p><b>Outcome 11: The region’s residents have expanded connections to health services.</b></p>	<p><b>Regional Objective 11.1:</b> Improve transportation connections to health care facilities and service providers</p> <p><b>Regional Objective 11.2:</b> Increase awareness and knowledge of community health and wellness issues and support networks</p> <p><b>Regional Objective 11.3:</b> Increase collaboration among stakeholders at the local, regional, and state level</p>

Metro Vision 2040: Board Approved Outcomes and Staff Suggested Objectives

<p><b>Outcome 12: Diverse housing options meet the needs of residents of all ages, incomes, and abilities.</b></p>	<p><b>Regional Objective 12.1:</b> Increase the regional supply of ownership and rental housing that is affordable to a variety of households at all income levels</p> <p><b>Regional Objective 12.2:</b> Increase opportunities for diverse housing by leveraging transit investments</p>
<p><b>Overarching Theme: A Vibrant Regional Economy</b></p>	
<p><b>Outcome 13: All residents have access to a range of transportation, employment, commerce, housing, educational, cultural, and recreational opportunities.</b></p> <p><i>Note: Objective 13.3 was associated with an Outcome removed by the Board – MVIC previously concurred with staff recommendation to move to Outcome 13</i></p>	<p><b>Regional Objective 13.1:</b> Improve the flow of people, goods, services, and information in and through the region</p> <p><b>Regional Objective 13.2:</b> Invest in the region’s infrastructure to ensure the region’ remains globally competitive</p> <p><b>Regional Objective 13.3:</b> Ensure traditionally underserved populations receive a proportionate share of transportation improvements and are not disproportionately affected by negative impacts</p> <p><b>Regional Objective 13.4:</b> Improve access to and from the region’s developed and emerging employment centers</p>
<p><b>Outcome 14: Investments in infrastructure and amenities allow people and businesses to thrive and prosper.</b></p>	<p><b>Regional Objective 14.1:</b> Improve access to and from the region’s developed and emerging employment centers</p>



# ATTACH 3

Outcomes Removed by DRCOG Board	“Floating” Objectives
<b>Overarching Theme: An Efficient and Predictable Development Pattern</b>	
<p><b>Removed Outcome: Freestanding communities and rural town centers remain distinct from the larger urban area</b></p> <p><i>Note: <u>One rural town centers objective is recommended by staff to placed under Outcome 1</u></i></p>	<p><b>Regional Objective:</b> Strengthen the vitality of freestanding communities</p> <ul style="list-style-type: none"> <li>• <u>March Draft Objective/Strategy:</u> Encourage self-sufficiency</li> <li>• <u>March Draft Objective/Strategy:</u> Maintain physical separation from the large urban area</li> <li>• <u>March Draft Objective/Strategy:</u> Develop internal and regional transportation options</li> <li>• <u>March Draft Objective/Strategy:</u> Maintain the unique characteristics of rural town centers</li> <li>• <u>March Draft Objective/Strategy:</u> Support growth within rural town centers</li> <li>• <u>March Draft Objective/Strategy:</u> Foster economic development</li> </ul>
<b>Overarching Theme: A Connected Multimodal Region</b>	
<p><b>Removed Outcome: A transportation system contributing to a better quality of life</b></p> <p><i>Note: <u>Three objectives under this removed outcome placed under other Outcomes in Attachment 2</u></i></p>	<p><b>Regional Objective:</b> Expand transit-supportive land Use and development patterns</p> <p><b>Regional Objective:</b> Expand transportation services and access that address the needs of persons with mobility obstacles or impairments</p> <p><b>Regional Objective :</b> Develop and maintain a transportation system that protects and enhances air quality, energy efficiency, and the overall environment</p> <p><b>Regional Objective:</b> Maintain and improve transportation access to regional employment hubs</p> <p><b>Regional Objective:</b> Focus roadway capacity increases within the urban growth boundary/area</p> <ul style="list-style-type: none"> <li>• <u>March Draft Objective/Strategy:</u> Expand mobility options within urban centers and other areas of concentrated major activity centers</li> <li>• <u>March Draft Objective/Strategy:</u> Promote multimodal connectivity</li> <li>• <u>March Draft Objective/Strategy:</u> Implement transportation improvements that enhance transit-oriented development (TOD) opportunities</li> <li>• <u>March Draft Objective/Strategy:</u> Consider issues of land use compatibility</li> <li>• <u>March Draft Objective/Strategy:</u> Provide local and regional transportation services that</li> </ul>

