Sharpening DRCOG's Organizational Focus

# **Budget & New Initiatives**





## Schedule



- Plan for sharpening DRCOG's organizational strategy
  - Align DRCOG activities with the budget
  - Research peer best practices for the purpose of refining existing and initiating new programs and revenue streams and
  - Measure performance
- August Board reviewed the 2016 draft strategic initiatives and associated costs
  - Request to identify which strategic initiatives are mandatory vs. discretionary
- <u>September</u> Discuss Balanced Scorecard and exploration of new and enhanced activities and revenue sources
- October Administrative Committee recommends the budget
- November Board approves budget and strategic initiatives

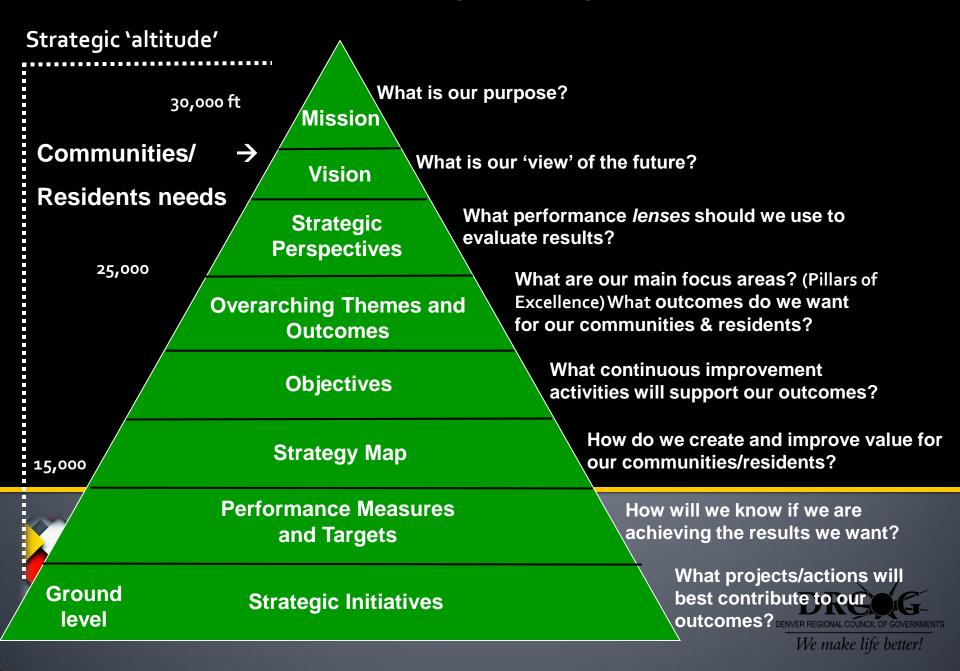
## Finding the right balance



### Challenges

- Stagnant, unpredictable funding sources, rapidly increasing (expanding) needs outpacing resources to address them
- Draw down on general fund for match
- Opportunities
  - Desirable skilled workforce, tools and planning technology
  - Healthier and more sustainable with multiple funding sources to support work

#### **DRCOG Strategic Planning Model**



### **DRCOG Strategy Map**

Enhance & Protect Quality of Life





### Financial Stewardship

Improve Cost Management Strategic Resource Investment Increase Funding

Business Operations Improve Internal & External Communication

Provide Quality Products & Services

Enhance Strategic Partnerships

#### Skilled Workforce

Enhance Knowledge, Skills & Abilities

Improve Availability of Technology & Tools Create a
Culture of
Openness,
Collaboration,
& Innovation

## Our Approach



- Continue improving cost management
- Explore new funding and innovative ways to deliver services and build capacity
- Capitalize on experience, training, and track record
- Deliver more value to members and the region

# Discussion



