

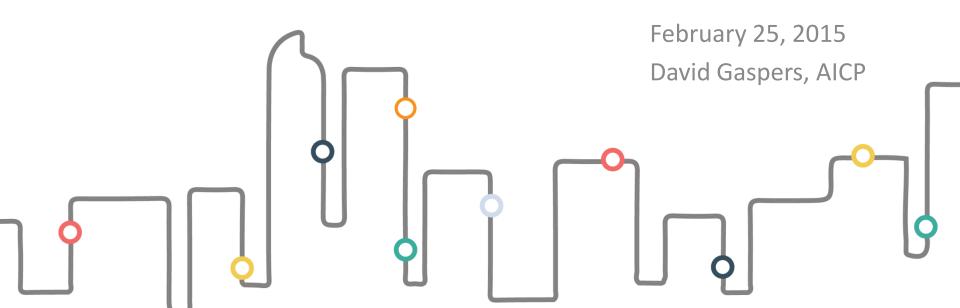




TRANSIT ORIENTED DEVELOPMENT STRATEGIC PLAN • 2014

**DRCOG Metro Vision Idea Exchange** 

**Experiences Along the Transit-Oriented Continuum: Denver** 

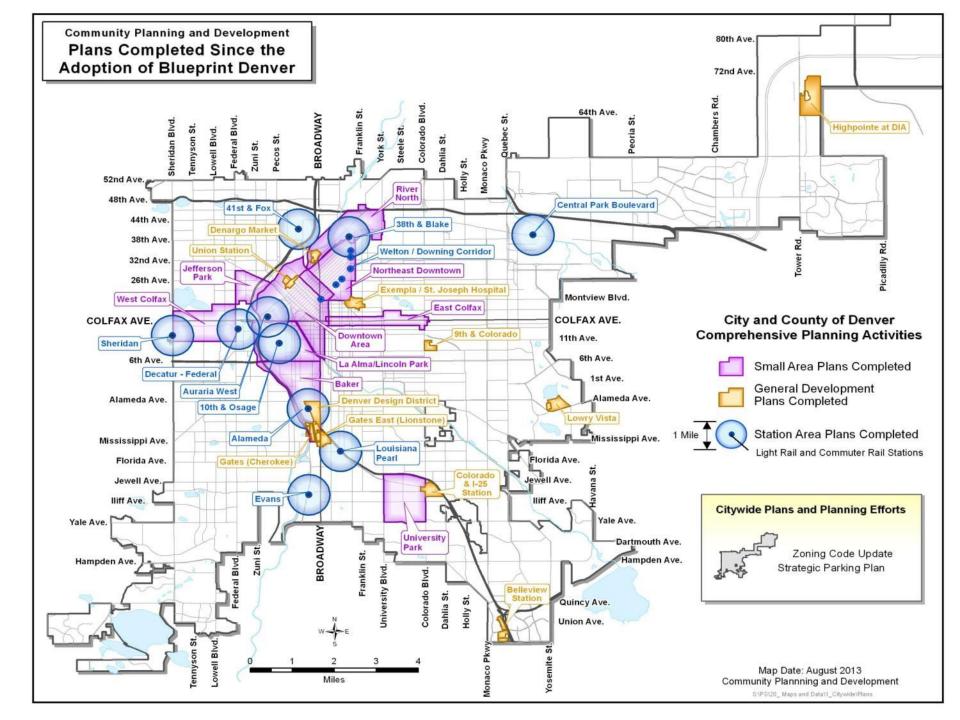


### 2006 TOD Strategic Plan

- Long-range planning for 20 + stations
- New zoning in station areas
- Established or strengthened external partnerships DHA, ULC, DRCOG, RTD, etc.
- TOD Fund established
- Millions of dollars spent on infrastructure in station areas
- Collaborated with DURA on TIF opportunities at multiple

stations





### What does the Transit Oriented Denver

The 2014 TOD Strategic Plan provides a **foundation to guide transit oriented development** at rail stations through:

- Creating an implementation action plan for "moving the needle"
  - city-wide high-level policy recommendations
  - Station specific action items
- Establishing metrics to monitor Denver's TOD success so the City can continue to refine and improve its strategic moves in the future

