AGENDA
DRCOG Board Work Session
Wednesday, December 2, 2020
4 p.m.
VIDEO/WEB CONFERENCE
Denver, CO

1. Call to Order

2. Public Comment
   The chair requests that there be no public comment on issues for which a prior public hearing has been held before the Board of Directors.

3. Summary of November 4, 2020 Board Work Session
   (Attachment A)

4. Results of 2050 small-area forecast “gap” analysis
   (Attachment B) Brad Calvert, Director, Regional Planning and Development

5. Briefing on the Wellness Fund
   (Attachment C) AJ Diamontopoulos, Manager, Area Agency on Aging

6. Adjourn
BOARD WORK SESSION SUMMARY
November 4, 2020

Note: Meeting held virtually via GoToWebinar

Directors present:
Ashley Stolzmann, Vice Chair Louisville
Nicholas Williams City and County of Denver
Kevin Flynn City and County of Denver
Aaron Brockett Boulder
Deborah Mulvey Castle Pines
Tammy Maurer Centennial
Randy Weil Cherry Hills Village
Nicole Frank Commerce City
Steve Conklin Edgewater
Linda Olson Englewood
Bill Gippe Erie
Lynette Kelsey Georgetown
Jim Dale Golden
Libby Szabo Jefferson County
Stephanie Walton Lafayette
Pamela Grove Littleton
Wynne Shaw Lone Tree
Joan Peck Longmont
Hollie Regin Lyons
Collen Whitlow Mead
John Diak Parker
Jessica Sandgren Thornton
Herb Atchison Westminster
Anita Seitz Westminster
Bill Van Meter Regional Transportation District

Others present: Doug Rex, Executive Director; Chris Chovan, Adams County; Bryan Weimer, Arapahoe County; Alex Hyde-Wright, Boulder; Brad Boland, Lauren Pulver, Douglas County; Kent Moorman, Thornton; Danny Herrman, CDOT; Kathleen Bracke, RTD; and DRCOG staff.

Board Vice Chair Ashley Stolzmann called the session to order at 4:00 p.m.

Public Comment
No public comment was received.

Proposed fiscally constrained project and program investment priorities for the 2050 Metro Vision Regional Transportation Plan (2050 MVRTP)
Jacob Riger and Alvan-Bidal Sanchez provided an overview of the projects and program to the directors. DRCOG leads a multimodal transportation planning process for the Denver region, which includes developing a long-range transportation plan with the State and with public transportation operators. The Metro Vision Regional Transportation Plan helps implement the Metro Vision Plan and sets the framework for
the Transportation Improvement Program. Based on the 2050 MVRTTP candidate project solicitation/evaluation process and criteria, DRCOG staff worked with the county transportation forums, mountain counties, CDOT, and RTD to solicit and evaluate major multimodal candidate projects for potential inclusion in the 2050 Fiscally Constrained Regional Transportation Plan.

- **Candidate Project Solicitation & Evaluation Process**
  DRCOG received a total of 137 candidate multimodal projects to evaluate through the project solicitation process from the county transportation forums, mountain counties, CDOT, and RTD. The candidate projects were qualitatively scored against the primary objectives in DRCOG’s Metro Vision Plan as well as required performance criteria in the federal FAST Act. The project scoring provided an overall sense of how well the candidate projects would address Metro Vision Plan primary objectives. A review panel (comprised of one representative from each of the county transportation forums, mountain counties, and staff from CDOT, RTD, and DRCOG) met on September 8th and 11th to review the list of candidate projects and their qualitative scoring results.

- **Fiscal Constraint Priorities**
  To reach fiscal constraint, the interagency (DRCOG, CDOT, RTD) process incorporated all input to date in the 2050 planning process and emphasized these factors:
  - Multimodal project investments consistent with the priority programs investment strategy
  - The planning/project development status of a candidate project or corridor
  - Projects with some level of likely regional benefit
  - County forums’ candidate project rankings
  - Regional agencies’ priorities
  - Combining multiple versions of submitted projects and geographically adjacent projects
  - Geographic balance

