



Agenda
Finance and Budget Committee
Wednesday, January 7, 2026
5:30 p.m.
Video/Web Conference
Denver, CO

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1. Call to order

Consent agenda

2. Move to approve Consent agenda
 - A. Summary of December 03, 2025, meeting
(Attachment A)
 - B. Resolution authorizing the Executive Director to execute a contract with the Regional Transportation District for support of the vanpool services offered by the Denver Regional Council of Governments' Way to Go program in an amount not to exceed \$900,000 beginning on January 1, 2026, and terminating on December 31, 2026.
(Attachment B)
 - C. Resolution authorizing the Executive Director to execute a contract with Enterprise Leasing Company of Denver, LLC to provide vanpool services for the Way to Go vanpool program, in a total amount not to exceed \$900,000 beginning on January 1, 2026, and terminating on December 31, 2026.
(Attachment C)
 - D. Resolution authorizing the Executive Director to accept two contract modifications with the Colorado Department of Transportation for the Corridor Planning Set Aside to bring total funds to \$3,000,000, a term through June 23, 2028, and a fund expenditure date of January 31, 2029.
(Attachment D)
 - E. Resolution authorizing the executive director to accept two contract modifications with the Colorado Department of Transportation for the Community Based Transportation Planning Set Aside to bring total funds to \$2,500,000, a term through September 28, 2028.
(Attachment E)

Action items

3. Discussion of a resolution authorizing the Executive Director to negotiate and execute a contract with New Buildings Institute to conduct a robust analysis and characterization of the region's building stock and provide recommendations for targeted decarbonization policies for the Building Policy Collaborative in an amount not to exceed \$600,000 through September 30, 2027, with the option to renew for two additional one-year terms.
(Attachment F) Greg Miao, Program Manager, Power Ahead Colorado
4. Discussion of a resolution authorizing the Executive Director to negotiate and execute a contract with Lutheran Family Services Rocky Mountains to deliver a series of HVAC & heat pump trainings to young adults for the building decarbonization program in an amount not to exceed \$900,000 through January 31, 2028.
(Attachment G) Clay McCombe, Program Manager, Power Ahead Colorado
5. Discussion of a resolution authorizing the Executive Director to amend an existing contract with Consumer Direct Care Network, inclusive of a \$105.00 monthly fee per enrolled participant for a one-year term commencing January 1, 2026, with two one-year options to renew upon satisfactory performance.
(Attachment H) Kelsey Cable, Program Manager, Area Agency on Aging

Administrative items

6. Report of the Chair
7. Report of the Executive Director
8. **Next meeting – February 4, 2026**
9. Other matters by members
10. Adjourn



ATTACH A

Finance and Budget Committee Meeting Summary

Wednesday, December 03, 2025

Meeting held via Microsoft Teams

Members Present

Jeslin Shahrezaei, Chair	Lakewood
Jeff Baker	Arapahoe County
Claire Levy	Boulder County
Adam Paul	City and County of Denver
Andy Kerr	Jefferson County
Sharon Davis	Arvada
Marissa Harmon	Lone Tree
Justin Martinez	Thornton

Others Present: Douglas W. Rex, Executive Director; and DRCOG staff.

Chair Shahrezaei called the meeting to order at approximately 4:05 p.m. with a quorum present.

Move to approve consent agenda

Director Levy **moved** to approve the consent agenda. The motion was **seconded** and **passed** unanimously.

Items on the consent agenda included:

- Summary of the November 2, 2025 meeting.
- Resolution authorizing the Executive Director to negotiate and execute a contract with Adams County, Arapahoe County, Arvada, City of Boulder, Boulder County, Centennial, Englewood, Erie, Golden, Littleton, Nederland, Sheridan, Thornton, and Wheat Ridge to increase new staff capacity, providing training and professional development related to decarbonization policies, enhancements to permitting processes, technical assistance on policy development and adoption, community engagement support, and any other activities designed to reduce climate pollution from the building sector in an amount not to exceed \$11,450,000 with a term ending September 30, 2029.
- Resolution authorizing the Executive Director to amend an existing contract with Enterprise Leasing Company of Denver, LLC to provide vanpool services for the Way to Go vanpool program, increasing the not-to-exceed total amount of the contract by \$90,000, from \$600,268 to \$690,268.
- Resolution authorizing the Executive Director to amend a contract with the Regional Transportation District for support of the vanpool services offered by the Denver Regional Council of Governments' Way to Go program, increasing the not-to-exceed total amount of the contract by \$90,000, from \$600,268 to \$690,268.
- Resolution authorizing the Executive Director to accept approximately \$1.2 million in Older Americans Act and State Funding for Senior Services carryover funding from the Colorado Department of Human Services for the period ending June 30, 2026.
- Resolution authorizing the Executive Director to amend a contract with ImageX Media increasing the amount by \$66,000 for an initial contract not to exceed \$265,900, and to amend the initial term date to August 31, 2026.

