



Agenda
Finance and Budget Committee
Wednesday, December 3, 2025
4:00 p.m.
Video/Web Conference
Denver, CO

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1. Call to order

Consent agenda

2. Move to approve Consent agenda
 - A. Summary of November 5, 2025, meeting
(Attachment A)
 - B. Resolution authorizing the Executive Director to negotiate and execute a contract with Adams County, Arapahoe County, Arvada, City of Boulder, Boulder County, Centennial, Englewood, Erie, Golden, Littleton, Nederland, Sheridan, Thornton, and Wheat Ridge to increase new staff capacity, providing training and professional development related to decarbonization policies, enhancements to permitting processes, technical assistance on policy development and adoption, community engagement support, and any other activities designed to reduce climate pollution from the building sector in an amount not to exceed \$11,450,000 with a term ending September 30, 2029.
(Attachment B)
 - C. Resolution to amend an existing contract with Enterprise Leasing Company of Denver, LLC to provide vanpool services for the Way to Go vanpool program, increasing the not-to-exceed total amount of the contract by \$90,000, from \$600,268 to \$690,268.
(Attachment C)
 - D. Resolution authorizing the Executive Director to amend a contract with the Regional Transportation District for support of the vanpool services offered by the Denver Regional Council of Governments' Way to Go program, increasing the not-to-exceed total amount of the contract by \$90,000, from \$600,268 to \$690,268.
(Attachment D)
 - E. Resolution authorizing the executive director to accept approximately \$1.2 million in Older Americans Act and State Funding for Senior Services carryover funding from the Colorado Department of Human Services for the period ending June 30, 2026.
(Attachment E)

- F. Resolution authorizing the Executive Director to amend a contract with ImageX Media increasing the amount by \$66,000 for an initial contract not to exceed \$265,900, and to amend the initial term date to August 31, 2026.
(Attachment F)

Action items

- 3. Discussion of a resolution authorizing the Executive Director to negotiate and execute a contract with the Breakthrough Alliance of Colorado to provide the design and implementation of a series of HVAC and heat pump trainings to eligible incarcerated individuals as part of DRCOG's building decarbonization program in an amount not to exceed \$900,000 through Dec 31, 2027.
(Attachment G) Robert Spotts, Manager, Power Ahead Colorado
- 4. Discussion of a resolution authorizing the Executive Director to negotiate and execute a contract with Fourth Economy to provide transportation, urban planning and GIS consulting services for DRCOG's Mobility Needs Framework project for the Boulder County Housing Authority in an amount not to exceed \$150,000 for a period of 12 months from the date of contract execution.
(Attachment H) Kaitlyn Service, Program Manager, Regional Planning and Development
- 5. Discussion of a resolution authorizing the Executive Director to execute an agreement with the Federal Transit Administration and to negotiate and execute agreements for approximately \$705,000 to subrecipient projects approved by the Board of Directors for the period beginning January 1, 2026, and ending December 31, 2026.
(Attachment I) Travis Noon, Manager, Administration and Finance
- 6. Discussion of a resolution increasing the contract threshold requiring Finance and Budget Committee approval from \$75,000 to \$250,000.
(Attachment J) Jenny Hunnings, Director, Administration and Finance

Administrative items

- 7. Report of the Chair
- 8. Report of the Executive Director
- 9. **Next meeting – January 7, 2026**
- 10. Other matters by members
- 11. Adjourn



ATTACH A

Finance and Budget Committee Meeting Summary

Wednesday, November 5, 2025

Meeting held via Microsoft Teams

Members Present

Jeslin Shahrezaei, Chair	Lakewood
Jeff Baker	Arapahoe County
Claire Levy	Boulder County
Adam Paul	City and County of Denver
Andy Kerr	Jefferson County
Paul Haseman	Golden
Marissa Harmon	Lone Tree
Neal Shah	Superior
Justin Martinez	Thornton

Others Present: Douglas W. Rex, Executive Director; and DRCOG staff.

Chair Shahrezaei called the meeting to order at approximately 5:30 p.m. with a quorum present.

Move to approve consent agenda

Director Marissa Harmon **moved** to approve the consent agenda. The motion was **seconded** and **passed** unanimously.

Items on the consent agenda included:

- Summary of the October 1, 2025 meeting.
- Resolution authorizing the Executive Director to negotiate and execute a contract with the City of Aurora to increase their staffing capacity, update their emissions inventory, and develop a low-income benchmarking program in an amount not to exceed \$2,000,000 with a term ending September 30, 2029.
- Resolution authorizing the Executive Director to negotiate and execute a contract with the City of Brighton to expand local capacity for implementing building decarbonization, energy efficiency, and sustainable business initiatives in an amount not to exceed \$900,000 with a term ending September 30, 2029.
- Resolution authorizing the Executive Director to negotiate and execute a contract with the City of Broomfield to increase their staffing capacity, conduct a comprehensive building stock analysis, and conduct policy research and community engagement in an amount not to exceed \$1,200,000 with a term ending September 30, 2029.
- Resolution authorizing the Executive Director to negotiate and execute a contract with the City of Commerce City to increase staffing capacity while providing training and certification opportunities and provide technical assistance to pursue and promote building decarbonization policies that improve building energy efficiency and reduce climate pollution in an amount not to exceed \$1,200,000 with a term ending September 30, 2029.
- Resolution authorizing the Executive Director to negotiate and execute a contract with Jefferson County to increase their staffing capacity and streamline their permit system to improve compliance with decarbonization goals in an amount not to exceed \$1,500,000 with a term ending September 30, 2029.
- Resolution authorizing the Executive Director to negotiate and execute a contract with the City of Lafayette to increase their staffing capacity, obtain technical assistance to better communicate new energy code requirements, and evaluate building performance standards for buildings 25,000 to 49,999 square feet in an amount not to exceed \$600,000 with a term ending September 30, 2029.