- **Draft 2050 Priority Programs Investment Strategy Overview**
  The region’s transportation planning priorities are expressed as specific projects, project type categories, financial plan allocations, text/narrative, etc. The interagency partners think the 2050 financial plan should communicate regional investment priorities through its structure and resource allocations to specific project types and categories:
  - TIP set-asides
  - Regional BRT network
  - Transit planning investments
  - Arterial safety/regional vision zero
  - Active transportation
  - Freight
  - 2040 MVRTTP carryover projects
  - Maintenance
  - Asset Management
Directors asked staff to address a couple subjects:

- Director Brocket acknowledged that we don’t yet have quantitative measures or guidance from HB 1261 rule making, but asked if there was a sense of how we might quantitatively meet those targets. Mr. Riger responded that yes, rule-making is still in progress and we won’t have details prior to adopting the 2050 MVRTP. That said, staff has been working to incorporate greenhouse gas emissions and other analyses into the planning process. We anticipate revisiting the Plan as necessary once the rule making process is completed.

- There was concern expressed on the number of projects that include lane expansions and how that will affect the Regional High-Injury Network. Mr. Riger and Ron Papsdorf addressed this concern, stating that as difficult as it is to predict how these projects will affect the Regional Vision Zero goals, there are measures in place that will aid in the production of these projects: overall construction assessment, design evaluation, and administering a Complete Streets Toolkit.

- Directors wanted to know how the plan can be modified as a particular county grows in population. Mr. Riger stated that DRCOG is federally required to update this plan every four years and there are “cycle amendments” that can be made to modify the plan.

Mr. Papsdorf wanted to remind directors that the planning that goes into producing an entire 30-year plan is very difficult. All agencies who worked on the development of this plan performed due diligence to cover every facet possible, to ensure that the plan provides an overall advantage to the entire region. Directors were glad to see that this process is still on schedule to complete priorities as planned.

The work session ended at 4:46 p.m.
ATTACH B
To: Chair and Members of the Board of Directors

From: Douglas W. Rex, Executive Director
303-480-6701 or drex@drcog.org

Meeting Date: December 2, 2020
Agenda Category: Discussion
Agenda Item #: 4

SUBJECT
Staff will share additional results of 2050 small-area forecast “gap” analysis

PROPOSED ACTION/RECOMMENDATIONS
N/A

ACTION BY OTHERS
N/A

SUMMARY
Background
DRCOG forecasts the distribution of household and employment growth across approximately 2,800 small areas, known as transportation analysis zones (TAZ). These small-area forecasts serve as one set of input assumptions for DRCOG’s regional travel demand modeling. These growth assumptions also inform other local and regional transportation planning and modeling efforts.

The recently developed 2050 household and job forecasts are available for viewing and downloading in a variety of formats on DRCOG’s Regional Data Catalog: https://data.drcog.org/dataset/small-area-household-and-employment-forecasts-2020

In October, DRCOG staff shared analyses related to “how the region is growing” according to the 2050 small-area forecast and other data sources (i.e. trends in population-weighted density, cost-burdened households and access to opportunity). DRCOG Directors noted ongoing challenges the region faces in increasing affordable and attainable housing options and reducing transportation-related greenhouse gas emissions.

In December, staff will provide additional analyses to illustrate “where the region is growing”, including growth in existing communities and regionally designated urban centers.

Today’s Discussion
Metro Vision establishes the nexus between regional planning and growth assumptions and the ability of the region to achieve shared outcomes established by the board. Over the past two months, staff has provided an overview of the region’s anticipated “growth trajectory” and other insights into the implications of these anticipated growth patterns – e.g., do current assumptions suggest we are headed toward achieving Metro Vision outcomes or is there more work to do to ensure success.