Discussion of a resolution authorizing the Executive Director to negotiate and execute a contract with the Breakthrough Alliance of Colorado to provide the design and implementation of a series of HVAC and heat pump trainings to eligible incarcerated individuals as part of DRCOG's building decarbonization program in an amount not to exceed \$900,000 through Dec 31, 2027.

Clay McCombe provided a detailed overview of the contract to the Directors. This initiative was developed to expand access in the HVAC trades. The request seeks a \$900,000 contract with Breakthrough Alliance of Colorado to deliver HVAC core competency training inside correctional facilities, provide wrap-around services, and ensure continuity of care after release through job placement, apprenticeships, and fair-chance employment. Breakthrough was selected over Red Rocks Community College due to its strong post-release support model, extensive experience with incarcerated populations, and the lived experience of its lead instructor, Joseph Johnson, a formerly incarcerated individual who built a successful HVAC career. The program aims to reduce recidivism, improve public safety, and save taxpayer dollars, and it has received strong support from the Colorado Attorney General and the Department of Corrections.

Director Marissa Harmon **moved** to approve **Resolution Number 75**, authorizing the Executive Director to negotiate and execute a contract with the Breakthrough Alliance of Colorado to provide the design and implementation of a series of HVAC and heat pump trainings to eligible incarcerated individuals as part of DRCOG's building decarbonization program in an amount not to exceed \$900,000 through Dec 31, 2027. The motion was **seconded** and **passed** unanimously.

Discussion of a resolution authorizing the Executive Director to negotiate and execute a contract with Fourth Economy to provide transportation, urban planning and GIS consulting services for DRCOG's Mobility Needs Framework project for the Boulder County Housing Authority in an amount not to exceed \$150,000 for a period of 12 months from the date of contract execution.

Max Monk provided an overview of the contract to the committee. This project was awarded through DRCOG's Livable Centers Set Aside Program, with a contract amount not to exceed \$150,000 over a 12-month period from contract execution, as part of the FY 2024–2027 Transportation Improvement Program. Selected through a letter of interest process and approved by the DRCOG Board in December 2024, the project will focus on improving how mobility needs are identified and addressed within affordable housing communities in Boulder County. Rather than implementing infrastructure, the effort will develop a replicable, equity-centered toolkit to help Boulder County and the Boulder County Housing Authority assess mobility gaps, prioritize needs, and guide future decisions across current and future properties. Following an RFP issued in September 2025 and a competitive review and interview process, DRCOG staff recommended authorizing the Executive Director to negotiate and execute a contract with the preferred consultant, Fourth Economy.

Director Levy **moved** to approve **Resolution Number 76**, authorizing the Executive Director to negotiate and execute a contract with Fourth Economy to provide transportation, urban planning and GIS consulting services for DRCOG's Mobility Needs Framework project for the Boulder County Housing Authority in an amount not to exceed \$150,000 for a period of 12 months from the date of contract execution. The motion was **seconded** and **passed** unanimously.

Discussion of a resolution authorizing the Executive Director to execute an agreement with the Federal Transit Administration and to negotiate and execute agreements for approximately \$705,000 to subrecipient projects approved by the Board of Directors for the period beginning January 1, 2026, and ending December 31, 2026.

Travis Noon presented a brief overview of the agreement to members. The Fiscal Year 2026 Human Services Transportation set-aside projects were initially presented in May, following a call for projects for both the Human Services Transportation program and FTA Section 5310

funding. Afterward, staff learned of state budget cuts to the Multimodal Options Fund that was intended to support these projects, requiring a reevaluation of the funding strategy. To address this, eligible projects were adjusted and funding sources were restructured to rely more heavily on Section 5310 and Congestion Mitigation and Air Quality (CMAQ) funds, reducing reliance on the Multimodal Options Fund. As a result, the total funding amount increased because CMAQ funds will be administered by DRCOG through the FTA rather than by CDOT, and the period of performance was updated to January 1 through December 31, 2026, to allow a full year for completion of the capital projects.

Director Kerr **moved** to approve **Resolution Number 77**, authorizing the Executive Director to execute an agreement with the Federal Transit Administration and to negotiate and execute agreements for approximately \$705,000 to subrecipient projects approved by the Board of Directors for the period beginning January 1, 2026, and ending December 31, 2026. The motion was **seconded** and **passed** unanimously.

Discussion of a resolution increasing the contract threshold requiring Finance and Budget Committee approval from \$75,000 to \$250,000.

Jenny Hunnings provided justification for the increase to the Directors. DRCOG staff requested approval to increase the contract value threshold from \$75,000 to \$250,000, noting that the current threshold was last reviewed and adjusted in 2015 when it was raised from \$60,000. After more than a decade of using the \$75,000 threshold, significant inflation, growth in DRCOG's budget, and administrative efficiency concerns have made the existing level outdated, with contracts between \$75,000 and \$250,000 now representing only about 5% of all agreements processed. Committee members discussed the issue at the October meeting and agreed that raising the threshold would allow the committee to focus more effectively on higher-impact contracts, aligning DRCOG's practices with those of its member governments.

