

Board Officers

Jack Hilbert, Chair
Jackie Millet, Vice Chair
Elise Jones, Secretary
Doug Tisdale, Treasurer
Sue Horn, Immediate Past Chair
Jennifer Schaufele, Executive Director

AGENDA
Metro Vision Planning Advisory Committee
Wednesday June 18, 2014
9:00 a.m.- 11:00 a.m.
1290 Broadway
Independence Pass Board Room

1. Call to Order
2. Public Comment
3. May 21, 2014 Meeting Summary
(Attachment A)

ACTION ITEM

INFORMATIONAL ITEMS

4. Metro Vision 2040 – Project Update (30 minutes)
(Attachment B)
Brad Calvert
5. Metro Vision 2040 – Urban Centers (90 minutes)
(Attachment C)
Brad Calvert

ADMINISTRATIVE ITEMS

6. Updates
 - MVPAC Issues Tracking June 18, 2014
7. Member Comment/Other Matters
8. Next Meeting- July 16, 2014 9:00 a.m.
9. Adjournment



ATTACHMENT A

MEETING SUMMARY Metro Vision Planning Advisory Committee (MVPAC) Wednesday, May 21, 2014

MEMBERS PRESENT:

Christopher Auxier	Adams County Housing Authority
Lesli Ellis	City of Boulder
Erin Fosdick	City of Longmont
Steve Glueck (Chair)	City of Golden
Steve Gordon	City and County of Denver
Randy Harrison	RW Harrison & Associates
Steve Hebert	City of Lone Tree
Patrick Horvath	Denver Foundation
Leanne Jeffers	Regional Institute for Health & Envrnmtl. Leadership
Steve Klausung	Denver South Economic Dev. Partnership
Glenda Lainis	City of Thornton
Kyle Legleiter	The Colorado Health Foundation
Lynn Merwin	City of County of Broomfield
Anne Miller	CO Dept. of Local Affairs
Ann Norton	Ann Norton Law Offices
Katherine (Kati) Rider	Douglas County
Frederick Rollenhagen	Clear Creek County
Jerome Tinianow	City and County of Denver
Cate Townsley	CO Dept. of Public Health and Environment
Robert Watkins	City of Aurora
Brad Weinig	Enterprise Community Partners

DRCOG staff: Brad Calvert, Teri Whitmore, Michele Anderson, Anna Garcia, Doug Rex, Ashley Kaade, Gabby Voeller, Flo Raitano, Casey Collins

Public: Ted Heyd, Bicycle Colorado

Call to Order

Chair Steve Glueck called the meeting to order at 9:04 a.m.

Public Comment

No public comment was heard.

Summary of April 16, 2014 Meeting

The summary was accepted.

INFORMATIONAL ITEMS

Metro Vision 2040 – Urban Centers Analysis

Brad Calvert presented a status update on the analysis of urban centers. A handout of analysis maps and the appendices of the urban centers survey report were distributed. There are 103 urban centers currently designated in Metro Vision.

Brad noted the MVIC proposal being recommended to the Board for updating the urban centers TIP criteria is to allot 5 points for project location and 5 points if project has any 3 of the following elements—served by transit (30 minutes combined services headways); mixed-use zoning/

developments; parking management strategies; affordable housing preservation/development; or is a project identified in a sub-area study.

Brad shared survey and interview feedback received. Over 80% of designated urban centers completed the on-line survey.

Urban Centers

- Weathered the recession well compared to other areas within communities
 - 2/3rds are actively transitioning to higher intensity land uses
- Many view centers as successful, but also see potential for additional positive outcomes
- Long-term commitment is critical (political will and staff attention)
- Some identified as largely “built-out”
- Some confusion about the ‘50/75’ goal Impression that it applies locally vs. regionally
 - Most desire or are actively encouraging multi-family development +80% desire apartments, condos, mixed-use w/ residential with apartments most commonly developed
 - Incenting housing through zoning, reduced parking requirements and infrastructure improvements
 - Majority of housing developed has been market rate
- Oversupply of retail and commercially-zoned land within and adjacent to centers is a major barrier
 - Also a significant opportunity (redevelopment), but comes with numerous challenges
- Other locations struggle with small parcels and fractured ownership
 - Hinders the attraction of multi-family and commercial/employers that require larger footprints
- Parcel consolidation is difficult in strong and weak markets
- Centers with large, undeveloped parcels or well-established business districts have done best
- Strategies to attract employment have varied
 - Rail stations have been key for many
- ‘Upzoning’ to districts that allow vertical and horizontal mixed use
- Multi-modal investments and connections (sidewalks, streets, bridges, underpasses, etc.)
- Financing infrastructure improvements: Urban renewal areas and tax increment financing
- Partnerships with master developers
- Business Improvement Districts
- Many desire parks/open space and other cultural amenities (e.g. performing arts centers, etc.)
- Universal desire for multi-modal transportation facilities 75% indicated that current pedestrian, bicycle, or transit infrastructure needs moderate to significant investment and/or improvement
- Many rely on federal transportation funds available through DRCOG
- Key needs: Bicycle infrastructure, supportive transit infrastructure, sidewalks, projects to connect transit and/or traverse major arterials