As with the October presentation, staff is seeking feedback to shape additional research efforts. Director guidance will also inform future efforts to identify collaborative opportunities to address identified “gaps”.
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<th>ATTACHMENTS</th>
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<tr>
<td>Staff presentation</td>
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<tr>
<th>ADDITIONAL INFORMATION</th>
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<tr>
<td>If you need additional information, please contact Douglas W. Rex, Executive Director, at 303-480-6701 or <a href="mailto:drex@drcog.org">drex@drcog.org</a>; or Brad Calvert, Director, Regional Planning and Development, at 303-480-6839 or <a href="mailto:bpcalvert@drcog.org">bpcalvert@drcog.org</a>.</td>
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Metro Vision gap analysis (part two)

Comparing 2050 small-area forecast to regional aspirations and areas of continuous improvement
## Overview

<table>
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<tr>
<th>Item</th>
<th>Question focus</th>
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<tr>
<td>Sept. Board item</td>
<td>Why are we growing and by how much?</td>
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<tr>
<td>Oct. Board item</td>
<td>How are we growing?</td>
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<tr>
<td>Dec. BWS item</td>
<td>Where are we growing?</td>
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**Note:** Recent and upcoming staff analysis and presentations are leveraging a completed product - final small area forecast (anticipated growth and development trends), 2050 Metro Vision Regional Transportation Plan is currently being developed.
DRCOG Strategic Planning Model and Metro Vision

Strategic ‘altitude’

30,000 ft

What is our purpose?

Mission

Altitude for today’s discussion

What is our ‘view’ of the future?

Vision

What performance lenses should we use to evaluate results?

Strategic Perspectives (N/A)

What are our main focus areas?

Overarching Themes and Outcomes

What outcomes do we want for our communities & residents?

Objectives

What continuous improvement activities will support our outcomes?

Strategy Map (N/A)

How do we create and improve value for our communities/residents?

Performance Measures and Targets

How will we know if we are achieving the results we want?

Strategic Initiatives

What projects will best contribute to our outcomes?

Ground level
Anonymous quiz:

- How much are counties in the region growing?
- How much have they grown in recent decades?
Objective: Promote investment/reinvestment in existing communities

Household growth, 2010-2050

- 66,280 households
- 9.1% of total household growth
- ≈ 90% well-served by transit

- 49,520 households
- 6.7% of total household growth
Objective: Promote investment/reinvestment in existing communities

Employment growth, 2010-2050

- 210,710 Jobs
- 16.4% of total job growth
- ≈ 95% well-served by transit

Not shown:
All high-density employment areas in 2050
- 689,742 Jobs
- 53.6% of total job growth
- 86% well-served by transit
Objective: Contain urban development in locations designated for urban growth and services

Household growth, 2010-2050

- 366,740 households
- 50% of total household growth
- \( \approx 50\% \) well-served by transit, \( \approx 85\% \) in RTD service area

sparse block
<1 household per acre

sparse to low-med. or high-density
2010-2050

high-density block
10+ households per acre

low- or medium-density block
2-10 household per acre
Objective: Contain urban development in locations designated for urban growth and services

Where are we growing, 2020-2050, relative to 2010 census urban area?

Within ½ mile
- 62% | 84%
- 16% | 6%

Beyond
- 22% | 9%

What’s the resulting total share in the 2010 urban area?

<table>
<thead>
<tr>
<th>Year</th>
<th>Share of total</th>
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<tbody>
<tr>
<td></td>
<td>Households</td>
</tr>
<tr>
<td>2020</td>
<td>93.3%</td>
</tr>
<tr>
<td>2050</td>
<td>84.8%</td>
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</table>

62% of household growth
84% of job growth

62% of household growth
84% of job growth
Objective: Contain urban development in locations designated for urban growth and services.

Distance from Daniels and Fisher Tower (miles)

- Inside I-225
- Inside E-470/NW Pkwy

- With orientation annotations in blue

- Households (thousands)
- Jobs (thousands)

- 2050
- 2040
- 2030
- 2020

- Glendale, Golden, Brighton, Boulder, Longmont Castle Rock, Boulder, 1290 Broadway, Belmar, DU, Federal Center, Fitzsimons, DTC, Southpark, Interlocken, RidgeGate, CU-Boulder
• Estimated housing units in planned/approved master-planned communities: 215,000+

• Note: Many have estimated build-out year beyond 2050

• Small-area forecast attempts to balance local growth expectations with assumptions of growth deceleration (2030-2050)
Objective: Increase housing and employment in urban centers