### SETTINGTHESTAGE

- Transit Oriented Denver narrative focuses on:
  - Moving towards implementation
  - Denver's foundation for TOD success
  - Connecting and Reconnecting neighborhoods through
    - Transit communities and transit oriented development
    - First and last mile connections



### **TOD Principles**

#### **TOD PRINCIPLES**

#### connect



#### innovate



efficient



place



mix



shift



**Entry Point** – access to the regional economy

Last/First Mile – walk, bike, bus to the station

Access to All – connect to new and existing neighborhoods

Sustainable – economic, social, environmental

Equitable – opportunities for all

Global Economy – compete on the world stage

Location – one place for live, work, and play decreases need for regional trips

Shared Resources – reduce cost of infrastructure per household

Balance – jobs and homes nearby reduce travel times and long commutes

Active – promote safety and visual interest

**Vibrant** – bring together people and activities

**Destination** – public life happens in the streets and open space

**Choice** – housing, jobs, shopping, transit options

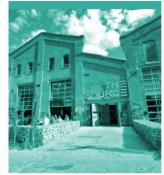
**Diversity** – mix of incomes and age groups

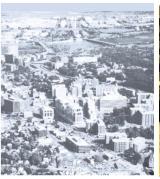
**Resilient** – stands up through changing economic conditions

Car Free/Car Lite – becoming non/less car dependant for most trips

Public Space – more room for pedestrians and bikes, less for cars Reduce and Energize – carbon emissions go down, healthy living









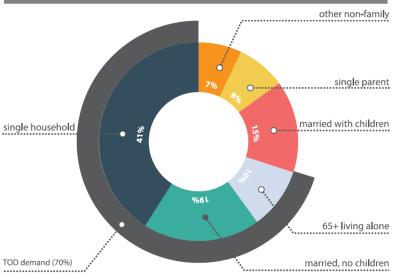




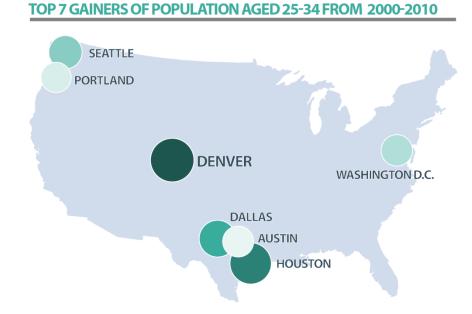
### **Foundation for TOD Success**

#### 70% OF HOUSHOLDS ARE MARKET FOR TOD

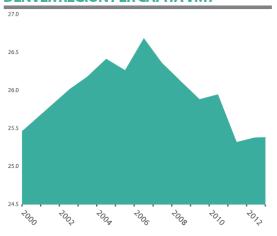
DENVER HOUSEHOLDS BY TYPE



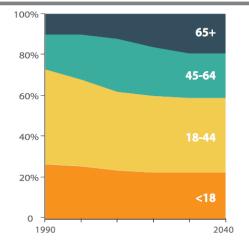
### DENVER IS THE #1 CITY FOR MILLENNIALS



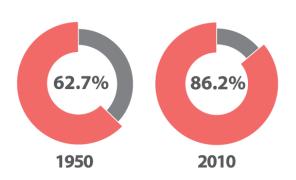
### PEOPLE ARE DRIVING LESS DENVER REGION PER CAPITA VMT



THE POPULATION IS AGING COLORADO HOUSEHOLDS BY TYPE



### COLORADO IS DENSIFIYING COLORADO URBAN POPULATION



# Foundation for TOD Success Directing growth to Station Areas 2013 Permit Data

2013 Permits 2013 Permit Valuation

TOD Areas 1,905 \$725 million

Citywide 9,471 \$1.8 billion

Percent 20% of permits 40% of permit valuation

That is an Investment Per Acre ratio of **5.4 to 1**(TOD Area: Non TOD Area)