<p><b>Removed Outcome: A transportation system contributing to a better quality of life (cont.)</b></p>	<p>improve personal mobility, employment access, independence and well-being, and access to health services for those with mobility obstacles or impairments</p> <ul style="list-style-type: none"> <li>• <u>March Draft Objective/Strategy</u>: Address the transportation needs mobility-limited populations in land use planning and development</li> <li>• <u>March Draft Objective/Strategy</u>: Address the needs of older adults and mobility-limited populations in upgrading and redeveloping existing transportation facilities</li> <li>• <u>March Draft Objective/Strategy</u>: Provide efficient, low-polluting alternatives to single-occupant vehicles</li> <li>• <u>March Draft Objective/Strategy</u>: Reduce potential environmental impacts of roadway construction and maintenance</li> <li>• <u>March Draft Objective/Strategy</u>: Encourage the use of alternative fuel vehicles and infrastructure</li> </ul>
<p><b>Board Approved Outcomes</b></p>	<p><b>March Draft Objectives Classified by Staff as Initiatives</b></p>
<p><b>Overarching Theme: An Efficient and Predictable Development Pattern</b></p>	
<p><b>Outcome 1: The region is comprised of diverse, livable communities.</b></p>	<ul style="list-style-type: none"> <li>• <u>March Draft Objective/Strategy</u>: Promote compact, mixed-use development patterns</li> <li>• <u>March Draft Objective/Strategy</u>: Create pedestrian- and bicycle-friendly environments</li> <li>• <u>March Draft Objective/Strategy</u>: Encourage a diversity of housing types</li> <li>• <u>March Draft Objective/Strategy</u>: Integrate universal design strategies</li> </ul>

<p><b>Outcome 2: New urban development occurs within the contiguous and designated areas identified in the Urban Growth Boundary/Area (UGB/A).</b></p> <p><b>Outcome 2 (cont.)</b></p>	<ul style="list-style-type: none"> <li>• <u>March Draft Objective/Strategy:</u> Direct growth to areas with infrastructure and services</li> <li>• <u>March Draft Objective/Strategy:</u> Encourage and plan for infill and redevelopment</li> <li>• <u>March Draft Objective/Strategy:</u> Coordinate on municipal annexations of unincorporated areas within the Urban Growth Boundary/Area</li> <li>• <u>March Draft Objective/Strategy:</u> Protect the long-term viability of significant regional facilities</li> <li>• <u>March Draft Objective/Strategy:</u> Minimize conflicts with extractive resources</li>   <li>• <u>March Draft Objective/Strategy:</u> Manage the extent of development occurring beyond the Urban Growth Boundary/Area</li> <li>• <u>March Draft Objective/Strategy:</u> Limit development in Priority Preservation Areas</li> <li>• <u>March Draft Objective/Strategy:</u> Conserve opportunities for future urban development</li> <li>• <u>March Draft Objective/Strategy:</u> Require adequate facilities and services</li> <li>• <u>March Draft Objective/Strategy:</u> Discouraging development on non-conforming parcels</li> </ul>
<p><b>Outcome 3: Connected urban centers and multimodal corridors accommodate a growing share of the region’s housing and employment.</b></p>	<ul style="list-style-type: none"> <li>• <u>March Draft Objective/Strategy:</u> Direct new housing and employment growth to urban centers</li> <li>• <u>March Draft Objective/Strategy:</u> Promote diverse housing options</li> <li>• <u>March Draft Objective/Strategy:</u> Foster the use of innovative tools and strategies</li> <li>• <u>March Draft Objective/Strategy:</u> Plan for a balanced growth</li> <li>• <u>March Draft Objective/Strategy:</u> Enhanced internal and regional connectivity</li> <li>• <u>March Draft Objective/Strategy:</u> Continue to create and revitalize multimodal corridors that connect and support the vitality of the region’s urban centers</li> <li>• <u>March Draft Objective/Strategy:</u> Transition existing corridors through infill, redevelopment, and adaptive reuse</li> <li>• <u>March Draft Objective/Strategy:</u> Provide direct connections between urban centers and surrounding neighborhoods</li> </ul>
<p><b>Overarching Theme: A Connected Multimodal Region</b></p>	
<p><b>Outcome 4: The regional transportation system is well-</b></p>	<ul style="list-style-type: none"> <li>• <u>March Draft Objective/Strategy:</u> Maintain and enhance a regional roadway system</li> <li>• <u>March Draft Objective/Strategy:</u> Incorporate multimodal facilities or treatments into all roadways and streets</li> </ul>

