

# DRCOG AT A GLANCE

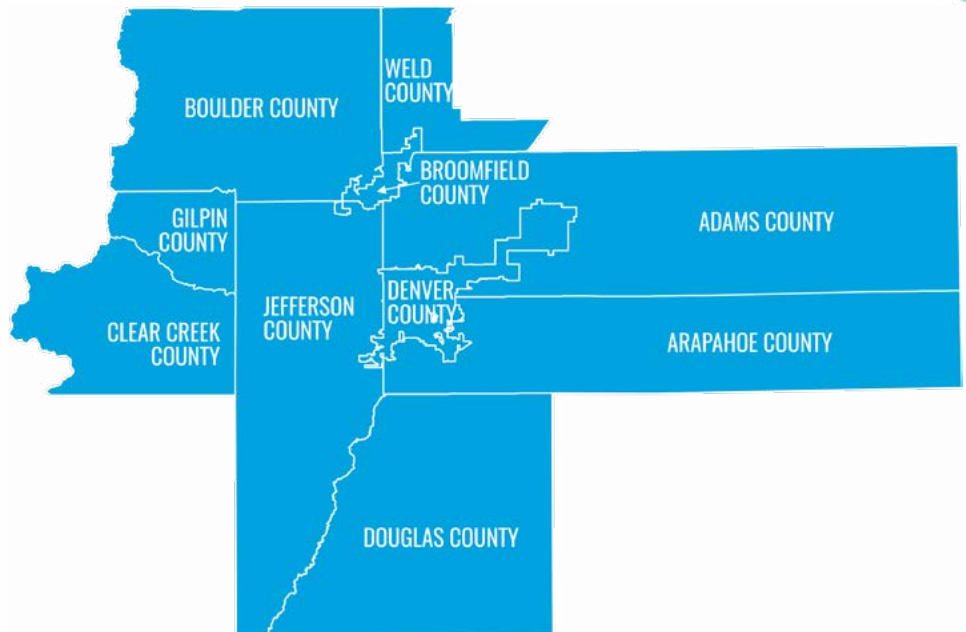
## Mission

The Denver Regional Council of Governments is a planning organization where local governments collaborate to establish guidelines, set policy and allocate funding in the areas of:

- transportation and personal mobility
- growth and development
- aging and disability resources

## Vision

Our region is a diverse network of vibrant, connected, lifelong communities with a broad spectrum of housing, transportation and employment, complemented by world-class natural and built environments.



## Roles and Responsibilities

DRCOG functions as a **Regional Planning Commission** per Colorado state statute and prepares the plan for the physical development of the region, known as Metro Vision. This long-range plan to manage growth within the region fully recognizes the importance of each community's local vision and aspirations and that its implementation depends on local action. Each DRCOG member government implements Metro Vision in ways that complement its local vision and plans.

DRCOG serves as the **Metropolitan Planning Organization (MPO)** for the region. An MPO is a federally mandated and funded transportation policy-making organization. As such, it ensures existing and future expenditures of funds for transportation projects are based on a collaborative planning process involving local governments and major planning partners, such as the Colorado Department of Transportation (CDOT) and the Regional Transportation District (RTD).

DRCOG is the federally designated **Area Agency on Aging (AAA)**. The AAA carries out programs pursuant to the Older Americans Act and Older Coloradans Act. In doing so, the AAA advocates for the rights of seniors in long-term care facilities and distributes funding for programs serving seniors, from transportation to meals.

# MEMBER GOVERNMENTS

## Board of Directors

John Diak, Chair | Ashley Stolzmann, Vice Chair | Kevin Flynn, Secretary | Steve Conklin, Treasurer | Bob Fifer, Immediate Past Chair