### ACTION PLAN

- Station evaluation (metrics)
  - Market Readiness Is the market ready for new development?
  - Development Potential What is the potential capacity for new development?
  - TOD Characteristics How walkable is the station area?
- Station categorization
  - Strategize, Catalyze, Energize
- Action items for each station
- City-wide policy recommendations

### **Station Evaluation**

Screen #1



Screen #2



### Market Readiness

HH Growth • Commercial Investment • Unimproved Land Value • Property Transactions



### **Development Potential**

Parcelization • Ownership • Developable Land • Infrastructure Investment • Infrastructure Need



**Station Categorization** 

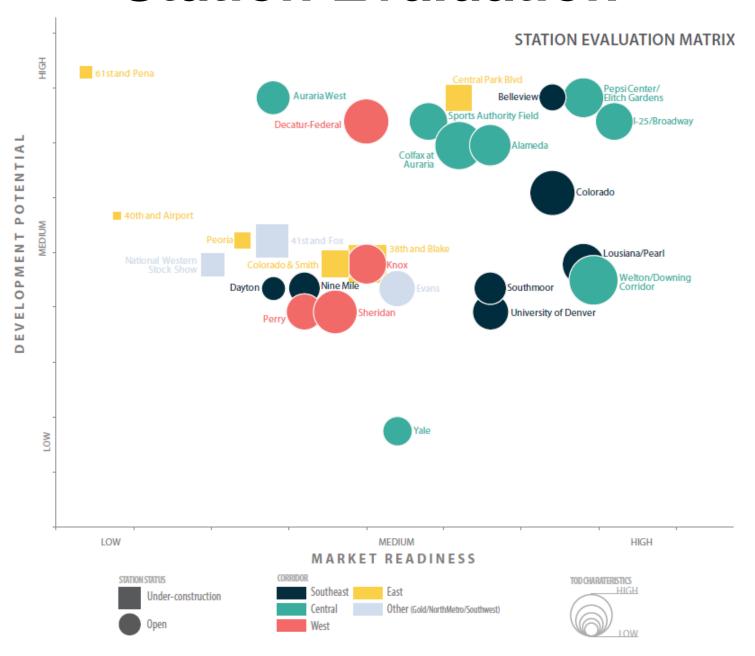
### Market Readiness

**Population Growth Employment Growth TOD Demographics Property Values Residential Price Appreciation** Office Rents Retail Rents Residential Development Activity (\$ of permit value) **Commercial Development** Activity (\$ of permit value)