Corridors

- Should complement urban centers – not compete for significant share of population and employment growth
 - Significant enhancements needed to improve mobility for pedestrians, cyclists and transit riders
 - Current function is to move high volumes of automobile traffic
- Improvement strategies address image and function
 - Zoning
- Area plans
- Design guidelines

- Streetscape improvements

Idea Exchange

- Parking is critical – but there is no perfect ratio
- Important to effectively program urban center spaces
 - Flexible design to allow density is what's critical (along with economics) – beginning the conversation with density may be a non-starter in many communities Investments in multi-modal infrastructure are key to sending signals to the market
 - Impossible to underrate educating stakeholders (e.g. businesses, property owners, public, development community, elected officials, etc.)

50/75 Goal Status

Metro Vision 2035 Goal: Urban centers will accommodate 50% of new housing and 75% of new employment between 2005 and 2035

- Housing (2005-2010): 21% of new housing captured in urban centers
 - 40% in 2009 & 2010
- Employment (2005-2013): 55% of new employment captured in urban centers

Gabby Voeller, DRCOG, presented a detailed data analysis of the characteristics of the various urban centers (as illustrated in the handout analysis maps).

Urban Centers Summary

- Urban Centers are successful because of multiple factors (e.g. pop./employment density, intersection density, etc.) that work together to create a transit-friendly and/or walkable environment
- Transit alone can result modest improvements to travel behaviors, but the full complement of factors are needed to maximize results
- Residents of urban centers are adopting supportive behaviors – more so than employees
- Urban Centers on the periphery may have positive design characteristics, but still not affecting overall travel behavior

Member comments – Urban Centers

- An analysis of accessibility of different modes of transit in various urban centers was requested – how many options for transit availability (i.e, one place has 20 different bus routes going to 10 areas, etc., another has 1 bus routes going 1 place,etc.).
- The demand for additional transportation services is notable.
- There should more more talk on using a balance of housing in urban centers, not just affordable housing.
- Corridors should be complementary, but some are also areas where local governments are encouraging population and employment growth.

To be discussed for next month (June)

- '50/75' goal as strategic outcome Urban centers as a key component of our growth framework
- Measuring “new” jobs in urban centers
- Other measures (leading vs. lagging)
- Mature/built-out centers (existing) – in the context of a “growth-oriented” framework
- Do current policies encourage development characteristics that can support density
- New points of emphasis (e.g. corridors)
- Meeting the need for infrastructure investments

Metro Vision 2040 – Regional Housing Strategy Update

Brad Calvert presented on the status of the the Fair Housing Equity Assessment and the Regional Housing Strategy. Both reports are under staff review. He discussed high-level key findings of the two reports so far that will be presented to the DRCOG Board later today (May 21).

Top 3 identified housing needs within the region:

- Increase supply of housing for low to middle income households
- Expand and respond to the demand for transportation, housing and service options for people with disabilities and specifically seniors
- Increase economic opportunities for disadvantaged residents (access)

Brad gave an overview of public engagement feedback regional growth dynamics, and affordability issues, housing in the regional economic strategy and in urban centers.

To determine DRCOG's role in regional housing issues, a DRCOG Board Working Group has been proposed to assist staff in developing policy framework to support organizational goals and initiatives.