JURISDICTION	DIRECTOR		ALTERNATE		2020 CONTRIBUTION
ADAMS COUNTY	Eva Henry	Commissioner	Steve O'Dorisio	Commissioner	\$124,600
ARAPAHOE COUNTY	Jeff Baker	Commissioner	Bill Holen	Commissioner	\$176,900
BOULDER COUNTY	Elise Jones	Commissioner	Deb Gardner	Commissioner	\$114,900
City and County of BROOMFIELD	William Lindstedt	Council Member	Heidi Henkel	Council Member	\$22,200
CLEAR CREEK COUNTY	Randy Wheelock	Commissioner	George Marlin	Commissioner	\$5,000
City and County of DENVER	Nicholas Williams	Deputy Chief of Staff, Transportation and Infrastructure	Kevin Forgett	Deputy Legislative Affairs Director	\$513,800
	Kevin Flynn	Council Member	Jolon Clark	Council Member	
DOUGLAS COUNTY	Roger Partridge	Commissioner	Lora Thomas	Commissioner	\$101,800
GILPIN COUNTY	Ron Engels	Commissioner			\$4,400
JEFFERSON COUNTY	Libby Szabo	Commissioner	Casey Tighe	Commissioner	\$159,400
City of ARVADA	Bob Fifer	Council Member	John Marriott	Mayor Pro Tem	\$29,000
City of AURORA	Mike Coffman	Mayor	Alison Coombs	Council Member	\$86,100
Town of BENNETT	Larry Vittum	Trustee			\$600
City of BLACK HAWK	David Spellman	Mayor			\$2,500
City of BOULDER	Aaron Brockett	Council Member	Junie Joseph	Council Member	\$48,400
Town of BOW MAR	Margo Ramsden	Trustee			\$600
City of BRIGHTON	Adam Cushing	Council Member	Kris Jordinelli	Council Member	\$9,000
City of CASTLE PINES	Deborah Mulvey	Council Member	Roger Hudson	Council Member	\$3,000
Town of CASTLE ROCK	George Teal	Council Member	Jason Gray	Mayor	\$16,600
City of CENTENNIAL	Tammy Maurer	Council Member	Mike Sutherland	Council Member	\$34,800
City of CENTRAL	Jeremy Fey	Mayor			\$600
City of CHERRY HILLS VILLAGE	Randy Weil	Council Member	Russell Stewart	Mayor	\$4,100
Town of COLUMBINE VALLEY	Roy Palmer	Mayor	Gale Christy	Trustee	\$600
City of COMMERCE CITY	Nicole Frank	Mayor Pro Tem	Craig Hurst	Council Member	\$15,600
City of DACONO	Kathryn Wittman	Council Member	Jackie Thomas	Council Member	\$1,400
Town of DEER TRAIL	Vacant				\$600
City of EDGEWATER	Steve Conklin	Mayor Pro Tem	Kara Swanson	Council Member	\$1,200
Town of EMPIRE	Vacant				\$600
City of ENGLEWOOD	Linda Olson	Mayor	Cheryl Wink	Council Member	\$10,600
Town of ERIE	Bill Gippe	Trustee			\$6,700
City of FEDERAL HEIGHTS	Linda Montoya	Mayor	Celeste Arner	Council Member	\$2,400

# MEMBER GOVERNMENTS (CONTINUED)

JURISDICTION	DIRECTOR		ALTERNATE		2020 CONTRIBUTION
Town of FIRESTONE	Don Conyac	Trustee	David Whelan	Trustee	\$3,800
Town of FOXFIELD	Josie Cockrell	Trustee			\$600
Town of FREDERICK	Vacant				\$4,300
Town of GEORGETOWN	Lynette Kelsey	Police Judge	Keith Holmes	Selectman	\$600
City of GLENDALE	Rachel Binkley	Council Member	Ryan Tuchscherer	Council Member	\$2,500
City of GOLDEN	Jim Dale	Council Member	Paul Haseman	Council Member	\$8,400
City of GREENWOOD VILLAGE	George Lantz	Mayor	Dave Kerber	Mayor Pro Tem	\$13,600
City of IDAHO SPRINGS	Mike Hillman	Mayor			\$600
City of LAFAYETTE	Stephanie Walton	Council Member	Tim Barnes	Council Member	\$8,600
City of LAKEWOOD	Jacob LaBure	Council Member			\$40,700
Town of LARKSPUR	Vacant		Isaac Levy	Council Member	\$600
City of LITTLETON	Karina Elrod	Council Member	Pamela Grove	Council Member	\$13,900
Town of LOCHBUIE	Larry Strock	Trustee	Jacob Lofgren	Mayor	\$1,100
City of LONE TREE	Wynne Shaw	Council Member	Jackie Millet	Mayor	\$9,300
City of LONGMONT	Joan Peck	Council Member	Marcia Martin	Council Member	\$25,000
City of LOUISVILLE	Ashley Stolzmann	Council Member	Deborah Fahey	Council Member	\$9,000
Town of LYONS	Nicholas Angelo	Mayor	Hollie Rogin	Trustee	\$600
Town of MEAD	Colleen Whitlow	Mayor	David Adams	Mayor Pro Tem	\$1,900
Town of MORRISON	Paul Sutton	Trustee	Sean Forey	Trustee	\$600
Town of NEDERLAND	Kristopher Larsen	Mayor			\$600
City of NORTHGLENN	Julie Duran Mullica	Council Member	Joyce Downing	Council Member	\$7,800
Town of PARKER	John Diak	Council Member	Josh Rivero	Council Member	\$14,100
City of SHERIDAN	Sally Daigle	Council Member	Dave Black	Council Member	\$2,400
Town of SILVER PLUME	Vacant				\$600
Town of SUPERIOR	Clint Folsom	Mayor			\$3,800
City of THORNTON	Jessica Sandgren	Council Member	Julia Marvin	Council Member	\$29,400
City of WESTMINSTER	Herb Atchison	Mayor	Anita Seitz	Mayor Pro Tem	\$29,400
City of WHEAT RIDGE	Bud Starker	Mayor			\$8,200