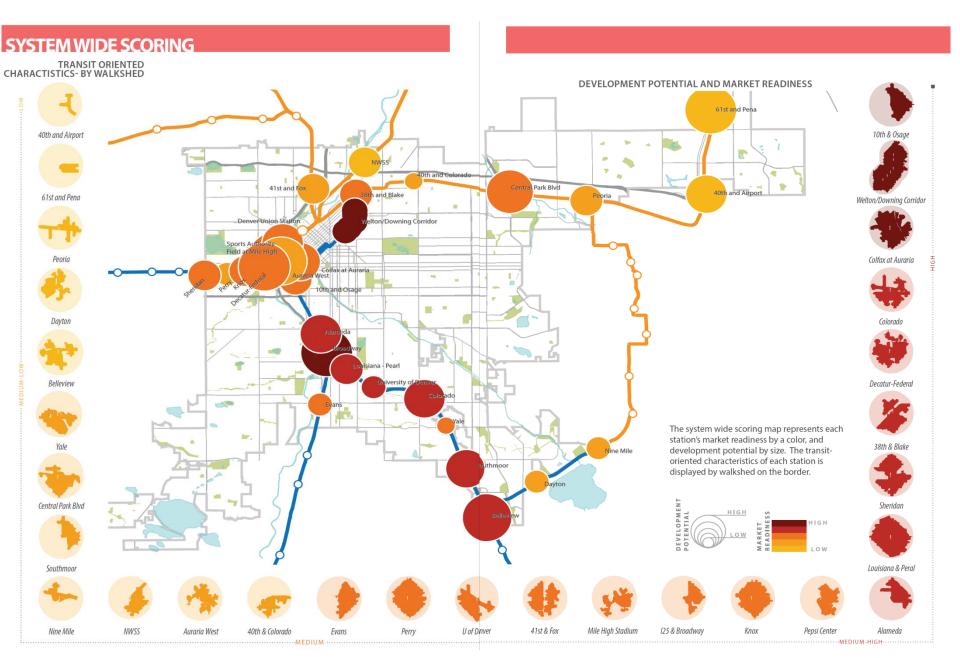
# Development Potential

**Adopted Plans Transit-Supportive Zoning Parcelization** Vacant Land Redevelopment Land **Ownership** (Owners/Developable Land) District in Place Infrastructure Investment (\$) Infrastructure Needs (\$)

### **Station Evaluation**



### **Station Evaluation**



### Station Categorization The Continuum: Steps to TOD Success

### **Strategize**

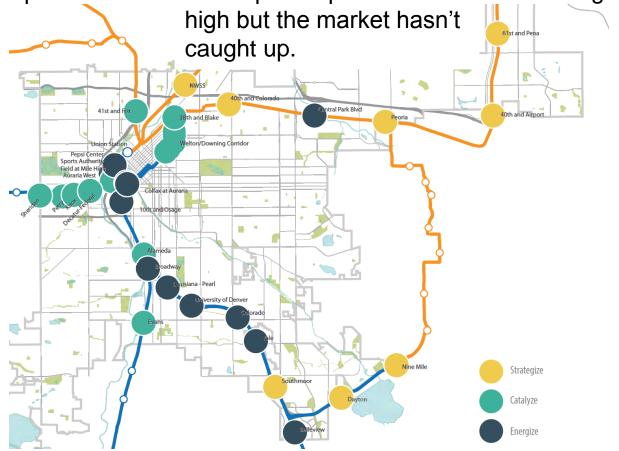
Stations with low market readiness and/or low development potential.

### Catalyze

Stations where the market is strong but development potential is low or development potential is high but the market hasn't caught up

### **Energize**

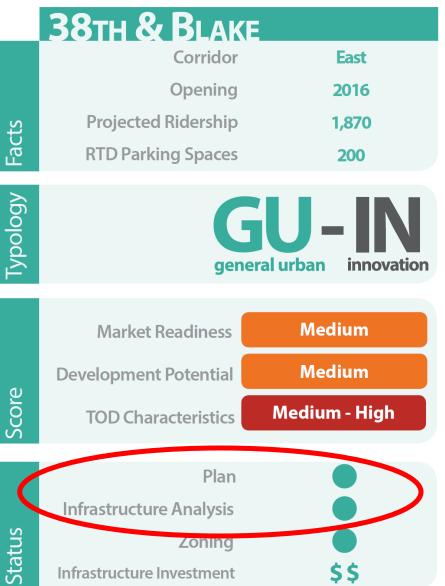
Stations where both the market readiness and development potential are strong.

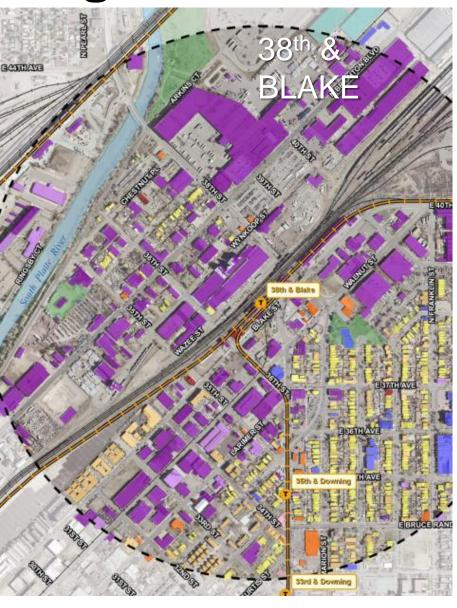


# Case Study: 38<sup>th</sup> & Blake The City's role in TOD

- Strategic and collaborative
- Planning
- Clear Regulations
- Strong *Partnerships*
- Infrastructure priorities
  Investment creating tax base and jobs