Member comments – Regional Housing Strategy

- The Board be asked if a MVPAC member could participate on the Working Group. The Board should utilize those MVPAC members who have expertise in housing.
- Brad encouraged MVPAC members to be sure to talk with their Board members since this is a new topic and there are likely varied levels of experience with the issue.
- Housing was a key part of the Sustainable Communities Initiative (SCI) grant – are there implications if the Board doesn't consider integrating housing into Metro Vision 2040.
- The 2.8% rental housing vacancy rate is essentially no vacancy and should be emphasized.
- Timing of TIP criteria and housing policy – is there meaningful correlation?
- Does the working group have the authority to change policy? The working group should be granted authority.
- Construction defects should be emphasized – this is currently a primary barrier to developing attainable, attached housing products.
- The strategy should also note the importance of sustainability, walkability and mixed-use in creating communities where transportation costs can be lowered.
- Some of the recommendations are vague and could be interpreted many different ways.
- DRCOG historically was aggressive on affordable housing and had a fair share plan.
- Key thing is to address how to get affordable housing in urban centers, i.e., TOD funding. CHFA has backed off emphasis of giving more points for being near transit and this should be addressed with CHFA.
- The strategy should also focus on housing proximal to job centers, not just within those centers.

Next steps

- Final reports in mid-June
- Plan and policy language coming back to MVPAC (current schedule – August 20)
- SCI Spring Symposium - Housing and Transit: Moving Toward Opportunity May 29 (8:30-10:30AM) – DHA Mulroy Opportunity Center

Metro Vision 2040 – Working Plan Outline

Brad Calvert gave an overview of the proposed outline for Metro Vision 2040.

The new structure consists of 5 overarching topics/themes:

- New/expanded topics and sub-topics
- Integration of key Sustainable Communities Initiative (SCI) efforts
- “Connecting the dots” between plan elements
- Short/long-term strategies for implementation (including metrics/indicators)
- Focus on resources for communities – “Toolkit for Local Action”

Plan Element Rollout (June through August)

- Some issues bundled, others separate (housing, economic vitality)
- MVPAC, TAC, MVIC and DRCOG Board will each have roles
- Proposed Board Working Groups (Housing and A Vibrant Economy/Regional Econ. Strategy)
- MVIC to see bundled items in June, July and August
- Board to affirm MVIC guidance each month
- MVPAC to see working plan language after MVIC meeting held earlier in the month

Module 1: June 18

- Plan “Front Matter” (I-III) Background and Context
 - Metro Vision: 20 Years of Progress
 - Building on Success and Facing New Challenges
- IV. A Plan for a Sustainable Future
 - A Safe, Healthy Built and Natural Environment
 - Healthy, Inclusive and Livable Communities (not including housing sub-topic)

Module 2: July 16

- IV. A Plan for a Sustainable Future
 - An Efficient and Predictable Development Pattern

Module 3: August 20

- IV. A Plan for a Sustainable Future
 - Healthy, Inclusive, and Livable Communities (Housing)
 - A Vibrant Economy*
 - A Connected Region**

* Depends on Board Working Group and plan approach (separate element)

** Awaiting Board guidance on Transportation element of Metro Vision 2040

Member comments – MV 2040 update

- The format is good and the toolkits should be helpful to local governments.
- Brad said the UGB allocation summary will be “pulled out” of document to allow periodic updating.
- Brad said there will be also be a Board working group for Economic Vitality.
- Is there was still opportunity to add subjects to the outline? Brad said to send him an email as soon as possible.
- It was requested that time allotments for discussions items be added to the agenda.

ADMINISTRATIVE ITEMS

The meeting was adjourned at 11:04 a.m. The next meeting is scheduled for June 18, 2014 at 9:00 a.m.

ATTACHMENT B

To: Chair and Members of the Metro Vision Planning Advisory Committee
From: Brad Calvert, Senior Planner
303-480-6839 or bcalvert@drcog.org

Meeting Date	Agenda Category	Agenda Item #
June 18, 2014	Information	4

SUBJECT

DRCOG staff will provide a brief update on Metro Vision 2040 activities.

PROPOSED ACTION/RECOMMENDATIONS

No action requested. This item is for information.

ACTION BY OTHERS

N/A

SUMMARY

MVPAC received an overall Metro Vision 2040 project update presentation in January 2014. In May DRCOG staff provided the committee with a working outline for Metro Vision 2040. At the meeting in June staff will update the committee on an array of Metro Vision 2040-related activities.