## Governor's Non-Voting Appointees to the DRCOG Board

**Rebecca White**, Colorado Department of Transportation

**Adam Zarrin**, Policy Advisor, Office of the Governor

## RTD Non-Voting Appointee to the DRCOG Board

**Bill Van Meter**, Assistant General Manager for Planning

# KEY STAFF



**Douglas W. Rex, Executive Director**

**drex@drcog.org**  
**303-480-6701**

***Responsibilities: DRCOG***

***Board and committees; state and federal legislative matters; policy analysis; Board member outreach; directing work of staff in areas of transportation planning, growth and development, older adult services and related activities***

Doug leads a team of professionals dedicated to enhancing and protecting quality of life in the region. Doug works with the board of directors to establish guidelines, set policy and allocate funding.

He joined DRCOG in 2015 as director of its Transportation Planning and Operations division and moved into the executive director role in 2017. Under his leadership, the organization has redefined the process by which federal transportation funds are allocated, launched innovative programs and services in the aging division, and adopted Metro Vision, the region's plan for growth and development through the year 2040.

He works closely with planning partners and community leaders in the Denver metro area to help the region achieve its best possible future, emphasizing healthy, inclusive and livable communities, connected multimodal transportation, a vibrant regional economy, and a safe and resilient natural and built environment.

Doug has a master's degree in urban planning from the University of Kansas and more than 20 years' experience in transportation planning, policy and operations.

He is an avid golfer and outdoor enthusiast who lives in Castle Pines, Colorado with his wife and two daughters.



**Randy Arnold, Human Resources Director**

**rarnold@drcog.org**  
**303-480-6709**

***Responsibilities: Human***

***resources, recruitment, benefits, training, performance planning and evaluation, facilities management***

Randy is DRCOG's first division director for Human Resources. Since February 2019, Randy and the division have implemented procedures to streamline the recruiting and onboarding process and implemented a new classification and compensation program. Randy is currently directing the transition to a new human resources information system that will modernize and streamline human resources services to employees. The division is also evaluating new learning management software that will afford employees the opportunity to receive training on schedules compatible with their other job responsibilities.

Randy received an undergraduate degree in political science from Illinois State University and a master's in business administration with an emphasis in human resource management from Columbia Southern University. He holds accreditations from the Human Resources Certification Institute and the Society for Human Resource Management. He has worked in the field of human resources for 27 years, serving employers in the fields of long-term care, environmental services and higher education, most recently as the associate vice president for human resources and chief human resources officer at Naropa University in Boulder. Randy has made his home in Arvada with his partner, Gregg, for the last 23 years. They enjoy spending their free time traveling and playing tennis.

# KEY STAFF (CONTINUED)



**Brad Calvert, Regional Planning and Development Director**

**bcalvert@drcog.org  
303-480-6839**

**Responsibilities: Metro Vision plan, Metro Vision performance measurement and evaluation, direct technical assistance, urban growth boundary/area, Urban Center/Station Area Master Planning funds, Geographic Information Systems, Denver Regional Aerial Photography Project, software application development, shared regional data sets, population and employment forecasts, data visualization, economic analysis and Metro Vision Idea Exchanges**

Brad leads a team of planners, economists and technology professionals in the effort to develop and implement Metro Vision, the Denver region's vision of the future of the metro area. Brad and his team work closely with the DRCOG Board and DRCOG's many planning partners to ensure the region has a strong shared sense of its future. Achieving that desired future requires the coordinated efforts of local, state and federal governments; the business community; and other planning partners including philanthropic and not-for-profit organizations – DRCOG's Regional Planning and Development team is at the center of those coordinated efforts. Brad came to DRCOG in 2010 and has twenty years of professional planning experience with a variety of organizations including a regional planning organization in Atlanta, nonprofits focused on urban and rural planning initiatives, a local government and a university.