<p><b>connected and serves all modes of travel.</b></p> <p><b>Outcome 4 (cont.)</b></p>	<ul style="list-style-type: none"> <li>• <u>March Draft Objective/Strategy</u>: Consider the use of managed lanes in new capacity projects where feasible</li> <li>• <u>March Draft Objective/Strategy</u>: Integrate bicycle and pedestrian elements with transit</li> <li>• <u>March Draft Objective/Strategy</u>: Encourage pedestrian and bicycle accommodations along all roadways</li> <li>• <u>March Draft Objective/Strategy</u>: Develop local and regional bicycle facilities</li> <li>• <u>March Draft Objective/Strategy</u>: Provide bicycle and pedestrian support facilities and services</li> <li>• <u>March Draft Objective/Strategy</u>: Provide first- and final-mile bicycle and pedestrian connections to transit</li> <li>• <u>March Draft Objective/Strategy</u>: Facilitate the movement of goods and services throughout the region</li> <li>• <u>March Draft Objective/Strategy</u>: Balance primary park-and-ride functions with opportunities for transit-oriented development</li> <li>• <u>March Draft Objective/Strategy</u>: Provide safe and convenient access for pedestrians and cyclists</li> <li>• <u>March Draft Objective/Strategy</u>: Improve transportation linkages to major destinations and attractions beyond the region</li> <li>• <u>March Draft Objective/Strategy</u>: Maintain and enhance airport capacity throughout the region</li> </ul>
<p><b>Outcome 5: The transportation system is safe, reliable and well-maintained.</b></p>	<ul style="list-style-type: none"> <li>• <u>March Draft Objective/Strategy</u>: Maintain the transportation system infrastructure in good condition</li> <li>• <u>March Draft Objective/Strategy</u>: Develop and apply asset management principles and techniques</li> <li>• <u>March Draft Objective/Strategy</u>: Monitor and manager transportation systems</li> <li>• <u>March Draft Objective/Strategy</u>: Implement Transportation Systems Management and Operations (TSM&amp;O) projects</li> <li>• <u>March Draft Objective/Strategy</u>: Implement access management projects to optimize the efficiency to roadways, reduce conflict points, and improve safety</li> <li>• <u>March Draft Objective/Strategy</u>: Develop and deploy incident management procedures and processes</li> </ul>

Metro Vision 2040: Objectives Included in March Draft NOT Included in Attachment 2 (Staff Suggested Objectives)

<p><b>Outcome 5 (cont.)</b></p>	<ul style="list-style-type: none"> <li>• <u>March Draft Objective/Strategy</u>: Implement and operate coordinated traffic signal systems</li> <li>• <u>March Draft Objective/Strategy</u>: Support the use of congestions pricing and other tolling techniques</li> <li>• <u>March Draft Objective/Strategy</u>: Implement other active demand management strategies</li> <li>• <u>March Draft Objective/Strategy</u>: Identify and implement safety enhancement projects</li> <li>• <u>March Draft Objective/Strategy</u>: Develop and implement strategies that enhance security</li> </ul>
<p><b>Overarching Theme: A Safe and Resilient Natural and Built Environment</b></p>	
<p><b>Outcome 6: The region has clean water and air, and lower greenhouse gas emissions.</b></p>	<ul style="list-style-type: none"> <li>• <u>March Draft Objective/Strategy</u>: Promote efficient development patterns</li> <li>• <u>March Draft Objective/Strategy</u>: Incentivize alternative fuel vehicles and infrastructure</li> <li>• <u>March Draft Objective/Strategy</u>: Expand multimodal transportation options</li> <li>• <u>March Draft Objective/Strategy</u>: Improve the efficiency of transportation facilities</li> <li>• <u>March Draft Objective/Strategy</u>: Require adequate wastewater treatment systems to serve new development</li> <li>• <u>March Draft Objective/Strategy</u>: Promote best management practices</li> <li>• <u>March Draft Objective/Strategy</u>: Pursue water protection and management initiatives</li> <li>• <u>March Draft Objective/Strategy</u>: Limit groundwater contamination</li> <li>• <u>March Draft Objective/Strategy</u>: Reduce overall water consumption</li> <li>• <u>March Draft Objective/Strategy</u>: Require adequate long-term water services</li> </ul>

Metro Vision 2040: Objectives Included in March Draft NOT Included in Attachment 2 (Staff Suggested Objectives)