Staff will provide brief updates on the following topics/activities:

- Revised Metro Vision 2040 project schedule
- Regional Housing Strategy
- Regional Economic Strategy
- 2016-2021 TIP Policy Document
- Rural Town Centers
- Freestanding Communities
- Community Health and Wellness
- Parks and Open Space

PREVIOUS DISCUSSIONS/ACTIONS

MVPAC

- [January 23, 2013](#) – Metro Vision 2040 Key Milestones (Information)
- [June 19, 2013](#) – Additional Regional Planning Topics (Action)
- [January 15, 2014](#) – Metro Vision 2040 Project Update (Information)
- [May 21, 2014](#) – Metro Vision 2040 Working Plan Outline (Information)

PROPOSED MOTION

N/A

ATTACHMENT

N/A

ADDITIONAL INFORMATION

If you need additional information, please contact Brad Calvert, Senior Planner, at 303-480-6839 or bcalvert@drcog.org.

ATTACHMENT C

To: Chair and Members of the Metro Vision Planning Advisory Committee
From: Brad Calvert, Senior Planner
303-480-6839 or bcalvert@drcog.org

Meeting Date	Agenda Category	Agenda Item #
June 18, 2014	Information	5

SUBJECT

MVPAC will provide initial guidance to staff on potential revisions to the urban centers element of Metro Vision 2040.

PROPOSED ACTION/RECOMMENDATIONS

No action requested. This item is for information.

ACTION BY OTHERS

N/A

SUMMARY

Urban centers have long been a key element in the region's growth framework dating back to the Metro Vision Guiding Vision adopted in 1992.

Quantitative and qualitative analysis of the current and future regional impacts of directing growth into urban centers has been a central element of the development of Metro Vision 2040.

- Land use scenarios modeled in 2013 demonstrated that the region's goal to accommodate a significant share of future population and employment growth in urban centers will greatly influence the region's ability to lower vehicle miles traveled (VMT) and increase travel by other modes.
- Conversely, scenarios that did not focus housing growth in urban centers and/or transit areas had little notable change from 2040 Base on VMT.
- In a recent survey jurisdictions with urban centers view their centers as successful, but also noted the need for continued efforts to maximize positive local and regional benefits.
- The region has seen significant progress toward the Metro Vision 2035 goal of accommodating 50 percent of new housing and 75 percent of new employment in urban centers, but recent analysis found the region is at least 20 percentage points short of each target (21 percent of housing / 55 percent of employment).
- Analysis of individual urban centers indicates there are many variables that impact center performance on key metrics (e.g., average VMT for residents/employees, mode of transportation for commuting, trips that begin and end with urban centers, etc.)
 - Those urban centers that are seeing favorable metrics have numerous factors working together (e.g., population/job density, high-capacity transit, dense network of transportation facilities, etc.)

In May staff shared an initial set of discussion questions for MVPAC to consider at the June meeting:

- Should the "50/75" goal remain a strategic outcome in Metro Vision 2040?

- What role do “built out” urban centers play in an overall regional framework that emphasizes population and employment growth in urban centers?
- Do current policies encourage development characteristics that can support density?
- Should corridors be included in the growth framework?
 - As a separate area of focus or complementary to urban centers?
- Do the current policies adequately emphasize the need for continuous investment and long-term local commitment necessary for urban centers to succeed?

MVPAC will provide staff initial direction to consider in drafting revisions to the current urban centers element of Metro Vision. In order to align with overall organizational development efforts, staff is particularly interested in committee direction on:

- Overall strategic outcome/results for urban centers
- Key objectives (continuous improvement activities)
- Potential measurement framework:
 - Performance measures (lagging): indicator of past performance – shows if efforts are contributing to success
 - Performance indicators (leading): indicator of performance this a precursor of future performance
- Performance target(s): Desired level of performance for a performance measure/indicator

PREVIOUS DISCUSSIONS/ACTIONS

MVPAC

- June 3, 2013 - MVPAC Webinar on Urban Centers Analysis
- [January 19, 2014](#) – Metro Vision 2040 Key Milestones (Information)
- [April 16, 2014](#) - Urban Centers Analysis (Information)
- [May 21, 2014](#) – Urban Centers Analysis (Information)

PROPOSED MOTION

N/A

ATTACHMENT

N/A

ADDITIONAL INFORMATION

If you need additional information, please contact Brad Calvert, Senior Planner, at 303-480-6839 or bcalvert@drcog.org.