- Resolution authorizing the Executive Director to negotiate and execute a contract with the City of Louisville to increase their staffing and to provide technical assistance to ensure their energy code is properly implemented and enforced in an amount not to exceed \$600,000 with a term ending September 30, 2029.
- Resolution authorizing the Executive Director to negotiate and execute a contract with the City of Northglenn to build internal staff capacity, leverage technical assistance for implementing advanced building energy codes, and streamline their permitting Systems to support their building department in an amount not to exceed \$600,000 with a term ending September 30, 2029.
- Resolution authorizing the Executive Director to negotiate and execute a contract with the Town of Superior to increase internal staffing capacity, obtain a contractor to increase energy codes review and inspections, and conduct technical assistance on building related energy policy analysis in an amount not to exceed \$300,000 with a term ending September 30, 2029.
- Resolution authorizing the Executive Director to amend the contract with Blackbird Agency extending it one month to September 30, 2025 and increasing the amount from \$860,000 to \$864,198.01.

Discussion of a resolution authorizing the Executive Director to amend the contract with Lotus Engineering and Sustainability for services supporting the Decarbonize DRCOG Building Policy Collaborative, to increase the total contract amount by approximately \$200,000 for an initial not-to-exceed amount of \$2,220,000, extend the contract term through September 30, 2027, and include the option to renew for up to two additional one-year terms for a total contract not-to-exceed amount of \$2,700,000.

Gregory Miao provided an overview of the amendment to the Directors. Lotus currently facilitates the Building Policy Collaborative's monthly meetings with DRCOG communities to develop regional building-decarbonization model policies. Early meetings revealed an immediate need for research on costs and community impacts, prompting the proposal to use a portion of the program's \$1 million research budget so Lotus can begin this work now. Although a separate RFP for broader, region-wide applied research closes on November 11, the added Lotus funding of \$200,000 would allow timely secondary research and development of talking points to support both Power Ahead Colorado and local staff needs.

Director Baker **moved** to approve **Resolution Number 55**, authorizing the Executive Director to amend the contract with Lotus Engineering and Sustainability for services supporting the Decarbonize DRCOG Building Policy Collaborative, to increase the total contract amount by approximately \$200,000 for an initial not-to-exceed amount of \$2,220,000, extend the contract term through September 30, 2027, and include the option to renew for up to two additional one-year terms for a total contract not-to-exceed amount of \$2,700,000. The motion was **seconded** and **passed** unanimously.

Discussion of a resolution authorizing the Executive Director to negotiate and execute a contract with The Sanborn Map Company, Inc. (Sanborn) in an amount approximately \$690,000 and Nearmap in an amount approximately \$475,000 each for two-year terms for 2026 and 2027 aerial imagery and related products and services.

Josh Pendleton provided an overview of the contract to the Directors. The DRAPP has acquired high-resolution aerial imagery of the Denver region every two years since 2002, providing cost savings, regional collaboration, and reduced duplication for local partners. He requested approval for the second of two permitted contract renewals with Nearmap and Sanborn for the 2026 imagery acquisition cycle, noting that both vendors were originally selected through a 2021 RFP for the 2022 project, renewed again for 2024, and have

consistently received positive partner feedback during each renewal process.

Director Marissa Harmon **moved** to approve **Resolution Number 68**, authorizing the Executive Director to negotiate and execute a contract with The Sanborn Map Company, Inc. (Sanborn) in an amount approximately \$690,000 and Nearmap in an amount approximately \$475,000 each for two-year terms for 2026 and 2027 aerial imagery and related products and services. The motion was **seconded** and **passed** unanimously.

Discussion of a resolution authorizing the Executive Director to negotiate and execute a contract with Matrix Design Group to provide urban planning consulting services for DRCOG's Cities of Edgewater and Sheridan Transit-Oriented Housing Strategies and Action Plans project in an amount not to exceed \$200,000 for a period of 12 months from the date of contract execution.

Logan Cimino presented the contract to members. This contract will be funded through DRCOG's Livable Centers Set-Aside Program in the FY 2024–2027 TIP. The Livable Centers Set-Aside provides \$2.5 million over four years to help regional partners plan for more livable, multimodal centers, with DRCOG contracting with CDOT for the first \$1.25 million. Edgewater and Sheridan's projects were selected through a competitive process and approved by the Board in December 2024, and while the studies are bundled for procurement, each city will receive customized deliverables. After releasing an RFP in September 2025 and reviewing three proposals, a selection panel representing DRCOG and both cities recommended Matrix Design Group as the preferred consultant.

Director Levy **moved** to approve **Resolution Number 69**, authorizing the Executive Director to negotiate and execute a contract with Matrix Design Group to provide urban planning consulting services for DRCOG's Cities of Edgewater and Sheridan Transit-Oriented Housing Strategies and Action Plans project in an amount not to exceed \$200,000 for a period of 12 months from the date of contract execution. The motion was **seconded** and **passed** unanimously.

Report of the Chair

There was no report.

Report of the Executive Director

There was no report.

Next meeting – December 3, 2025

Other matters by members

There were no other matters by members.

Adjourn

The meeting adjourned at approximately 6:00 p.m.

ATTACH B

Finance and Budget Committee

Meeting date: December 3, 2025

Agenda Item #: 2 – B

Resolution authorizing the Executive Director to negotiate and execute a contract with Adams County, Arapahoe County, Arvada, City of Boulder, Boulder County, Centennial, Englewood, Erie, Golden, Littleton, Nederland, Sheridan, Thornton, and Wheat Ridge to increase new staff capacity, providing training and professional development related to decarbonization policies, enhancements to permitting processes, technical assistance on policy development and adoption, community engagement support, and any other activities designed to reduce climate pollution from the building sector in an amount not to exceed \$11,450,000 with a term ending September 30, 2029.