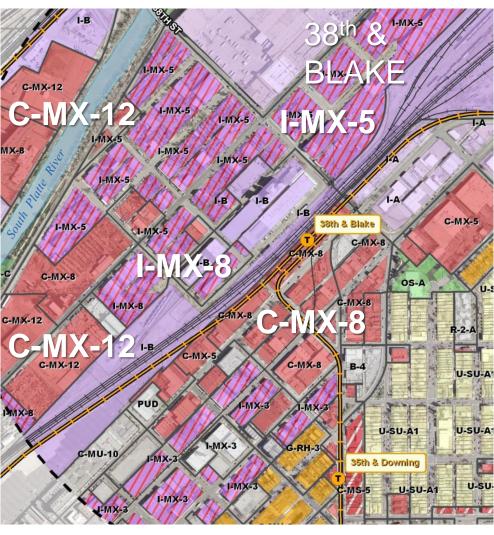
# Case Study: 38<sup>th</sup> and Blake Planning



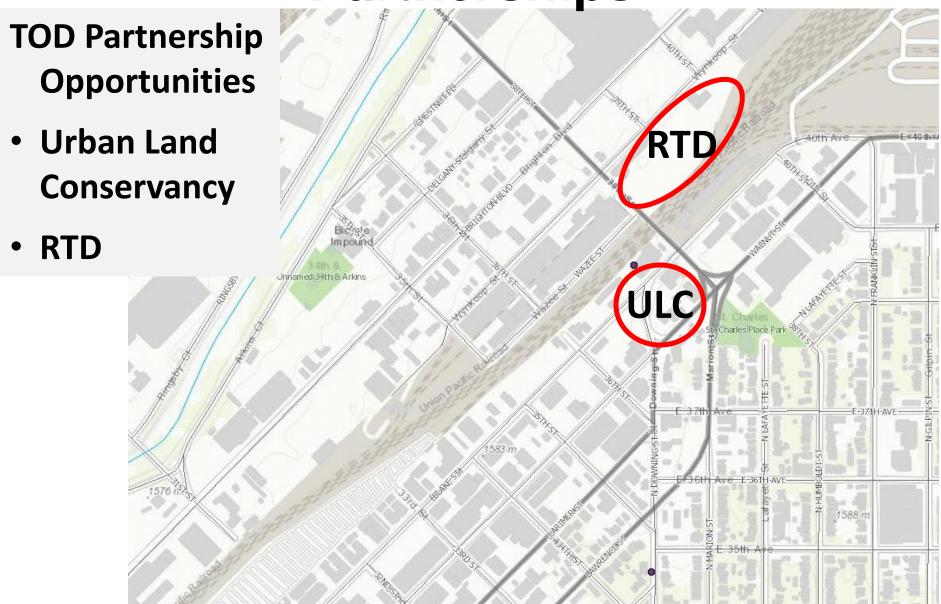


# Case Study: 38<sup>th</sup> and Blake Regulations





Case Study: 38<sup>th</sup> and Blake Partnerships



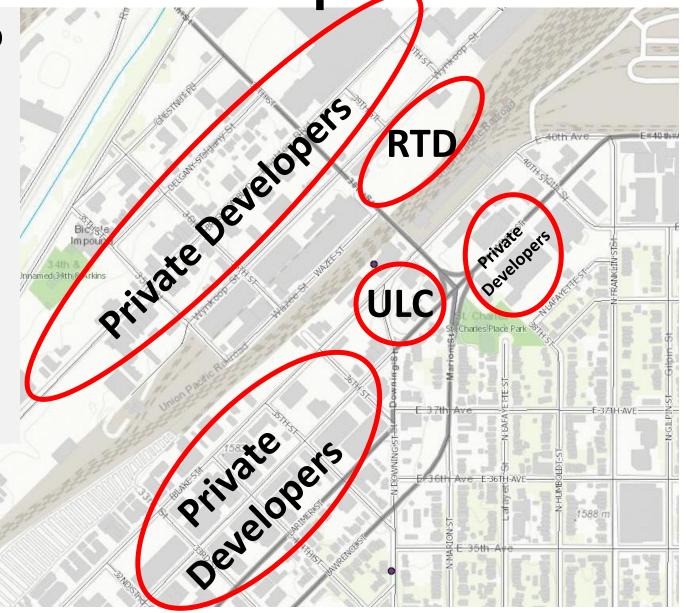
Case Study: 38<sup>th</sup> and Blake Partnerships