Director Martinez **moved** to approve **Resolution Number 78**, increasing the contract threshold requiring Finance and Budget Committee approval from \$75,000 to \$250,000. The motion was **seconded** and **passed** unanimously.

Report of the Chair

The Chair expressed gratitude at the final meeting of the year, thanking committee members.

Report of the Executive Director

The Executive Director reminded members that the Board's December 17 business meeting will be held virtually.

Next meeting – January 7, 2026

Other matters by members

Director Levy expressed appreciation for the adjusted meeting schedule, noting that it has reduced stress, improved timeliness, and better fits the committee's routine workflow.

Adjourn

The meeting adjourned at approximately 4:41 p.m.

ATTACH B

Finance and Budget Committee

Meeting date: January 7, 2026

Agenda Item #: 2 – B

Resolution authorizing the Executive Director to execute a contract with the Regional Transportation District for support of the vanpool services offered by the Denver Regional Council of Governments' Way to Go program in an amount not to exceed \$900,000 beginning on January 1, 2026, and terminating on December 31, 2026.

Agenda item type: Consent agenda

Summary

This action is related to executing a contract with the Regional Transportation District to receive funding for the vanpool services provided by the Denver Regional Council of Governments through its Way to Go program.

Background

The Denver Regional Council of Governments, through its Way to Go program, has administered commuter vanpool services in the Denver region since 1992. The Regional Transportation District supports Way to Go vanpool services by providing funding to subsidize the fares commuters pay to participate in the vanpool program. Vanpooling complements transit services, particularly for low volume peak travel times and dispersed commute travel. DRCOG staff estimates \$900,000 will be needed in 2026 for passenger fare subsidies for Way to Go vanpool services. This action will authorize the Executive Director to execute a contract with the Regional Transportation District to receive these funds.

Action by others

None

Previous discussion/action

None

Recommendation

Move to adopt a resolution authorizing the Executive Director to execute a contract with the Regional Transportation District for support of the vanpool services offered by the Denver Regional Council of Governments' Way to Go program in an amount not to exceed \$900,000 beginning on January 1, 2026, and terminating on December 31, 2026.

Attachments

Draft resolution

For more information

If you need additional information, please contact Douglas W. Rex, Executive Director, at 303-480-6701; or Steve Erickson, Director, Communications and Marketing, at 303-480-6716 or serickson@drcog.org.



Denver Regional Council of Governments
State of Colorado

Finance and Budget Committee

Resolution No. 1, 2026

A resolution authorizing the Executive Director to execute a contract with the Regional Transportation District for support of the vanpool services offered by the Denver Regional Council of Governments' Way to Go program in an amount not to exceed \$900,000 beginning on January 1, 2026, and terminating on December 31, 2026.

Whereas, the Denver Regional Council of Governments, through its Way to Go program, has successfully administered commuter vanpool services since 1992; and

Whereas, the Regional Transportation District has expressed a commitment to vanpooling as a complement to its transit services, particularly for low volume peak travel times and dispersed commute travel; and

Whereas; DRCOG staff estimates \$900,000 will be needed in 2026 for passenger fare subsidies for Way to Go vanpool services.

Now, therefore, be it resolved that the Finance and Budget Committee of the Denver Regional Council of Governments hereby authorizes the Executive Director to execute a contract with the Regional Transportation District for support of the vanpool services offered by the Denver Regional Council of Governments' Way to Go program in an amount not to exceed \$900,000 beginning on January 1, 2026, and terminating on December 31, 2026.

Resolved, passed, and adopted this 7th day of January, 2026 at Denver, Colorado.

Jeslin Shahrezaei, Chair
Finance and Budget Committee
Denver Regional Council of Governments

ATTEST:

Douglas W. Rex, Executive Director

ATTACH C

Finance and Budget Committee

Meeting date: January 7, 2026

Agenda Item #: 2 – C

Resolution authorizing the Executive Director to execute a contract with Enterprise Leasing Company of Denver, LLC to provide vanpool services for the Way to Go vanpool program, in a total amount not to exceed \$900,000 beginning on January 1, 2026, and terminating on December 31, 2026.

Agenda item type: Consent agenda

Summary

This action is related to executing a contract with Enterprise Leasing Company of Denver, LLC to provide vanpool services for the Way to Go vanpool program.

Background

The Denver Regional Council of Governments' Way to Go program markets vanpooling as a commute option to help reduce traffic congestion and vehicle miles of travel in the Denver region. Vanpool riders pay a fare to ride in a vanpool, and the Regional Transportation District subsidizes these fares through the Way to Go program. The Denver Regional Council of Governments must contract with a firm to lease vans to vanpool groups, provide administrative services, and serve as the direct reporter of vanpool data to the National Transit Database (NTD). Enterprise Leasing Company of Denver, LLC was selected to provide these services through a competitive proposal process. As a result of growth in the vanpool program, DRCOG staff estimates subsidies totaling \$900,000 will be needed in 2026. This action will permit the Denver Regional Council of Governments to accommodate this growth and continue subsidizing vanpool fares and operating a vanpool program under the Way to Go brand by contracting with Enterprise Leasing Company of Denver, LLC.