Agenda item type: Consent agenda

Summary

Adams County, Arapahoe County, Arvada, City of Boulder, Boulder County, Centennial, Englewood, Erie, Golden, Littleton, Nederland, Sheridan, Thornton, and Wheat Ridge Jurisdictional Subawards will support increasing new staff capacity, provide training and professional development related to decarbonization policies, enhancements to permitting processes, technical assistance on policy development and adoption, community engagement support, and any other activities designed to reduce climate pollution from the building sector.

Background

In October 2024, DRCOG received a \$199.7 million Climate Pollution Reduction Grant from the U.S. Environmental Protection Agency to develop and implement a regional Building Decarbonization Program. A \$39 million component of this program, the Building Policy Collaborative (BPC), supports jurisdictions across the region in adopting and implementing above-code energy policies including performance standards, equipment standards, permitting reforms, and related initiatives.

As part of the Building Policy Collaborative, DRCOG is distributing \$34.8 million in formula-based subawards to eligible jurisdictions through round one of a two-round process. The City of Wheat Ridge is requesting their allotted formula to increase their staffing capacity and update their building codes and greenhouse gas inventory.

DRCOG staff evaluated the proposal based on adopted criteria, including project eligibility, budget alignment, feasibility, anticipated impact, and monitoring and reporting. The proposal received a favorable review and is recommended for funding. This subaward will be fully funded through the CPRG award and will advance DRCOG's regional goals to reduce climate pollution from the building sector.



Action by others

None

Previous discussion/action

None

Recommendation

Move to adopt a resolution authorizing the Executive Director to negotiate and execute a contract with Adams County, Arapahoe County, Arvada, City of Boulder, Boulder County, Centennial, Englewood, Erie, Golden, Littleton, Nederland, Sheridan, Thornton, and Wheat Ridge to increase new staff capacity, providing training and professional development related to decarbonization policies, enhancements to permitting processes, technical assistance on policy development and adoption, community engagement support, and any other activities designed to reduce climate pollution from the building sector in an amount not to exceed \$11,450,000 with a term ending September 30, 2029.

Attachment

1. Jurisdiction Awards
2. Draft resolution

For more information

If you need additional information, please contact Douglas W. Rex, Executive Director, at 303-480-6701 or drex@drcoog.org; Robert Spotts, Manager, Power Ahead Colorado, at rspotts@drcoog.org; or Maddy Nesbit, Senior Planner, Power Ahead Colorado, at mnesbit@drcoog.org.



Jurisdiction	Amount
Adams County	\$ 1,500,000
Arapahoe County	\$ 900,000
Arvada	\$ 900,000
Boulder	\$ 1,200,000
Boulder County	\$ 600,000
Centennial	\$ 1,200,000
Englewood	\$ 900,000
Erie	\$ 600,000
Golden	\$ 600,000
Littleton	\$ 900,000
Nederland	\$ 50,000
Sheridan	\$ 300,000
Thornton	\$ 1,200,000
Wheat Ridge	\$ 600,000
Total	\$ 11,450,000

Denver Regional Council of Governments
State of Colorado

Finance and Budget Committee

Resolution No. 70, 2025

A resolution authorizing the Executive Director to negotiate and execute a contract with Adams County, Arapahoe County, Arvada, City of Boulder, Boulder County, Centennial, Englewood, Erie, Golden, Littleton, Nederland, Sheridan, Thornton, and Wheat new staff capacity, providing training and professional development related to decarbonization policies, enhancements to permitting processes, technical assistance on policy development and adoption, community engagement support, and any other activities designed to reduce climate pollution from the building sector in an amount not to exceed \$11,450,000 with a term ending September 30, 2029.

Whereas, DRCOG received a \$199.7 million grant from the U.S. Environmental Protection Agency's (EPA) Climate Pollution Reduction Grant program to implement a regional building decarbonization initiative; and

Whereas, within this larger program lies the Building Policy Collaborative (BPC), includes \$34,800,000 USD to support jurisdictions by providing subaward funding for new staff capacity, providing training and professional development related to decarbonization policies, enhancements to permitting processes, technical assistance on policy development and adoption, community engagement support, and any other activities designed to reduce climate pollution from the building sector; and

Whereas, subawards will be allocated through two rounds, with Round 1 allocating \$34.8 million as formula funds across all jurisdictions in the DRCOG area; and

Whereas, the jurisdictions submitting their application new staff capacity, providing training and professional development related to decarbonization policies, enhancements to permitting processes, technical assistance on policy development and adoption, community engagement support, and any other activities designed to reduce climate pollution from the building sector; and

Now, therefore, be it resolved that the Finance and Budget Committee authorizes the Executive Director to negotiate and execute a contract with the jurisdictions to increase staff capacity, provide training and professional development related to decarbonization policies, enhancements to permitting processes, technical assistance on policy development and adoption, community engagement support, and any other activities designed to reduce climate pollution from the building sector; in an amount not to exceed \$11,450,000 with a term ending September 30, 2029.

Resolved, passed, and adopted this 3rd day of December 2025, at Denver, Colorado.

Jeslin Shahrezaei, Chair
Finance and Budget Committee
Denver Regional Council of Governments

ATTEST:

Douglas W. Rex, Executive Director

ATTACH C

Finance and Budget Committee

Meeting date: December 3, 2025

Agenda Item #: 2 – C

Resolution to amend an existing contract with Enterprise Leasing Company of Denver, LLC to provide vanpool services for the Way to Go vanpool program, increasing the not-to-exceed total amount of the contract by \$90,000, from \$600,268 to \$690,268.

Agenda item type: Consent agenda

Summary

This action is related to amending a contract with Enterprise Leasing Company of Denver, LLC to provide vanpool services for the Way to Go vanpool program.