MVPAC Introduction Date	MVPAC Further Discussions	Project	MVPAC Action to Date	Status/Next Steps
1/23/2013	2/20/2013; 4/24/2013; 5/15/2013; 8/21/2013; 10/13/2013; 11/20/2013	Metro Vision 2040 Scenario Analysis	Informational, preliminary input, guidance to Board on initial scenarios (A & B)	Status: DRCOG Board briefed on scenarios in December 2013. Next Steps: n/a (complete)
1/23/2013		Metro Vision 2040 Listening Tour	Informational	Status: The Listening Tour is complete and available as a final report on the DRCOG website. Process recommendations from the report will be integrated as applicable into the efforts of Metro Vision 2040. Next Steps: n/a (complete)
2/20/2013	3/20/2013; 4/24/2013; 8/21/2013; 11/20/2013	Metro Vision 2040 Local Government Survey	Provided recommendations on crafting questions (3/20)	Status: Summary report is complete and has been posted to the DRCOG website. Next Steps: n/a (complete)
2/20/2013	8/21/2013; 1/15/2014; 3/19/2014; 4/16/2014; 5/21/2014; 6/18/2014	SCI/Metro Vision Housing	Informational	Status: Project summary documents are complete and will be shared with technical committees and policymakers. Full reports will be finalized over the coming months. Next Steps: In July MVIC will consider a recommendation to form ad hoc Board working group to discuss housing and Metro Vision 2040.
3/20/2013	8/21/2013; 1/15/2014; 3/19/2014; 4/16/2014; 6/18/2014	SCI/Metro Vision Economic Development	Informational	Status: Interviews with economic development organizations are complete. Initial exploration of peer agency roles and collecting information on regional indicators are also complete. Staff is currently reviewing initial draft report elements. Next Steps: In July MVIC will consider a recommendation to form ad hoc Board working group to discuss economic vitality and Metro Vision 2040.
4/24/2013		Recommendations regarding call for projects for FY14/FY15 Station Area Master Plan/Urban Centers studies	Provided recommendations (4/24)	Status: Recommendations went to MVIC on 5/1 with further discussion. Items for discussion included “pooling” funds, project eligibility and project evaluation. The Board directed staff to move forward with the call for studies. Applications

MVPAC Introduction Date	MVPAC Further Discussions	Project	MVPAC Action to Date	Status/Next Steps
				were due July 19 th . The DRCOG Board approved funding for 12 studies on September 18, 2013. Next Steps: n/a (complete)
5/15/2013	1/15/2014; 5/21/2014; 6/18/2014	Urban Centers Analysis	Informational	Status: Staff is currently reviewing assessment summarizing urban center survey and interview results. Next Steps: MVPAC received an update on May 21, 2014. An additional committee update is scheduled for June 18, 2014.
10/16/13	1/15/2014; 2/19/2014; 6/18/2014	Metro Vision 2040 Project Update	Informational	Status: DRCOG updated MVPAC on recent and upcoming activities. Next Steps: Numerous upcoming activities, including: Metro Vision Idea Exchanges, focus groups, Boomer Bond training and workshop, etc.
1/15/2014		Regional Equity Atlas	Informational	Status: The regional equity atlas 2.0 has been launched. DRCOG provided MVPAC with an overview of the web based tool on 1/15/2014. Next Steps: n/a (complete)
2/19/2014		Infill Redevelopment Issues Paper	Informational	Status: MVPAC provided comments on the report during the February meeting. The DRCOG Board of Directors received the final report in March 2014. Next Steps: n/a (complete)
3/19/2014	3/19/2014; 6/18/2014	Community Health and Wellness – Metro Vision 2040 Exploration	Informational	Status: MVPAC provided comments on the report during the March meeting. The DRCOG Board of Directors received the final report in April 2014. DRCOG staff briefed MVIC on key community health and wellness issues in June 2014. Next Steps: Draft initial plan language
4/16/2014	6/18/2014	Parks and Open Space	Informational	Status: In April 2014 DRCOG staff briefed MVPAC on initial findings and recommendations related to the Parks and Open Space element of Metro Vision 2040. DRCOG staff briefed MVIC on key parks and open issues in June 2014. Next Steps: Draft initial plan language