**Jenny Dock, Administration and Finance Director**

**jdock@drcog.org  
303-480-6707**

**Responsibilities: Business operations, finance/accounting, budgets, contracts, compliance, risk, information technologies**

Jenny leads division staff in the daily business operations of the agency. She is responsible for maintaining the fiscal integrity of DRCOG as well as risk and compliance oversight. She also leads DRCOG's information technology and copy

center teams. Jenny began her career at DRCOG in 2014 as the contracts and budget manager. In 2015, she was promoted to accounting services manager with responsibility for directing the agency budget and aiding in development of the annual strategic initiative plan. She also helped cultivate a fee-for-service business model and consulted on business development opportunities. Jenny brings more than 20 years of financial and business operations experience to DRCOG. Previously, Jenny managed teams as regional accounting manager and regional director for two large corporations. Her private sector experience equipped Jenny to bring fresh and innovative ideas to improving the daily business operations of DRCOG and directing the agency's financial course.



**Steve Erickson, Communications and Marketing Director**

**serickson@drcog.org  
303-480-6716**

**Responsibilities: Communications, marketing, public relations, research, creative design and production, web and social media, the Way to Go partnership, Bike to Work Day, Go-Tober**

Steve leads all communications and marketing initiatives at DRCOG, as well as the regional transportation demand management program, Way to Go. Steve is responsible for media relations, graphic design and production, DRCOG's websites and social media, and events. During his tenure, DRCOG rebranded, creating a new visual identity to better represent its innovative mission and vision, and redesigned and launched new user-friendly websites. In addition, the Way to Go brand was created to represent the groundbreaking travel demand management partnership, which promotes commuting choice regionwide. Way to Go is well-known for organizing Bike to Work Day, the second-largest event of its kind nationwide. He came to DRCOG in 2012 with 15 years of diverse leadership experience in marketing, advertising and public relations, with a strong emphasis in new media and web marketing, outreach and sales, media relations and promotions.



# KEY STAFF (CONTINUED)



**Ron Papsdorf,**  
Transportation Planning  
and Operations Director

**rpapsdorf@drcog.org**  
**303-480-6747**

**Responsibilities:**

**Metropolitan planning organization activities and programs; congestion mitigation (intelligent transportation systems, traffic operations, transportation demand management); Regional Transportation Plan; Transportation Improvement Program; and Transportation Advisory and Regional Transportation committees**

Ron Papsdorf brings more than 25 years of transportation planning and government relations experience to his role at the Denver Regional Council of Governments. He has supervised, developed and implemented innovative multimodal transportation plans, projects and policies. He also has extensive experience with community and economic development and intergovernmental relations.

Before joining DRCOG, Papsdorf served as deputy director of the Colorado Department of Transportation Office of Policy and Government Relations. During his tenure at CDOT, Papsdorf managed the organization's federal affairs and local government relations for the Denver metro area and the West Slope. He also represented CDOT's High Performance Transportation Enterprise at the state legislature.

Ron served for nearly a decade as government relations director for the City of Gresham, Oregon.

He spent seven years as Gresham's transportation planning manager, and an additional seven years as senior transportation planner for the City of Scottsdale, Arizona.



**Florine (Flo) Raitano,**  
Director of Partnership  
Development and Innovation

**fraitano@drcog.org**  
**303-480-6789**

**Responsibilities:**

**Operational and service excellence for partners and stakeholders**

Flo is actively involved in all agency programs and services, helping make recommendations on long-range activities; identifying opportunities to leverage cross-program strengths; developing stronger teams through feedback, coaching and mentoring; developing and maintaining collaborative external relationships; conducting targeted outreach to DRCOG's smaller, more rural communities; and developing strategies to ensure DRCOG's involvement in creating a smart region. She previously served as special projects manager where she was involved with the Sustainable Communities Initiative grant from the U.S. Department of Housing and Urban Development and Metro Vision 2040 regional plan activities.

Twice elected mayor of Dillon, Flo has extensive local government and public-sector experience. She served as the first executive director of the Colorado Rural Development Council, a post she held for 10 years. In addition, she was executive director of the I-70 Coalition from 2006-2010, and was appointed by Gov. Bill Ritter in 2007 to the Technical Advisory Committee for the Blue Ribbon Panel on Transportation Finance and Implementation.