Action by others

None

Previous discussion/action

None

Recommendation

Move to adopt a resolution authorizing the Executive Director to execute a contract with Enterprise Leasing Company of Denver, LLC to provide vanpool services for the Way to Go vanpool program, in a total amount not to exceed \$900,000 beginning on January 1, 2026, and terminating on December 31, 2026.

Attachments

Draft resolution

For more information

If you need additional information, please contact Douglas W. Rex, Executive Director, at 303-480-6701; or Steve Erickson, Director, Communications and Marketing, at 303-480-6716 or serickson@drcog.org.



Denver Regional Council of Governments
State of Colorado

Finance and Budget Committee

Resolution No. 2, 2026

A resolution authorizing the Executive Director to execute a contract with Enterprise Leasing Company of Denver, LLC to provide vanpool services for the Way to Go vanpool program, in a total amount not to exceed \$900,000 beginning on January 1, 2026, and terminating on December 31, 2026.

Whereas, the Denver Regional Council of Governments' Way to Go program markets vanpooling as a commute option to help reduce traffic congestion and vehicle miles of travel in the Denver region; and

Whereas, the Regional Transportation District subsidizes vanpool fares through the Way to Go vanpool program; and

Whereas; it is necessary for DRCOG to contract with a firm to lease vans to vanpool groups, provide administrative services, and serve as the direct reporter of vanpool data to the National Transit Database; and

Whereas, Enterprise Leasing Company of Denver, LLC was selected for recommendation through a competitive RFP process to provide vanpool services for the Way to Go vanpool program.

Now, therefore, be it resolved that the Finance and Budget Committee of the Denver Regional Council of Governments hereby authorizes the Executive Director to execute a contract with Enterprise Leasing Company of Denver, LLC to provide vanpool services for the Way to Go vanpool program, in a total amount not to exceed \$900,000 beginning on January 1, 2026, and terminating on December 31, 2026.

Resolved, passed, and adopted this 7th day of January, 2026 at Denver, Colorado.

Jeslin Shahrezaei, Chair
Finance and Budget Committee
Denver Regional Council of Governments

ATTEST:

Douglas W. Rex, Executive Director

ATTACH D

Finance and Budget Committee

Meeting date: January 7, 2026

Agenda Item #: 2 – D

Resolution authorizing the executive director to accept two contract modifications with the Colorado Department of Transportation for the Corridor Planning Set Aside to bring total funds to \$3,000,000, a term through June 23, 2028, and a fund expenditure date of January 31, 2029.

Agenda item type: Consent agenda

Summary

Resolution authorizing a contract extension with the Colorado Department of Transportation for the Corridor Planning Set Aside to bring the total funds to \$3,000,000, with a contract term through June 23, 2028, and a fund expenditure date of January 31, 2029.

Background

The Corridor Planning program is a \$3,000,000 set-aside in the Fiscal Year 2024-2027 Transportation Improvement Program. The goal of this program is to advance planning for projects and priorities outlined in the 2050 Regional Transportation Plan. DRCOG is the recipient of the Transportation Improvement Program funds for this program to lead planning studies to advance infrastructure investment priorities along regional arterial corridors identified in the Regional Transportation Plan in partnership with local governments, regional agencies, and stakeholders. CDOT has provided toll credits for this program, so there is no local match required.

DRCOG entered into contract with CDOT to receive the first half of the program funds (\$1,500,000) and a term of 24 months in June 2024. In November 2025, CDOT issued two option letters for this contract, adding the second half of funds to bring the total to \$3,000,000 and extending the contract term to June 23, 2028. The contract now has a fund expenditure date of January 31, 2029.

Action by others

[August 16, 2023](#) – Board adopted the Fiscal Year 2024-2027 Transportation Improvement Program.

Previous discussion/action

[June 5, 2024](#) – Special Finance and Budget Committee meeting.

Recommendation

Move to adopt a resolution authorizing the Executive Director to accept two contract modifications with the Colorado Department of Transportation for the Corridor Planning Set Aside to bring total funds to \$3,000,000, a term through June 23, 2028, and a fund expenditure date of January 31, 2029.

Attachment

Draft resolution

For more information

If you need additional information please contact Jacob Riger, Division Director, Transportation Planning and Operations, at (303) 480-6751 or jriger@drcog.org; or Nora Kern, Subarea and Project Planning Program Manager, at 303-480-5622 or nkern@drcog.org.



Denver Regional Council of Governments
State of Colorado

Finance and Budget Committee

Resolution No. 3, 2026

A resolution authorizing the Executive Director to accept two contract modifications with the Colorado Department of Transportation for the Corridor Planning Set Aside to bring total funds to \$3,000,000, a term through June 23, 2028, and a fund expenditure date of January 31, 2029.