TOD Partnership Opportunities

Urban Land Conservancy

RTD

PrivateDevelopers



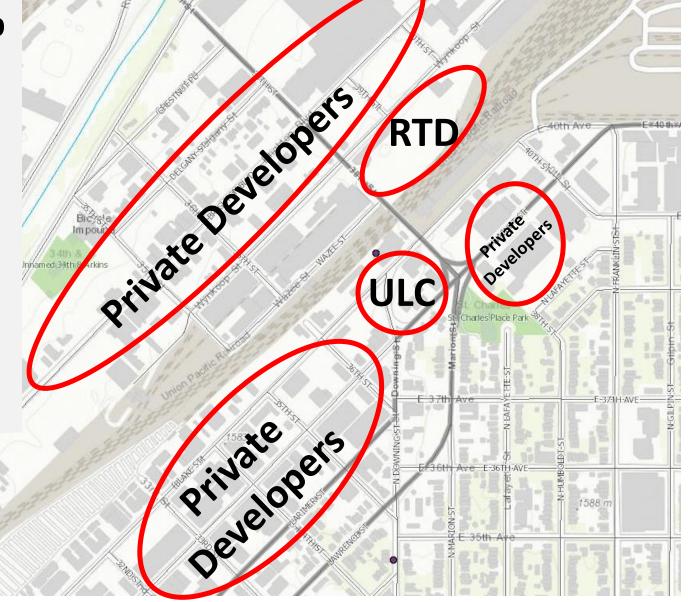
Case Study: 38th and Blake Development Activity



Case Study: 38<sup>th</sup> and Blake Development Activity



- Urban Land
   Conservancy
- RTD
- PrivateDevelopers



Coordinate with CPD, PW and DoF on Time frames for funding and implementation of prioritized infrastructure investments

*Time frame: 2014/2015* 

Plan

Action

31st and 36th Outfall System
38th Outfall System
35th and 36th at Brighton Signalization
Brighton Reconstruction
Downing Two Way conversion
Lawrence St. removal
Marion Two Way conversion
37th Ped improvements
Pedestrian route improvements
Proposed Bike route additions
Neighborhood Lighting
Sidewalk Construction – Phase I and II
Marion St. Sidewalks (36th to Walnut)