Background

The Denver Regional Council of Governments' Way to Go program markets vanpooling as a commute option to help reduce traffic congestion and vehicle miles of travel in the Denver region. Vanpool riders pay a fare to ride in a vanpool, and the Regional Transportation District subsidizes these fares through the Way to Go program. The Denver Regional Council of Governments must contract with a firm to lease vans to vanpool groups, provide administrative services, and serve as the direct reporter of vanpool data to the National Transit Database (NTD). Enterprise Leasing Company of Denver, LLC was selected to provide these services through a competitive proposal process. As a result of growth in the vanpool program, it is necessary to increase the total amount of vanpool fare subsidies by \$90,000 from \$600,268 to \$690,268 for calendar year 2025. This action will permit the Denver Regional Council of Governments to accommodate this growth and continue subsidizing vanpool fares and operating a vanpool program through December 31, 2025.

Action by others

None

Previous discussion/action

[February 19, 2025](#) - Finance and Budget Committee meeting

Recommendation

Move to adopt a resolution authorizing the Executive Director to amend an existing contract with Enterprise Leasing Company of Denver, LLC to provide vanpool services for the Way to Go vanpool program, increasing the not-to-exceed total amount of the contract by \$90,000, from \$600,268 to \$690,268.

Attachments

Draft resolution

For more information

If you need additional information, please contact Douglas W. Rex, Executive Director, at 303-480-6701; or Steve Erickson, Director, Communications and Marketing, at 303-480-6716 or serickson@drcog.org.



Denver Regional Council of Governments
State of Colorado

Finance and Budget Committee

Resolution No. 71, 2025

A resolution authorizing the Executive Director to amend an existing contract with Enterprise Leasing Company of Denver, LLC to provide vanpool services for the Way to Go vanpool program, increasing the not-to-exceed total amount of the contract by \$90,000, from \$600,268 to \$690,268.

Whereas, the Denver Regional Council of Governments' Way to Go program markets vanpooling as a commute option to help reduce traffic congestion and vehicle miles of travel in the Denver region; and

Whereas, the Regional Transportation District subsidizes vanpool fares through the Way to Go vanpool program; and

Whereas, DRCOG contracted with Enterprise Leasing Company of Denver, LLC to lease vans to vanpool groups, provide administrative services, and serve as the direct reporter of vanpool data to the National Transit Database; and

Whereas, the number of vans in service has grown much faster than anticipated at the beginning of the year, making it necessary to increase the contract amount by \$90,000 before year-end; and

Whereas, the Regional Transportation District has agreed to increase vanpool fare subsidies by \$90,000 for calendar year 2025.

Now, therefore, be it resolved that the Finance and Budget Committee of the Denver Regional Council of Governments hereby authorizes the Executive Director to amend an existing contract with Enterprise Leasing Company of Denver, LLC to provide vanpool services for the Way to Go vanpool program, increasing the not-to-exceed total amount of the contract by \$90,000, from \$600,268 to \$690,268.

Resolved, passed, and adopted this 3rd day of December 2025 at Denver Colorado.

Jeslin Shahrezaei, Chair
Finance and Budget Committee
Denver Regional Council of Governments

ATTEST:

Douglas W. Rex, Executive Director

ATTACH D

Finance and Budget Committee

Meeting date: December 3, 2025

Agenda Item #: 2 – D

Resolution authorizing the Executive Director to amend a contract with the Regional Transportation District for support of the vanpool services offered by the Denver Regional Council of Governments' Way to Go program, increasing the not-to-exceed total amount of the contract by \$90,000, from \$600,268 to \$690,268

Agenda item type: Consent agenda

Summary

This action is related to executing a contract with the Regional Transportation District to increase the funding received for the vanpool services provided by the Denver Regional Council of Governments through its Way to Go program.

Background

The Denver Regional Council of Governments, through its Way to Go program has administered commuter vanpool services in the Denver region since 1992. The Regional Transportation District supports the Way to Go vanpool services by providing funding to subsidize the fares commuters pay to participate in the vanpool program. Vanpooling complements transit services, particularly for low volume peak travel times and dispersed commute travel. As a result of growth in the vanpool program, it is necessary to increase the total amount of vanpool fare subsidies by \$90,000 from \$600,268 to \$690,268 for calendar year 2025. This action will permit the Denver Regional Council of Governments to accommodate this growth and continue subsidizing vanpool fares and operating a vanpool program through December 31, 2025.

Action by others

None

Previous discussion/action

[February 19, 2025](#) - Finance and Budget Committee meeting

Recommendation

Move to adopt a resolution authorizing the Executive Director to amend a contract with the Regional Transportation District for support of the vanpool services offered by the Denver Regional Council of Governments' Way to Go program, increasing the not-to-exceed total amount of the contract by \$90,000, from \$600,268 to \$690,268.

Attachments

Draft resolution

For more information

If you need additional information, please contact Douglas W. Rex, Executive Director, at 303-480-6701; or Steve Erickson, Director, Communications and Marketing, at 303-480-6716 or serickson@drcoog.org.



Denver Regional Council of Governments
State of Colorado

Finance and Budget Committee

Resolution No. 72, 2025

A resolution authorizing the Executive Director to amend a contract with the Regional Transportation District for support of the vanpool services offered by the Denver Regional Council of Governments' Way to Go program, increasing the not-to-exceed total amount of the contract by \$90,000, from \$600,268 to \$690,268.

Whereas, the Denver Regional Council of Governments, through its Way to Go program, has successfully administered commuter vanpool services since 1992; and

Whereas, the Regional Transportation District has expressed a commitment to vanpooling as a complement to its transit services, particularly for low volume peak travel times and dispersed commute travel; and

Whereas, the number of vans in service has grown much faster than anticipated at the beginning of the year, making it necessary to increase the contract amount by \$90,000 before year-end; and

Now, therefore, be it resolved that the Finance and Budget Committee of the Denver Regional Council of Governments hereby authorizes the Executive Director to amend a contract with the Regional Transportation District for support of the vanpool services offered by the Denver Regional Council of Governments' Way to Go program, increasing the not-to-exceed total amount of the contract by \$90,000, from \$600,268 to \$690,268..

Resolved, passed, and adopted this 3rd day of December, 2025 at Denver Colorado.

