

Don Elliott, FAICP – Director, Clarion Associates

Don Elliott's practice includes plan implementation, zoning, development regulations and international urban development. He has served as project manager for major zoning reform efforts in metropolitan areas including Detroit, Philadelphia, Indianapolis and Albuquerque.

Prior to joining Clarion, Elliott was project director for Denver's Community Planning and Development Department. He has also advised numerous local governments in Russia on land use issues, served as democracy and governance adviser for the U.S. Agency for International Development in Uganda, completed research projects on planning and slum upgrading issues in India, and drafted land use regulations for the city of Ulaanbaatar, Mongolia.

He is the author of *A Better Way to Zone* (Island Press, 2008), and co-author of *The Rules That Shape Urban Form* (American Planning Association, 2012) and *The Citizen's Guide to Planning* (American Planning Association, 2009). He also serves as a member of the Denver Planning Board. Elliott holds a master's in city and regional planning from the John F. Kennedy School of Government at Harvard University, a Juris Doctor degree from Harvard Law School, and a bachelor's in urban planning and policy analysis from Yale University.

Tina Axelrad, AICP – Zoning Administrator, City and County of Denver Community Planning and Development Department

Tina Axelrad is the zoning administrator for the City and County of Denver Community Planning and Development Department. Her responsibilities include leadership and oversight of zoning administration throughout the city, including the supervision of commercial and residential project permitting teams and the general zoning administration staff.

She previously served as the City and County of Denver's principal city planner. In that role, she managed the update of the Denver Zoning Code, prepared redevelopment plans, and oversaw zoning map and text amendments.

Axelrad holds a master's in urban planning from New York University's Wagner School of Public Service and a Juris Doctor from the New York University School of Law.





Travis Parker, AICP – Principal Planner, Lakewood Planning Department

Travis Parker has been the principal planner for the Lakewood Planning Department since August 2011. He has led the updates of the Lakewood zoning code and comprehensive plan, as well as developed the city's first sustainability plan. He led major planning efforts surrounding the W Line.

His previous experience includes more than 20 years of planning at the city and county level in Virginia, Indiana, Iowa and the District of Columbia. Throughout his career, Parker has focused on land use planning with an emphasis on writing and interpreting zoning. He has been involved with the update of four zoning codes.

Parker has a Master of Public Administration from George Washington University and a degree in urban planning from Iowa State University. Between 2007 and 2011, Parker led Washington, D.C.'s efforts to review and update its 50-year-old zoning ordinance.