Whereas, the corridor planning set aside is included in the Fiscal Year 2024-2027 Transportation Improvement Program adopted by the DRCOG Board of Directors on August 16, 2023 and in the Fiscal Year 2025-2026 Unified Planning Work Program; and

Whereas, the corridor planning program focuses on supporting the region's efforts to advance projects and priorities on corridors identified in the 2050 Regional Transportation Plan; and

Whereas, the Fiscal Year 2024-2027 Transportation Improvement Plan includes \$3,000,000 for this program over two two-year cycles of \$1,500,000 each; and

Whereas, match for these funds is provided through the use of state toll credits.

Whereas, this committee approved this original contract agreement in June 2024,

Now, therefore, be it resolved that the Finance and Budget Committee hereby authorize the Executive Director to accept two contract modifications with the Colorado Department of Transportation for the Corridor Planning Set Aside to bring total funds to \$3,000,000, a term through June 23, 2028, and a fund expenditure date of January 31, 2029.

Resolved, passed, and adopted this 7th day of January, 2026 at Denver, Colorado.

Jeslin Shahrezaei, Chair
Finance and Budget Committee
Denver Regional Council of Governments

ATTEST:

Douglas W. Rex, Executive Director

ATTACH E

Finance and Budget Committee

Meeting date: January 7, 2026

Agenda Item #: 2 – E

Resolution authorizing the executive director to accept two contract modifications with the Colorado Department of Transportation for the Community Based Transportation Planning Set Aside to bring total funds to \$2,500,000, a term through September 28, 2028.

Agenda item type: Consent agenda

Summary

A resolution authorizing the Executive Director to accept a contract extension with the Colorado Department of Transportation for the Community Based Transportation Planning Set Aside to bring the total funds to \$2,500,000, with a contract term through September 29, 2028.

Background

The Community Based Transportation Planning program is a \$2,500,000 set-aside in the Fiscal Year 2024-2027 Transportation Improvement Program. The goal of this program is to support the region in improving mobility for marginalized communities. DRCOG is the recipient of the Transportation Improvement Program funds for this program to lead planning studies to advance transportation and mobility for these communities, in partnership with local governments, regional agencies, and stakeholders. CDOT has provided toll credits for this program, so there is no local match required.

DRCOG entered into contract with CDOT to receive the first half of the program funds (\$1,250,000) and a term of 24 months in June 2024. In November 2025, CDOT issued two option letters for this contract, adding the second half of funds to bring the total to \$2,500,000 and extending the contract term to September 29, 2028.

Action by others

[August 16, 2023](#) – Board adopted the Fiscal Year 2024-2027 Transportation Improvement Program.

Previous discussion/action

[June 5, 2024](#) – Special Finance and Budget Committee Meeting

Recommendation

Move to adopt a resolution authorizing the Executive Director to accept two contract modifications with the Colorado Department of Transportation for the Community Based Transportation Planning Set Aside to bring total funds to \$2,500,000, a term through September 28, 2028.

Attachment

Draft resolution

For more information

If you need additional information please contact Jacob Riger, Division Director, Transportation Planning and Operations, at (303) 480-6751 or jriger@drcog.org; or Nora Kern, Subarea and Project Planning Program Manager, at 303-480-5622 or nkern@drcog.org.



Denver Regional Council of Governments
State of Colorado

Finance and Budget Committee

Resolution No. 4, 2026

A resolution authorizing the Executive Director to accept two contract modifications with the Colorado Department of Transportation for the Community Based Transportation Planning Set Aside to bring total funds to \$2,500,000, a term through September 28, 2028.

Whereas, the community based transportation planning set aside is included in the Fiscal Year 2024-2027 Transportation Improvement Program adopted by the DRCOG Board of Directors on August 16, 2023 and in the Fiscal Year 2025-2026 Unified Planning Work Program; and

Whereas, the community based transportation planning program focuses on supporting the region's efforts to improve mobility for marginalized communities; and

Whereas, the Fiscal Year 2024-2027 Transportation Improvement Plan includes \$2,500,000 for this program; and

Whereas, match for these funds is provided through the use of state toll credits.

Whereas, this committee approved this original contract agreement in June 2024,

Now, therefore, be it resolved that the Finance and Budget Committee hereby authorize the Executive Director to accept two contract modifications with the Colorado Department of Transportation for the Community Based Transportation Planning Set Aside to bring total funds to \$2,500,000, a term through September 28, 2028.

Resolved, passed, and adopted this 7th day of January, 2026 at Denver, Colorado.

Jeslin Shahrezaei, Chair
Finance and Budget Committee
Denver Regional Council of Governments

ATTEST:

Douglas W. Rex, Executive Director

ATTACH F

Finance and Budget Committee

Meeting date: January 7, 2026

Agenda Item #: 3

Discussion of a resolution authorizing the Executive Director to negotiate and execute a contract with New Buildings Institute to conduct a robust analysis and characterization of the region's building stock and provide recommendations for targeted decarbonization policies for the Building Policy Collaborative in an amount not to exceed \$600,000 through September 30, 2027, with the option to renew for two additional one-year terms.