Jeslin Shahrezaei, Chair
Finance and Budget Committee
Denver Regional Council of Governments

ATTEST:

Douglas W. Rex, Executive Director

ATTACHE

Finance and Budget Committee

Meeting date: December 3, 2025

Agenda Item #: 2 – E

Resolution authorizing the executive director to accept approximately \$1.2 million in Older Americans Act and State Funding for Senior Services carryover funding from the Colorado Department of Human Services for the period ending June 30, 2026.

Agenda item type: Consent agenda

Summary

DRCOG received an option letter from the Colorado Department of Human Services issuing the federal carryover for the state fiscal year 2026. This included all federal Older Americans Act carryover funding and a small amount of State Funding for Senior Services.

Background

DRCOG is the federally designated Area Agency on Aging for the eight county Denver Metro region. As the AAA, DRCOG received federal Older Americans Act and State Funding for Senior Services funds to provide services to older adults throughout the region. DRCOG is allowed to carry over unspent federal funding from the prior fiscal year into this current year. Every year the state issues an option letter to DRCOG for these carryover funds. DRCOG received an option letter for the federal carryover at the end of October. The total amount of carryover funding is approximately \$1.2 million. Approximately \$550,000 of administrative funding will be used to support DRCOG AAA staff time, and other AAA expenses. The remaining funding is split into various funding parts that are prescriptive to certain services. Some of this funding will be used to support internal direct services provided by the AAA that were not fully funded with the initial award. DRCOG also plans to allow current subrecipients to request additional funding for this current fiscal year for this program. DRCOG will need to ensure that the majority of this is spent this current year, as DRCOG will not be able to carry over more than 10% of the total federal funding into next year.

Action by others

None

Previous discussion/action

None

Recommendation

Move to adopt a resolution authorizing the executive director to accept approximately \$1.2 million in Older Americans Act and State Funding for Senior Services carryover funding from the Colorado Department of Human Services for the period ending June 30, 2026.

Attachment(s)

Draft Resolution

For more information

If you need additional information, please contact Douglas W. Rex, Executive Director, at 303-480-6701; or Travis Noon, Manager – AAA Business Operations, Administration and Finance, at 303-480-6775 or tnoon@drcog.org.



Denver Regional Council of Governments
State of Colorado

Finance and Budget Committee

Resolution No. 73, 2025

A resolution authorizing the executive director to accept approximately \$1.2 million in Older Americans Act and State Funding for Senior Services carryover funding from the Colorado Department of Human Services for the period ending June 30, 2026.

Whereas, DRCOG is the designated Area Agency on Aging for the eight county metro Denver region; and

Whereas, DRCOG receives federal Older Americans Act and State Funding for Senior Services funds to provide services to older adults throughout the region; and

Whereas; DRCOG received an option letter from the Colorado Department of Human Services issuing approximately \$1.2 million in federal carryover and state funding for the current fiscal year.

Now, therefore, be it resolved that the Finance and Budget Committee of the Denver Regional Council of Governments hereby authorizes the executive director to accept approximately \$1.2 million in Older Americans Act and State Funding for Senior Services carryover funding from the Colorado Department of Human Services for the period ending June 30, 2026.

Resolved, passed, and adopted this 3rd day of December, 2025 at Denver Colorado.

Jeslin Shahrezaei, Chair
Finance and Budget Committee
Denver Regional Council of Governments

ATTEST:

Douglas W. Rex, Executive Director

ATTACH F

Finance and Budget Committee

Meeting date: December 3, 2025

Agenda Item #: 2 – F

Resolution authorizing the Executive Director to amend a contract with ImageX Media increasing the amount by \$66,000 for an initial contract not to exceed \$265,900, and to amend the initial term date to August 31, 2026.

Agenda item type: Consent agenda

Summary

This action is related to amending a contract with ImageX Media to extend the term of the contract by five months and add an additional \$66,000 to the original amount to account for scope changes and additional services.

Background

In August 2024, DRCOG received a \$199.7 million Climate Pollution Reduction Grant (CPRG) from the U.S. Environmental Protection Agency to develop and implement a regional Building Decarbonization Program. A \$500,000 component of this program is a comprehensive website to support Power Ahead Colorado's goals and obligations. The website will include information on rebates and incentives; a savings calculator; blogs; testimonials from those who have successfully installed heat pumps and can speak to the benefits of electrification; and links to the Colorado Contractor Hub and Electrification Workforce Network.

In March 2025, as the result of a competitive Request for Proposal process, DRCOG selected and awarded ImageX a contract for \$199,900 ending April 30, 2026. ImageX was selected because they submitted the best overall proposal that demonstrated their experience, capability, understanding and resources to successfully deliver the required services. They are building an accessible and user-friendly website to provide information to the public, contractors, jobseekers, jurisdictions and other interested parties.

While ImageX contracted with DRCOG to develop a single website, which would launch in Spring 2026, staff later made the decision to launch the website in two phases: a minimum viable product (MVP) that would launch in January 2026, in concert with the program's advertising campaign, followed by the full buildout in April 2026. ImageX presented DRCOG with a change order detailing an additional 660 hours needed to complete the MVP.

DRCOG staff recommend increasing ImageX's contract by approximately \$66,000 for ImageX to build an MVP to launch in January 2026, in addition to the planned full website buildout, to launch in April 2026. In addition, DRCOG staff recommend modifying the initial contract term date from April 30, 2026, to August 31, 2026, to ensure adequate post-launch oversight of the website.

Action by others

None



Previous discussion/action

None

Recommendation

Move to adopt a resolution authorizing the Executive Director to amend a contract with ImageX Media increasing the amount by \$66,000 for an initial contract not to exceed \$265,900, and to amend the initial term date to August 31, 2026.