Share not increasing as envisioned

<table>
<thead>
<tr>
<th>Year</th>
<th>Share of Households</th>
<th>Share of Jobs</th>
</tr>
</thead>
<tbody>
<tr>
<td>2010</td>
<td>8.8%</td>
<td>37.4%</td>
</tr>
<tr>
<td>2020</td>
<td>10.8%</td>
<td>35.6%</td>
</tr>
<tr>
<td>2030</td>
<td>12.7%</td>
<td>34.4%</td>
</tr>
<tr>
<td>2040</td>
<td>13.2%</td>
<td>33.1%</td>
</tr>
<tr>
<td>2050</td>
<td>13.0%</td>
<td>32.1%</td>
</tr>
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Small-area forecast

**URBAN CENTER HOUSING**
share of total housing units

- 2014 Baseline | 10.0%
- 2018 Observation | 11.7%
- 2040 Target | 25.0%

**URBAN CENTER EMPLOYMENT**
share of total employment

- 2014 Baseline | 36.3%
- 2018 Observation | 35.2%
- 2040 Target | 50.0%

LEARN MORE
Objective: Increase housing and employment in urban centers

Share (%) of total housing units or households in urban centers

Observation
Aspiration
Forecast

2010 2020 2030 2040 2050

Share (%) of total employment in urban centers

Observation
Aspiration
Forecast

2010 2020 2030 2040 2050
Objective: Increase housing and employment in urban centers

Urban center growth, 2020-2050

- I-25 Corridor
- Central Business District
- Outliers
- The other 103 urban centers

Classification:
- Existing
- Emerging
- Planned

Job growth

Household growth
Objective: Increase housing and employment in urban centers

Urban center growth

2020 rank
- Top 50 percent of urban centers
- Bottom 50 percent of urban centers

Household growth (thousands)

Job growth (thousands)

Decade
- 2020-2030
- 2030-2040
- 2040-2050
Objective: Improve access to and from the region’s developed and emerging housing and employment centers

- Identified groups of blocks that have **6 or more jobs per acre** and **10,000 or more jobs in total**

- Geography expands to “grow” **existing** centers and **add emerging** employment centers

- **20-30** employment aggregations over forecast period

<table>
<thead>
<tr>
<th>Year</th>
<th>Employment identified</th>
<th>Emp. share</th>
<th>Area share</th>
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<tbody>
<tr>
<td>2010</td>
<td>697,600</td>
<td>42%</td>
<td>0.6%</td>
</tr>
<tr>
<td>2020</td>
<td>1,048,600</td>
<td>49%</td>
<td>1.1%</td>
</tr>
<tr>
<td>2030</td>
<td>1,299,600</td>
<td>53%</td>
<td>1.4%</td>
</tr>
<tr>
<td>2040</td>
<td>1,472,000</td>
<td>54%</td>
<td>1.6%</td>
</tr>
<tr>
<td>2050</td>
<td>1,696,600</td>
<td>57%</td>
<td>1.9%</td>
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Partner activity that will consider 2050 small-area forecast

- **MV Objective: Improve opportunities for recreation and access to nature**
- **This project will develop a … suite of decision-making tools to identify high-priority places in the metro Denver region to protect, connect, restore, and enhance for people and nature.**
October Board discussion:
• Data suggests region is not making adequate progress on supplying affordable/attainable housing
• A "deeper dive" on this issue is warranted
• More current data sources (vs. "lag" data) would be helpful for local and regional analysis and initiatives

Existing Metro Vision priorities:
• **Urban centers**: long-standing priority – more analysis needed to understand "under performance" in forecast
• Reducing transportation-related GHG emissions / alignment with GHG Roadmap (also noted in October)
December BWS: additional direction and guidance requested

Director input requested:
  • "deeper dive" topics
  • priorities/focus areas (if any) for coordinated regional efforts

Next steps:
  • Additional research, presentations on identified topics
  • Focused, topic-specific conversations to identify and/or advance shared initiatives
  • Metro Vision amendment (2021)
    • performance measure/target amendments
    • potential to account for priorities/focus areas
QUESTIONS/DISCUSSION

Brad Calvert, Director
Regional Planning and Development
bpcalvert@drcog.org
303.480.6839
AAA initiatives for expanding the Wellness Fund

PROPOSED ACTION/RECOMMENDATIONS
N/A

ACTION BY OTHERS
N/A

SUMMARY
Hospitals, insurance companies, and the State of Colorado will begin referring patients to community-based organizations (CBO) like DRCOG's Area Agency on Aging to address patients' social needs. To date, these efforts have been small in scale, but substantial growth is imminent. Beginning in February 2022, the State of Colorado will begin providing financial incentives paid to hospitals, to increase the number of patient referrals to CBOs for social needs. These incentives are based on evidence that addressing people's social needs like food security, inter-personal safety, and transportation improves health status and saves tax-payers money. While staff agrees with this assessment, there is growing concern that the higher volume of referrals will present real challenges for CBOs to provide critical services without new or increased funding.