Agenda item type: Action item

Summary

Execute a contract with New Buildings Institute (NBI) to conduct a robust analysis and characterization of the region's building stock and provide recommendations for targeted decarbonization policies for the Building Policy Collaborative in an amount not to exceed \$600,000. The initial contract term will run through September 30, 2027 with the option to renew for two additional one-year terms.

Background

In August 2024, DRCOG received a \$199.7 million Climate Pollution Reduction Grant (CPRG) from the U.S. Environmental Protection Agency to develop and implement a regional Building Decarbonization Program. A \$39 million component of this program, the Building Policy Collaborative (BPC), will support DRCOG jurisdictions over the next five years to implement new, above-state minimum building energy codes and performance standards. The BPC consists of a vast peer-to-peer network where jurisdictions can collaborate and problem solve policy adoption and implementation barriers and receive technical support from DRCOG to help overcome these policy barriers.

DRCOG will support participating jurisdictions in the BPC with addressing the region's most pressing questions around building policy adoption and implementation by commissioning research to evaluate the largest barriers to policy adoption and implementation. To support this research, DRCOG released a Request for Proposals (RFP) in October 2025 for a vendor to provide robust research and analysis on our region's building stock and provide recommendations to the BPC on decarbonization policies that will allow our region to hit our net zero policy goals. This research scope will include a comprehensive building and policy analysis to better understand the physical characteristics, energy performance, and geographic distribution of buildings across the region. This analysis will serve as a foundational resource for evaluating the economic and environmental impacts of building decarbonization policies, including electrification, energy efficiency upgrades, and resilience strategies. It will also inform equitable implementation approaches that consider the needs of low-income households, small businesses, and historically underserved communities.



In response to the RFP, DRCOG received eleven proposals which were reviewed and evaluated by a selection panel composed of DRCOG and local jurisdictional staff. After reviewing all eleven proposals, the selection panel decided to interview three vendors: AECOM, Greenlink, and NBI. NBI was chosen due to its flexibility, alignment with project needs, and ability to adapt to policy contexts.

Based on the selection panel's evaluation, DRCOG staff recommends the Finance and Budget Committee authorize the Executive Director to negotiate and execute a contract with the preferred consultant, NBI, in an amount not to exceed \$600,000 through September 30, 2027, with the option to renew for two additional one-year terms.

Action by others

None

Previous discussion/action

None

Recommendation

Move to adopt a resolution authorizing the Executive Director to negotiate and execute a contract with New Buildings Institute to conduct a robust analysis and characterization of the region's building stock and provide recommendations for targeted decarbonization policies for the Building Policy Collaborative in an amount not to exceed \$600,000 through September 30, 2027, with the option to renew for two additional one-year terms.

Attachment

Draft resolution

For more information

For more information If you need additional information, please contact Douglas W. Rex, Executive Director, at 303- 480-6701; or Robert Spotts, Manager, at 303-480-5626 rspotts@drcog.org; or Greg Miao, Program Manager, at gmiao@drcog.org.



Denver Regional Council of Governments
State of Colorado

Finance and Budget Committee

Resolution No. 5, 2026

A resolution authorizing the Executive Director to negotiate and execute a contract with New Buildings Institute to conduct a robust analysis and characterization of the region's building stock and provide recommendations for targeted decarbonization policies for the Building Policy Collaborative in an amount not to exceed \$600,000 through September 30, 2027, with the option to renew for two additional one-year terms.

Whereas, DRCOG received a \$199.7 million grant from the U.S. Environmental Protection Agency's Climate Pollution Reduction Grant program to implement a regional building decarbonization initiative; and

Whereas, the program includes the Building Policy Collaborative (BPC), which supports DRCOG jurisdictions over the next five years to implement new, above-state minimum building energy codes and performance standards. The BPC consists of a vast peer-to-peer network where jurisdictions can collaborate and problem solve policy adoption and implementation barriers and receive technical support from DRCOG to help overcome these policy barriers. and

Whereas, DRCOG conducted a competitive bidding process administered by a selection panel consisting of staff from DRCOG's building decarbonization program; and

Whereas, the selection panel determined that NBI submitted the best overall proposal, demonstrating the experience, capability, and resources to deliver the required services, with flexibility and alignment to project needs.

Now, therefore, be it resolved that the Finance and Budget Committee authorizes the Executive Director to negotiate and execute a contract with New Buildings Institute to conduct a robust analysis and characterization of the region's building stock and provide recommendations for targeted decarbonization policies for the Building Policy Collaborative in an amount not to exceed \$600,000 through September 30, 2027, with the option to renew for two additional one-year terms.

Resolved, passed, and adopted this 7th day of January, 2026 at Denver, Colorado.

Jeslin Shahrezaei, Chair
Finance and Budget Committee
Denver Regional Council of Governments

ATTEST:

Douglas W. Rex, Executive Director

ATTACH G

Finance and Budget Committee

Meeting date: January 7, 2026

Agenda Item #: 4

Discussion of a resolution authorizing the Executive Director to negotiate and execute a contract with Lutheran Family Services Rocky Mountains to deliver a series of HVAC & heat pump trainings to young adults for the building decarbonization program in an amount not to exceed \$900,000 through January 31, 2028.