Attachment

Draft resolution

For more information

If you need additional information, please contact Douglas W. Rex, Executive Director, at 303-480-6701; Robert Spotts, Manager (Decarbonization), at rspotts@drcog.org; or Chris Selk, Program Manager (Communications and Engagement), at cselk@drcog.org.



Denver Regional Council of Governments
State of Colorado

Finance and Budget Committee

Resolution No. 74, 2025

A resolution authorizing the Executive Director to amend a contract with ImageX Media increasing the amount by \$66,000 for an initial contract not to exceed \$265,900, and to amend the initial term date to August 31, 2026.

Whereas, DRCOG received a \$199.7 million grant from the U.S. Environmental Protection Agency's Climate Pollution Reduction Grant program to implement a regional building decarbonization initiative; and

Whereas, the program needs an accessible and user-friendly website to provide information to the public, contractors, jobseekers, jurisdictions and other interested parties; and

Whereas, DRCOG awarded ImageX Media a website development contract because they submitted the best overall proposal that demonstrated their experience, capability, understanding and resources to successfully deliver the required services; and

Whereas, the program includes a budget of \$500,000 for website development services to develop and maintain a building decarbonization website through the life of the program; and

Whereas, DRCOG made the decision to launch the Power Ahead Colorado website in two phases – a minimum viable product (MVP), to coincide with the rollout of the advertising campaign in January 2026, and a full buildout that will go live in April 2026 – adding 660 hours to ImageX Media's original scope.

Now, therefore, be it resolved that the Finance and Budget Committee authorizes the Executive Director to amend a contract with ImageX Media increasing the amount by \$66,000 for an initial contract not to exceed \$265,900, and to amend the initial term date to August 31, 2026.

Resolved, passed, and adopted this 3rd day of December 2025 at Denver, Colorado.

Jeslin Shahrezaei, Chair
Finance and Budget Committee
Denver Regional Council of Governments

ATTEST:

Douglas W. Rex, Executive Director

ATTACH G

Finance and Budget Committee

Meeting date: December 3, 2025

Agenda Item #: 3

Discussion of a resolution authorizing the Executive Director to negotiate and execute a contract with the Breakthrough Alliance of Colorado to design and implement a series of HVAC and heat pump trainings for eligible incarcerated individuals as part of DRCOG's building decarbonization program, in an amount not to exceed \$900,000 through December 31, 2027.

Agenda item type: Action item

Summary

A request to authorize the Executive Director to negotiate and execute a contract with the Breakthrough Alliance of Colorado to design and implement a series of HVAC and heat pump trainings for incarcerated individuals nearing reentry. This work is a central component of DRCOG's building decarbonization program and aims to expand access to high-quality workforce pathways, reduce barriers to employment, and support reintegration into the workforce upon release. The trainings will be delivered in partnership with the Colorado Department of Corrections, using industry-recognized curriculum and hands-on instruction, including support and additional training upon release. The total contract amount will not exceed \$900,000 through December 31, 2027.

Background

In 2024, DRCOG received a \$199.7 million Climate Pollution Reduction Grant from the U.S. Environmental Protection Agency to implement a regional building decarbonization initiative. A portion of this award—\$900,000—is dedicated to designing and implementing technical trainings for incarcerated individuals who are approaching release and will be reentering the workforce. This effort is intended to support workforce development in HVAC and heat pump installation, fill regional labor gaps, and expand access to stable, high-demand career opportunities across communities historically excluded from the green workforce.

In 2025, DRCOG conducted a competitive procurement process administered by a selection panel including subject matter experts from DRCOG's Power Ahead Colorado program, finance and contracts team, and the Colorado State Department of Corrections. After evaluating all proposals, the panel determined that the Breakthrough Alliance of Colorado submitted the strongest proposal and demonstrated the experience, capability, and partnerships necessary to effectively deliver the program.

The partnership with the Colorado Department of Corrections will ensure that trainings are coordinated around facility schedules, reentry timelines, and DOC program requirements. Participants will receive industry-recognized HVAC and heat pump training that equips them for entry-level positions in the decarbonization and building trades sectors immediately upon release. The contract for this work will be funded through the Environmental Protection Agency's Climate Pollution Reduction Grant.



Action by others

None

Previous discussion/action

None

Recommendation

Move to approve a resolution authorizing the Executive Director to negotiate and execute a contract with the Breakthrough Alliance of Colorado to design and implement a series of HVAC and heat pump trainings for eligible incarcerated individuals as part of DRCOG's building decarbonization program in an amount not to exceed \$900,000 through December 31, 2027.

Attachment

Draft resolution

For more information

If you need additional information, please contact Douglas W. Rex, Executive Director, at 303-480-6701 or drex@drcog.org; Robert Spotts, Manager, Power Ahead Colorado, at rspotts@drcog.org; or Clay McCombe, Program Manager, Power Ahead Colorado, at cmccombe@drcog.org.



Denver Regional Council of Governments
State of Colorado

Finance and Budget Committee

Resolution No. 75, 2025

A resolution authorizing the Executive Director to negotiate and execute a contract with the Breakthrough Alliance of Colorado to provide the design and implementation of a series of HVAC and heat pump trainings to eligible incarcerated individuals as part of DRCOG's building decarbonization program in an amount not to exceed \$900,000 through Dec 31, 2027.

Whereas, DRCOG received a \$199.7 million grant from the U.S. Environmental Protection Agency's Climate Pollution Reduction Grant program to implement a regional building decarbonization initiative; and

Whereas, the program includes a \$900,000 budget to design and implement a series of trainings for incarcerated individuals who are nearing the end of their sentence and will be reentering the workforce; and

Whereas, DRCOG conducted a competitive bidding process administered by a selection panel consisting of subject matter experts from DRCOG's building decarbonization program, finance and contracts team, and the Colorado State Department of Corrections; and

Whereas, the selection panel determined that the Breakthrough Alliance of Colorado submitted the best overall proposal that demonstrated their experience, capability, understanding and resources to successfully deliver the required services.