#### Action Items

Infrastructure

**Prioritization** 

Financing strategies

```
• $0 - $1,000,000
```

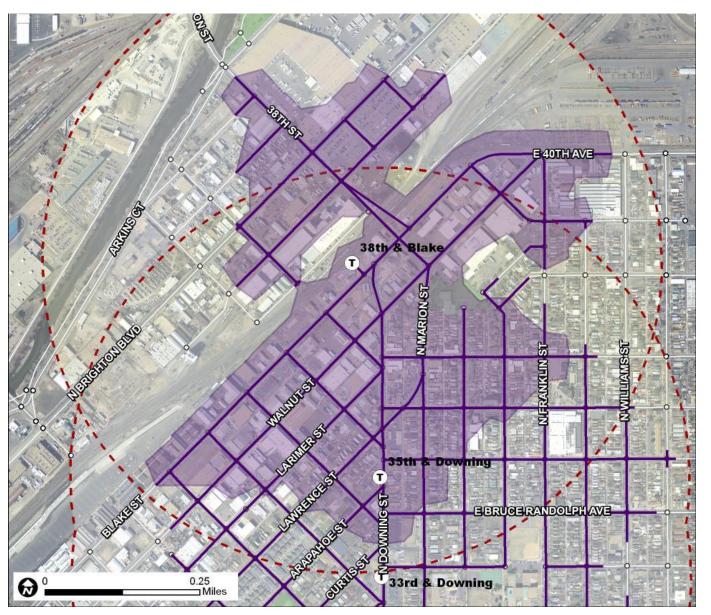
• \$1,000,001 - \$2,500,000

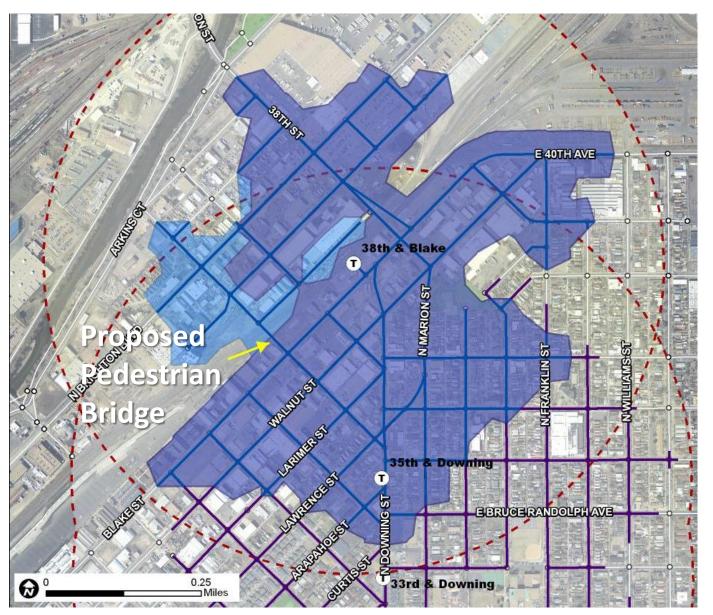
• • \$2,500,001 - \$10,000,000

• • • \$10,000,001 - \$25,000,000

• • • • \$25,000,001 - \$52,500,000







# Case Study: 38<sup>th</sup> and Blake Investment

**North Denver** 

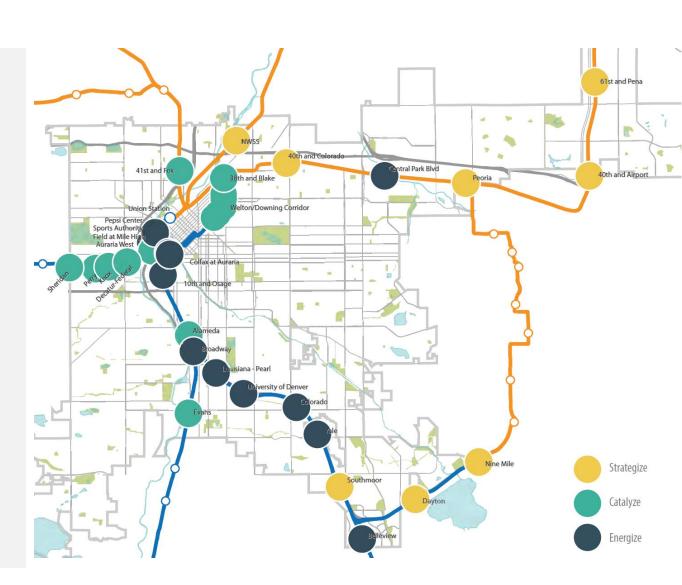
Cornerstone

**Collaborative** 

**Department of** 

#### **Finance**

 Financing Plans for Catalyze Stations



## Case Study: 38<sup>th</sup> and Blake Investment

### **Example of Station Area Fiscal Return Analysis**

### Office of Economic Development

 City Return on Investment

| Likely Scenario |           |           |        |           |           |          |           |                  |                |                |               |
|-----------------|-----------|-----------|--------|-----------|-----------|----------|-----------|------------------|----------------|----------------|---------------|
|                 |           |           |        |           |           |          |           |                  |                |                | Bus           |
|                 |           |           |        | Market    |           | Retail & | Residen   |                  |                |                | Personal      |
|                 |           | Allowable | Market | Bldg      | Office    | Services | tial      | Total Real       | Residential    | Commeric       | Property      |
| Quadrant        | Land      | Height    | Height | Size      | SqFt      | SqFt     | SqFt      | Prop Value       | Value          | al Value       | Value         |
| 1               | 631,600   | 13        | 8      | 2,785,356 | 1,671,214 | 139,268  | 974,875   | \$ 671,270,796   | \$ 272,964,888 | \$ 398,305,908 | \$ 28,288,772 |
| 2               | 501,000   | 12        | 3.5    | 676,350   | 0         | 67,635   | 608,715   | \$ 185,319,900   | \$ 170,440,200 | \$ 14,879,700  | \$ 1,056,797  |
| 3               | 583,700   | 10        | 4.5    | 1,287,059 | 386,118   | 257,412  | 643,529   | \$ 321,764,625   | \$ 180,188,190 | \$ 141,576,435 | \$ 10,055,145 |