Agenda item type: Action item

Summary

A request to authorize the Executive Director to negotiate and execute a contract with Lutheran Family Services Rocky Mountains (LFSRM) to deliver a series of HVAC & heat pump trainings to young adults for the building decarbonization program. As more HVAC technicians age out of the workforce, it is essential to create more pathways for young adults (ages 18-24) to enter the trades. Lutheran Family Services Rocky Mountains is an organization with extensive experience in case management for young adults from diverse backgrounds.

LFSRM will deliver ten training cohorts over two years, with fifteen participants in each cohort. Each cohort will complete a 110-hour HVAC Boot Camp, which includes ninety hours of technical instruction and twenty hours of soft skills development. Technical training will be provided in partnership with Pickens Technical College, Soft Skill Training will be delivered by Upskilling U Consulting & Training, outreach and employer engagement will be delivered by My Electric Home, and LFSRM will deliver participant case management, federal grant compliance, and overall program management on the contract.

Background

In July 2025, DRCOG released a Request for Proposals (RFP) to solicit services from organizations qualified and experienced in workforce development, working with young adults, and federal grant compliance. The purpose of this RFP was to not only address the growing labor gap, but to increase access to good, stable careers in HVAC for young adults.

DRCOG received four proposals in response to the RFP that were reviewed and evaluated by a selection panel. The panel included subject matter experts from DRCOG's Building Decarbonization Team and Administration and Finance Division. The Colorado Statewide Sheet Metal Workers' Joint Apprenticeship and Training Committee (JATC) was initially selected and approved by the Finance and Budget Committee on September 3, 2025, based on its subject matter expertise and industry partnerships. After several months of negotiations, DRCOG and JATC mutually agreed to withdraw from the contract on November 25, 2025, as JATC determined that the program's scope did not align with its intended approach.

DRCOG recommends awarding the contract to the second-highest scoring proposer, Lutheran Family Services Rocky Mountains (LFSRM), an organization with extensive



experience in case management for young adults from diverse backgrounds. While LFSRM does not specialize in HVAC training, it has partnered with Pickens Technical College to deliver the technical component of the program. LFSRM will manage federal compliance requirements and provide wraparound support and case management for program participants.

DRCOG staff recommend that the Finance and Budget Committee authorize the Executive Director to negotiate and execute a contract with Lutheran Family Services Rocky Mountains. The total contract amount is not to exceed \$900,000 through January 31, 2028.

The contract for this work will be funded through the Environmental Protection Agency Climate Pollution Reduction Grant.

Action by others

None

Previous discussion/action

None

Recommendation

Move to adopt a resolution authorizing the Executive Director to negotiate and execute a contract with Lutheran Family Services Rocky Mountains to deliver a series of HVAC & heat pump trainings to young adults for the building decarbonization program in an amount not to exceed \$900,000 through January 31, 2028.

Attachment

Draft resolution

For more information

If you need additional information, please contact Douglas W. Rex, Executive Director, at 303-480-6701; or Clay McCombe, Program Manager (Workforce & Industry Development), at 303-350-5464 or cmccombe@drcog.org



Denver Regional Council of Governments
State of Colorado

Finance and Budget Committee

Resolution No. 6, 2026

A resolution authorizing the Executive Director to negotiate and execute a contract with Lutheran Family Services Rocky Mountains to deliver a series of HVAC & heat pump trainings to young adults for the building decarbonization program in an amount not to exceed \$900,000 through January 31, 2028.

Whereas, DRCOG received a \$199.7 million grant from the U.S. Environmental Protection Agency's Climate Pollution Reduction Grant program to implement a regional building decarbonization initiative; and

Whereas, the program includes a \$900,000 budget to deliver multiple HVAC & heat pump trainings to jobseekers between the ages of 18-24 in the DRCOG region, organized into 10 cohorts of 15 participants each over two years. Each cohort will complete a 110-hour HVAC Boot Camp that combines technical instruction (90 hours) with soft skills development (20 hours).

Whereas, DRCOG conducted a competitive bidding process administered by a selection panel consisting of members of DRCOG's Building Decarbonization Program and Contracts Team. The request for proposals received four proposals in total, of which two were interviewed. The Colorado Statewide Sheet Metal Workers' Joint Apprenticeship and Training Committee (JATC) was initially selected and approved by the Finance and Budget Committee on September 3, 2025, based on its subject matter expertise and industry partnerships; and

Whereas, after several months of negotiations, DRCOG and JATC mutually agreed to withdraw from the contract on November 25, 2025, as JATC determined that the program's scope did not align with its intended approach; and

Whereas, DRCOG recommends awarding the contract to the second-highest scoring proposer, Lutheran Family Services Rocky Mountains (LFSRM), an organization with extensive experience in case management for young adults from diverse backgrounds. While LFSRM does not specialize in HVAC training, it has partnered with Pickens Technical College to deliver the technical component of the program. LFSRM will manage federal compliance requirements and provide wraparound support and case management for program participants.