Now, therefore, be it resolved that the Finance and Budget Committee authorizes the Executive Director to negotiate and execute a contract with the Breakthrough Alliance of Colorado to provide the design and implementation of a series of HVAC and Heat Pump trainings to eligible incarcerated individuals for DRCOG's building decarbonization program in an amount not to exceed \$900,000 through December 31, 2027.

Resolved, passed, and adopted this 3rd day of December 2025 at Denver Colorado.

Jeslin Shahrezaei, Chair
Finance and Budget Committee
Denver Regional Council of Governments

ATTEST:

Douglas W. Rex, Executive Director

ATTACH H

Finance and Budget Committee

Meeting date: December 3, 2025

Agenda Item #: 4

Discussion of a resolution authorizing the Executive Director to negotiate and execute a contract with Fourth Economy to provide transportation, urban planning and GIS consulting services for DRCOG's Mobility Needs Framework project for the Boulder County Housing Authority in an amount not to exceed \$150,000 for a period of 12 months from the date of contract execution.

Agenda item type: Action item

Summary

A request to authorize the Executive Director to negotiate and execute a contract with Fourth Economy to provide consulting services to support DRCOG's Mobility Needs Framework project for the Boulder County Housing Authority (BCHA). This project was selected through the Livable Centers Set-Aside Program. The contract amount is not to exceed \$150,000 over a period of 12 months from the date of contract execution.

Background

The Livable Centers Set-Aside is a DRCOG-managed technical assistance program identified in the Fiscal Year 2024-2027 Transportation Improvement Program (TIP). It supports small-area planning efforts that enhance livability and multimodal access in centers and corridors across the Denver region. The program advances the goals of Metro Vision, the region's long-range plan for growth and development.

A total of \$2.5 million is available through this set-aside over the four-year TIP period. DRCOG executed an intergovernmental agreement with the Colorado Department of Transportation (CDOT) in October 2024 to administer \$1.25 million for the first two years of the program. DRCOG manages this program directly, including procurement, contracting, and CDOT coordination, to streamline federal funding administration and eliminate the need for individual municipalities to navigate complex federal compliance for relatively small awards. This structure also enables full project funding with no local match required, because of DRCOG's agreement with CDOT to use state toll credits.

Following a competitive Letter of Interest process in fall 2024, the DRCOG Board approved seven Livable Centers projects in December 2024, including the Mobility Needs Framework project for the BCHA. The framework will deliver a replicable, equity-centered toolkit to assess, prioritize, and guide future mobility decisions across all current and future BCHA properties.

Per the DRCOG Fiscal Control Policy, DRCOG released a Request for Proposals (RFP) in September 2025 to secure consulting services for the mobility needs framework. The RFP sought a consultant with expertise in multimodal transportation planning, equity-centered planning, community engagement, GIS and spatial analysis, tool development, and



implementation planning. DRCOG received two proposals. A selection panel, including representatives from DRCOG (Regional Planning and Development and Contracts), Boulder County transportation planning and GIS, and the BCHA, reviewed and scored all submissions. Based on qualifications and evaluation scores, both proposing firms were selected for interviews. Following the interview process, the panel identified Fourth Economy as the most qualified firm to support the project goals.

Based on the selection panel's evaluation, DRCOG staff recommend that the Finance and Budget Committee authorize the Executive Director to negotiate and execute a contract with the preferred consultant, Fourth Economy.

Action by others

None

Previous discussion/action

None

Recommendation

Move to adopt a resolution authorizing the Executive Director to negotiate and execute a contract with Fourth Economy to provide transportation, urban planning and GIS consulting services for DRCOG's Mobility Needs Framework project for the Boulder County Housing Authority in an amount not to exceed \$150,000 for a period of 12 months from the date of contract execution.

Attachment

Draft resolution

For more information

If you need additional information, please contact Douglas W. Rex, Executive Director, at 303-480-6701 or drex@drcog.org; or Kaitlyn Service, Program Manager, at 303-480-6836 or kservice@drcog.org; or Max Monk, Planner, at 303-480-6731 or mmonk@drcog.org.



Denver Regional Council of Governments
State of Colorado

Finance and Budget Committee

Resolution No. 76, 2025

A resolution authorizing the Executive Director to negotiate and execute a contract with Fourth Economy to provide transportation, urban planning and GIS consulting services for DRCOG's Mobility Needs Framework project for the Boulder County Housing Authority in an amount not to exceed \$150,000 for a period of 12 months from the date of contract execution.

Whereas, DRCOG established the Livable Centers set-aside program to assist regional partners as they plan for ways to enhance and increase livability in connected multimodal centers in the Denver region; and

Whereas, a total of two million and five hundred thousand dollars is available in the Livable Centers set-aside over the four-year period of the 2024-2027 Transportation Improvement Program; and

Whereas, the Mobility Needs Framework project for the BCHA was approved by the DRCOG board in December 2024 and seeks to provide a framework that delivers a replicable, equity-centered toolkit to assess, prioritize, and guide future mobility decisions across all current and future BCHA properties; and

Whereas, DRCOG conducted a competitive bidding process administered by a selection panel consisting of staff from DRCOG's Regional Planning and Development team and contracting team as well as staff from Boulder County transportation planning and GIS, and the BCHA; and

Whereas, the selection panel determined that Fourth Economy submitted the best overall proposal that demonstrated their experience, capability, and understanding to successfully deliver the required services.

Now, therefore, be it resolved that the Finance and Budget Committee authorizes the Executive Director to negotiate and execute a contract with Fourth Economy to provide transportation, urban planning and GIS consulting services for DRCOG's Mobility Needs Framework project for the Boulder County Housing Authority in an amount not to exceed \$150,000 for a period of 12 months from the date of contract execution.

Resolved, passed, and adopted this 3rd day of December 2025 at Denver Colorado.