| 4               | 366,000   | 10        | 6      | 988,200   | 691,740   | 296,460  | 0         | \$ 217,404,000   | \$ -           | \$ 217,404,000 | \$ 15,440,625 |
| Project Totals  | 2,082,300 |           |        | 5,736,965 | 2,749,071 | 760,775  | 2,227,119 | \$ 1,395,759,321 | \$ 623,593,278 | \$ 772,166,043 | \$ 54,841,338 |

|        |                     |            |                   | l               |        | 9     |          |    |           | Net |                |    |         | Est Annua |         |
|--------|---------------------|------------|-------------------|-----------------|--------|-------|----------|----|-----------|-----|----------------|----|---------|-----------|---------|
|        | Total               |            |                   | Annual ion Reve |        | evenu | Fiscal   |    | Sales Tax |     | <u>Net New</u> |    |         |           |         |
| Block  | Value               | Employment | Payroll           | ٧               | Vage   | F     | iscal    |    | es        | В   | enefit         | P  | roceeds | Sales     | Tax     |
| 1      | \$<br>699,559,568   | 5,919      | \$<br>384,727,298 | \$              | 65,000 | \$    | 13,370.0 | \$ | 12,891.6  | \$  | 1,596.5        | \$ | 1,002.7 | \$        | 376.0   |
| 2      | \$<br>186,376,697   | 169        | \$<br>5,918,063   |                 | 35,000 | \$    | 4,967.0  | \$ | 2,035.9   | \$  | (294.5)        | \$ | 487.0   | \$        | 182.6   |
| 3      | \$<br>331,819,770   | 1,931      | \$<br>86,876,449  |                 | 45,000 | \$    | 7,222.5  | \$ | 5,124.0   | \$  | 312.9          | \$ | 1,853.4 | \$        | 695.0   |
| 4      | \$<br>232,844,625   | 3,047      | \$<br>137,112,750 |                 | 45,000 | \$    | 3,210.9  | \$ | 5,133.1   | \$  | 1,056.8        | \$ | 2,134.5 | \$        | 800.4   |
| Гotals | \$<br>1,450,600,659 | 11,066     | \$<br>614,634,559 | \$              | 55,545 | \$    | 28,770.4 | \$ | 25,184.6  | \$  | 2,671.7        | \$ | 5,477.6 | \$        | 2,054.1 |

# Case Study: 38<sup>th</sup> & Blake The City's role in TOD

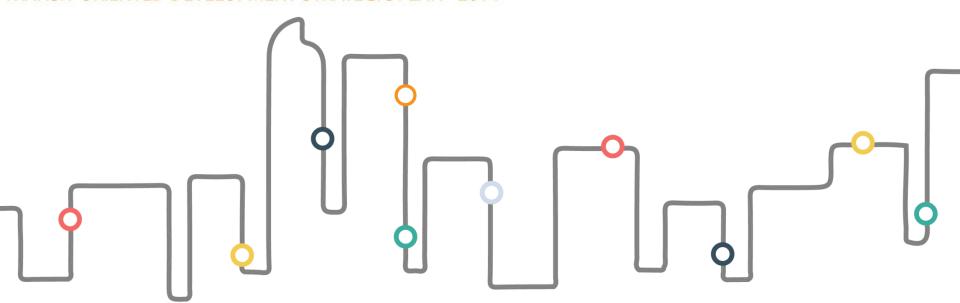
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- Infrastructure priorities
  Investment creating tax base and jobs







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