Now, therefore, be it resolved that the Finance and Budget Committee hereby authorizes the Executive Director to negotiate and execute a contract with Lutheran Family Services Rocky Mountains to deliver a series of HVAC & heat pump trainings to young adults for the building decarbonization program in an amount not to exceed \$900,000 through January 31, 2028.

Resolved, passed, and adopted this 7th day of January, 2026 at Denver, Colorado.

Jeslin Shahrezaei, Chair
Finance and Budget Committee
Denver Regional Council of Governments

ATTEST:

Douglas W. Rex, Executive Director

ATTACH H

Finance and Budget Committee

Meeting date: January 7, 2026

Agenda Item #: 5

Discussion of a resolution authorizing the Executive Director to amend an existing contract with Consumer Direct Care Network, inclusive of a \$105.00 monthly fee per enrolled participant for a one-year term commencing January 1, 2026, with two one-year options to renew upon satisfactory performance.

Agenda item type: Action item

Summary

This action is related to amending a contract with Consumer Direct Care Network to provide Financial Management Services for Veteran clients participating in the Veteran Directed Care program.

Background

The Denver Regional Council of Governments' Area Agency on Aging offers case management services to Veterans participating in the Veteran Directed Care (VDC) program. Participating Veterans receive an annual budget from the Department of Veterans Affairs to hire and oversee in-home caregivers of their choice and purchase limited goods and services to maintain their independence. Veterans rely on the help of a dedicated VDC case manager to assist with enrollment, budget management, and ongoing participation. The Denver Regional Council of Governments must contract a Financial Management Services (FMS) provider to act as the fiscal/employer agent (F/EA) for all participating Veterans. The FMS' critical role is defined under Section 3504 of the IRS Code and ensures legal compliance by assuming the responsibility and liability for tax filing and withholding on behalf of participating Veterans and their families. Because VDC establishes the Veteran or an authorized representative as an employer to oversee paid in-home caregivers, goods, and services, the F/EA is essential for providing peace of mind and is a core feature of VDC programs serving Veterans across the country.

Consumer Direct Care Network (CDCN) has been our FMS vendor since 2018. The fee per enrolled participant per month (PMPM) has been set at \$95 since January 2022. CDCN is requesting the fee be increased to \$105. The proposed fee increase is reasonable and represents continued fiscal efficiency. Analysis of FMS vendor proposals received during the 2023 procurement and request for proposal process showed competitive PMPM fees ranged from \$104 to \$125. The requested \$105 fee remains at the low end of the market rate, ensuring the program continues to operate at a reduced cost compared to other FMS providers. This adjustment ensures vendor stability and allows CDCN to absorb rising operational costs while maintaining service quality.

The amended scope of work includes an updated billing schedule for the 2026 calendar year and adds language for newly participating Veterans to choose a virtual enrollment option offered by CDCN. Virtual enrollment enhances program accessibility and efficiency, directly improving the enrollment experience for Veterans and their families.



Action by others

None

Previous discussion/action

[October 18, 2023](#) – Finance and Budget Committee Meeting

Recommendation

Move to adopt a resolution authorizing the Executive Director to amend an existing contract with Consumer Direct Care Network, inclusive of a \$105.00 monthly fee per enrolled participant for a one-year term commencing January 1, 2026, with two one-year options to renew upon satisfactory performance.

Attachment(s)

Draft resolution

For more information

If you need additional information, please contact Douglas W. Rex, Executive Director, at 303-480-6701; or Jayla Sanchez-Warren, Director, Area Agency on Aging, at 303-480-6735 or jswarren@drcog.org.



Denver Regional Council of Governments
State of Colorado

Finance and Budget Committee

Resolution No. 7, 2026

A resolution authorizing the Executive Director to amend an existing contract with Consumer Direct Care Network, inclusive of a \$105.00 monthly fee per enrolled participant for a one-year term commencing January 1, 2026, with two one-year options to renew upon satisfactory performance.

Whereas, in March 2016, DRCOG Area Agency on Aging (AAA) began to offer self-directed care to Veterans referred by the Veterans Health Administration as participants of the Veteran Directed Home and Community Based Service Program; and

Whereas, in January 2024, DRCOG entered into an agreement with Consumer Direct Care Network to provide financial management services for Veterans participating in self-directed care for a two-year term with three one-year options to renew; and

Whereas, Consumer Direct Care Network has demonstrated satisfactory performance in terms of their operational capabilities and fulfilling their obligation to Veteran participants as a fiscal/employer agent.

Now, therefore, be it resolved that the Finance and Budget Committee hereby authorizes the Executive Director to amend an existing contract with Consumer Direct Care Network, inclusive of a \$105.00 monthly fee per enrolled participant for a one-year term commencing January 1, 2026, with two one-year options to renew upon satisfactory performance.

Resolved, passed, and adopted this 7th day of January, 2026 at Denver, Colorado.

Jeslin Shahrezaei, Chair
Finance and Budget Committee
Denver Regional Council of Governments

ATTEST:

Douglas W. Rex, Executive Director