<p><b>Outcome 7: The region values, protects, and connects people to its diverse natural resource areas, open space, parks and trails.</b></p>	<ul style="list-style-type: none"> <li>• <u>March Draft Objective/Strategy</u>: Protect important natural resources and other preservation focus areas</li> <li>• <u>March Draft Objective/Strategy</u>: Preserve features of scenic, historic, and educational value</li> <li>• <u>March Draft Objective/Strategy</u>: Use open space as a tool to shape growth and development patterns</li> <li>• <u>March Draft Objective/Strategy</u>: Support a diversity of parks to meet the region’s needs</li> <li>• <u>March Draft Objective/Strategy</u>: Increase park accessibility</li> <li>• <u>March Draft Objective/Strategy</u>: Complete “missing links” in the regional trail and greenways network</li> <li>• <u>March Draft Objective/Strategy</u>: Increase transit access to major greenways and open space areas</li> </ul>
<p><b>Outcome 8: The region’s working agricultural lands and activities contribute to a strong regional food system</b></p>	<ul style="list-style-type: none"> <li>• <u>March Draft Objective/Strategy</u>: Support diversity and continued innovation in the agricultural industry</li> </ul>
<p><b>Outcome 9: The risk and effects of natural and human-created hazards is reduced.</b></p>	<ul style="list-style-type: none"> <li>• <u>March Draft Objective/Strategy</u>: Limit expansion of the wildland-urban interface</li> <li>• <u>March Draft Objective/Strategy</u>: Promote integrated planning and decision making</li> </ul>
<p><b>Overarching Theme: Healthy, Inclusive and Livable Communities</b></p>	
<p><b>Outcome 10: The built and natural environment supports healthy and active choices.</b></p>	<ul style="list-style-type: none"> <li>• <u>March Draft Objective/Strategy</u>: Build active, connected places</li> <li>• <u>March Draft Objective/Strategy</u>: Improve first- and final-mile connections</li> <li>• <u>March Draft Objective/Strategy</u>: Build Complete Streets</li> <li>• <u>March Draft Objective/Strategy</u>: Expand opportunities for local food production and processing</li> </ul>

<p><b>Outcome 11: The region’s residents have expanded connections to health services.</b></p>	<ul style="list-style-type: none"> <li>• <u>March Draft Objective/Strategy</u>: Locate health services in areas that are readily accessible</li> <li>• <u>March Draft Objective/Strategy</u>: Leverage existing health and wellness programs and services</li> <li>• <u>March Draft Objective/Strategy</u>: Incorporate health considerations and strategies into local and regional plans</li> <li>• <u>March Draft Objective/Strategy</u>: Increase awareness of programs, services, and other assistance</li> </ul>
<p><b>Outcome 12: Diverse housing options meet the needs of residents of all ages, incomes, and abilities.</b></p>	<ul style="list-style-type: none"> <li>• <u>March Draft Objective/Strategy</u>: Remove barriers and reduce cost of developing housing</li> <li>• <u>March Draft Objective/Strategy</u>: Encourage creative approaches to foster the development of affordable, accessible workforce and senior housing</li> <li>• <u>March Draft Objective/Strategy</u>: Monitor changing demands for new and different types of housing</li> <li>• <u>March Draft Objective/Strategy</u>: Promote better jobs-housing balance in employment-rich areas</li> <li>• <u>March Draft Objective/Strategy</u>: Promote transit-oriented communities that ensure a mix of housing affordability in transit station areas, including preservation of existing affordable housing</li> <li>• <u>March Draft Objective/Strategy</u>: Encourage transit investments where housing densities support transit already, or are guided to support such densities through local community planning process</li> <li>• <u>March Draft Objective/Strategy</u>: Elevate awareness of the catalytic role housing can play in transit-oriented community strategies</li> </ul>
<p align="center"><b>Overarching Theme: A Vibrant Regional Economy</b></p>	



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<p><b>Outcome 13: All residents have access to a range of transportation, employment, commerce, housing, educational, cultural, and recreational opportunities.</b></p>	<ul style="list-style-type: none"> <li>• <u>March Draft Objective/Strategy</u>: Connect residents and visitors to cultural, educational, and natural amenities in the Denver region and across the state</li> <li>• <u>March Draft Objective/Strategy</u>: Preserve, protect and enable employment opportunities that are accessible to transit</li> <li>• <u>March Draft Objective/Strategy</u>: Track, assess, and respond to the mobility needs of major employment centers</li> <li>• <u>March Draft Objective/Strategy</u>: Facilitate public/private partnerships to improve first- and final-mile connections to the region’s high-capacity transit services</li> </ul>
<p><b>Outcome 14: Investments in infrastructure and amenities allow people and businesses to thrive and prosper.</b></p>	<ul style="list-style-type: none"> <li>• <u>March Draft Objective/Strategy</u>: Assess whether the infrastructure our communities and residents depend on now and in the future will support the region’s near- and long-term economic vitality.</li> <li>• <u>March Draft Objective/Strategy</u>: Develop monitoring and reporting programs to assess progress toward shared local and regional goals</li> </ul>