**Jayla Sanchez-Warren,**  
Area Agency on Aging  
Director

**jswarren@drcog.org**  
**303-480-6735**

**Responsibilities:**

**Older adult information, issues and community services; Network of Care; Long-Term Care Ombudsman Program; Adult Resources for Care and Help; Advisory Committee on Aging**

# KEY STAFF (CONTINUED)

As director of the region's Area Agency on Aging, Jayla oversees grants via the federal Older Americans Act and state Older Coloradans Act to local providers for transportation, nutrition, home care and legal services for the region's 60-and-older population. To help people live and age successfully in their homes and communities, the AAA directly provides information and assistance, options counseling, ombudsman and care management services. Its programs also serve veterans, people with Medicare and older adult refugees.

Jayla has more than 30 years' experience in the field of aging, including work as a long-term care ombudsman advocating for the rights of residents in nursing homes and assisted living facilities. She co-founded DRCOG's Boomer Bond program, which helps local governments prepare for and respond to the needs of an aging population.

Under her leadership, DRCOG received a \$4.5 million funding opportunity to create the Denver Regional Accountable Health Community consortium, which bridges clinical care and community services to lower health care costs and improve health outcomes. Of the 30 recipients nationwide, the Area Agency on Aging is the only non-health care organization.

Jayla has successfully advocated to double state funding for area agencies on aging, significantly increasing services for the state's most vulnerable people. She serves on the Colorado Aging Policy Advisory Committee, the governor's Strategic Action Planning Group on Aging and the National Association of Area Agencies on Aging's Mission Forward committee.



**Melinda Stevens, Executive Assistant**  
**mstevens@drcog.org**  
**303-480-6701**

**Responsibilities: Board and committee communication and administration**

Melinda Stevens started working for DRCOG in August 2019 as the division assistant for Transportation Planning and Operations, where she gained an understanding of the organization's essential work to improve transportation for all Denver region residents. A year later — In August 2020 — was appointed to the role of executive assistant. Melinda

considers it an honor and a privilege to be part of DRCOG and its member governments' efforts to improve the quality of life in the Denver metro area.

Melinda studied communications and criminal justice at the University of Northern Colorado. After college, she decided to focus on administrative work where she's spent 15 years serving in various capacities including general office management, customer service, clerical work and assisting lead employees. Melinda calls Aurora home with her husband, Sean, of more than a decade. They enjoy spending their free time traveling, cooking, singing and playing chess with their two children, Jude and Isla.



**Jerry Stigall, Director of Organizational Development**  
**jstigall@drcog.org**  
**303-480-6780**

**Responsibilities: Strategic, administrative and organizational development**

Jerry directs organizational development activities and strategy for DRCOG and the Board. After arriving at DRCOG in October 2013, he worked with a committee of Board directors and staff to develop new mission and vision statements for DRCOG, adopted in February 2014. Following development of the new mission and vision, Board directors established a group to address policy governance. The governance group finalized principles which were unanimously approved by the Board. Jerry also worked with the Metro Vision Issues Committee to establish a strategic framework for updating Metro Vision. Jerry came to DRCOG after serving as Douglas County's director of organization development, strategy and policy. He has more than 35 years of public- and private-sector experience in organizational development, training, strategy and policy development, leadership assessment, and coaching and individual contributor development.

# CANCELLATION POLICY FOR COMMITTEES OF THE DRCOG BOARD

The DRCOG Board of Directors and its committees are scheduled to meet monthly. Notice of meetings is made public, in accordance with Colorado's Open Meeting laws. DRCOG recognizes there may be times when canceling an advertised meeting may occur, such as, but not limited to,

- when there is no business to conduct,
- it is known in advance there will not be a quorum present,
- a meeting falls on a holiday, or
- when inclement weather or another emergency occurs.

Under these, or other similar circumstances, the DRCOG Executive Director is authorized to cancel meetings. A decision to cancel a meeting shall be made and noticed as soon as the cancellation is known, but no later than two hours before the meeting start time. DRCOG will notify Board directors and alternates, or committee members in a variety of ways.

To check for meeting cancellations, please refer to one or more of the following.

1. Visit the DRCOG website, [drcog.org](http://drcog.org), and click through to the meeting cancellation announcement.
2. Call our hotline at 303-480-5656.
3. Check your email inbox – we make every effort to send a notice of cancellation as soon as possible.
4. If you follow DRCOG on Twitter [@DRCOGorg](https://twitter.com/DRCOGorg), check our tweets for cancellation notices.

**Boards and committees affected by the cancellation policy include:**

- Board of Directors
- Board work session
- Finance and Budget Committee
- Advisory Committee on Aging
- Regional Transportation Committee
- Transportation Advisory Committee
- Nominating Committee
- Executive Committee
- Performance and Engagement Committee