Today's presentation will share an overview of the initiatives that will be operationalized by the State and health care companies in the region, as well as current plans to work with the State and health care companies to expand funding and partnerships to ensure appropriate community-based services are available to those that need them, when they are needed.

PREVIOUS DISCUSSIONS/ACTIONS
November 6, 2019 – Board Work Session

PROPOSED MOTION
N/A

ATTACHMENT
Staff presentation

ADDITIONAL INFORMATION
If you need additional information, please contact Douglas W. Rex, Executive Director, at 303-480-6701 or drex@drcog.org; or AJ Diamontopoulos, Manager, Accountable Health Communities at 303-480-6767 or adiamontopoulos@drcog.org.
WELLNESS FUND

AJ Diamontopoulos, Accountable Health Communities Manager
Challenges to address health-related social needs

Several new health care initiatives will dramatically increase the number of referrals to community organizations, which are already at capacity and anticipating near-term budget cuts.
CHALLENGE: NEW HEALTH CARE INITIATIVES

Colorado Hospital Transformation Program

• Hospitals will receive incentives for screening and referring Medicaid patients.

• Many will screen and refer all patients.

• Hospitals are required to conduct on-going, meaningful engagement with their community

Social Health Information Exchange

• a referral and tracking system that connects health services and community-based services
Kaiser Permanente and the Unite Colorado Community Network

- a coordinated care network that uses shared technology to connect community-based organizations, health care providers and public agencies
waiting lists

• Most community organizations are already at service capacity.

limited funding for community-based services

• State and local funding does not increase as needs increase.

• Philanthropic funding is limited.

COVID-19

• Waiting lists have ballooned.

• Community-based organizations were hesitant to accept CARES Act money.
Background: Health-related social needs

Denver Regional Accountable Health Community purpose:

• goal: understand how health care costs are reduced

• Identify gaps in the delivery of community-based services and close them

• Integrate the workflow and screen Medicare and Medicaid patients at different clinical sites

• refer patients with health-related social needs to community-based organizations
Screening results for the 29-month period ending October 2020

- Total screenings: 32,698
- Beneficiaries screened with at least one need: 11,144 (34%)
- Community referrals not fulfilled: approximately 50%
Referrals don’t change outcomes.

Services change outcomes.
Purpose: an evolution of the Denver Regional Accountable Health Community to enhance community-based organizations service capacity to deliver services to people when needed
POTENTIAL SOLUTION: WELLNESS FUND NEXT STEPS

1. Engage stakeholders, including:
   - community representatives
   - governments
   - payers
   - providers
   - others with a stake in the program’s results

2. Identify community-based services that have a positive effect on health care costs and outcomes.

3. Improve service capacity through investment and coordination of community-based services.
Massachusetts Prevention and Wellness Trust Fund

Between 2014 and 2018, the Massachusetts Prevention and Wellness Trust Fund became the first program in the country to invest on a large scale in evidence-based community strategies to prevent illness, improve health outcomes and reduce health inequalities across race, ethnicity and income.
California Accountable Communities for Health Initiative

Under this approach, a wellness fund supports the vision and purpose of each site, including supporting a bridge organization.

A wellness fund is intended to pool, manage or align funds from varied sources in order to address the priorities and goals of each Accountable Health Community.
We anticipate that Strategic Action Planning Group on Aging will recommend that the governor create two Wellness Fund pilots. DRCOG has recruited a stakeholder group to help implement one pilot when the recommendation is made.

We have asked them to:

- provide input on the structure of the Wellness Fund
- help identify funding for the creation of the Wellness Fund
THANK YOU!

QUESTIONS

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303-480-6767