Jeslin Shahrezaei, Chair
Finance and Budget Committee
Denver Regional Council of Governments

ATTEST:

Douglas W. Rex, Executive Director

ATTACH I

Finance and Budget Committee

Meeting date: December 3, 2025

Agenda Item #: 5

Discussion of a resolution authorizing the Executive Director to execute an agreement with the Federal Transit Administration and to negotiate and execute agreements for approximately \$705,000 to subrecipient projects approved by the Board of Directors for the period beginning January 1, 2026, and ending December 31, 2026.

Agenda item type: Action item

Summary

This action regards recommended awards for Human Services Transportation set-aside funding for the Denver-Aurora Urbanized area for the period beginning January 1, 2026, and ending December 31, 2026.

Background

As part of the 2024-2027 Transportation Improvement Program, the Denver Regional Council of Governments set aside \$8 million for Human Services Transportation. The Human Services Transportation Set-aside for fiscal 2026 is funded partially with Multimodal Transportation and Mitigation Options Fund money and Congestion Mitigation and Air Quality funding.

DRCOG released a call for projects for the Human Services Transportation Set-aside funding in fall of 2024 for projects beginning July 1, 2025 and ending June 30, 2026. These projects were reviewed by an independent panel of experts and stakeholders in the region and scored based on the criteria outlined in DRCOG's Federal Transit Administration Section 5310 Program Management Plan. The recommended projects from that call were presented to the Board of Directors for approval at the April 2025 meeting. Once projects are selected, DRCOG staff allocates the recommended projects to the appropriate funding source based on project eligibility. The CMAQ funded awards are then flexed to the FTA for administration of the projects by DRCOG.

Due to cuts at the state level to the Multimodal Transportation and Mitigation Options Fund money, HST projects were delayed figuring out how to fund these awards. In addition, delays in confirming that the funding was flexed to the FTA created further delays in getting these projects going. As such, DRCOG is changing the period of performance from the original approval to January 1, 2026 through December 31, 2026 to ensure subrecipient projects still have a year to spend the funding. Additionally, DRCOG will be administering a project to Evergreen Parks and Recreation District that was originally flexed for CDOT to administer. This Evergreen project and the changes resulting from the MMOF cuts at the state has resulted in an increase in the total amount of awards from the original resolution from approximately \$475,000 to approximately \$705,000.



Action by others

[March 24, 2025](#) – Transportation Advisory Committee made a recommendation.

[April 15, 2025](#) – Regional Transportation Committee Made a recommendation.

[April 16, 2025](#) – Board of Directors passed a motion to approve the recommended projects.

Previous discussion/action

[May 21, 2025](#) – Finance and Budget committee adopted a resolution.

Recommendation

Move to adopt a resolution authorizing the Executive Director to execute an agreement with the Federal Transit Administration and to negotiate and execute agreements for approximately \$705,000 to subrecipient projects approved by the Board of Directors for the period beginning January 1, 2026, and ending December 31, 2026.

Attachment(s)

1. List of Human Services Transportation Recommended Projects
2. Draft Resolution

For more information

If you need additional information, please contact Douglas W. Rex, Executive Director, at 303-480-6701; or Travis Noon, Manager, AAA Business Operations, Administration and Finance, at 303-480-6775 or tnoon@drcog.org.



Human Services Transportation Set-aside Program of Projects

Organization	Project	CMAQ Funding
A Little Help	Capital Projects (2 Software Projects)	\$ 55,000.00
AbleLight Inc.	Capital Projects (Replace 2 Vehicles) (Also funded with 5310)	\$ 128,283.00
Douglas County Government	Capital Projects (Replace 1 Vehicle)	\$ 66,366.00
Douglas County Government	Capital Projects (1 Expansion Van)	\$ 71,224.00
Evergreen Park & Recreation District	Operating Assistance	\$ 105,440.00
Via Mobility Services	Capital Projects (EV Infrastructure)	\$ 104,000.00
Via Mobility Services	Capital Projects (2 Servers, 1 Vehicle Alignment Rack, AI Voice Software)	\$ 175,200.00
Total		\$ 705,513.00

Denver Regional Council of Governments
State of Colorado

Finance and Budget Committee

Resolution No. 77, 2025

A resolution authorizing the Executive Director to execute an agreement with the Federal Transit Administration and to negotiate and execute agreements for approximately \$705,000 to subrecipient projects approved by the Board of Directors for the period beginning January 1, 2026, and ending December 31, 2026.

Whereas, DRCOG set-aside \$8 million over 4 years for human services transportation projects in the 2024-2027 Transportation Improvement Program; and

Whereas, DRCOG released a call for projects in the fall 2024 for transit capital, operating and mobility management projects for this set-aside; and

Whereas; the Human Services Transportation set-aside is partially funded with Congestion Mitigation and Air Quality funding which is flexed to the Federal Transit Administration for DRCOG to administer these subawards; and

Whereas; cuts to portions of the funding for this set-aside and delays in confirmation of funding being flexed to the Federal Transit Administration has caused delays in awarding these projects to January 1, 2026.

Now, therefore, be it resolved that the Finance and Budget Committee of the Denver Regional Council of Governments hereby authorizes the Executive Director to execute an agreement with the Federal Transit Administration and to negotiate and execute agreements for approximately \$705,000 to subrecipient projects approved by the Board of Directors for the period beginning January 1, 2026, and ending December 31, 2026.

Resolved, passed, and adopted this 3rd day of December 2025, at Denver, Colorado.

Jeslin Shahrezaei, Chair
Finance and Budget Committee
Denver Regional Council of Governments

ATTEST:

Douglas W. Rex, Executive Director

ATTACH J

Finance and Budget Committee

Meeting date: December 3, 2025

Agenda Item #: 6

Discussion of a resolution increasing the contract threshold requiring Finance and Budget Committee approval from \$75,000 to \$250,000.

Agenda item type: Action item

Summary

This action is related to increasing the current contract threshold amount of \$75,000 requiring the Finance and Budget Committee approval before the Executive Director may execute contracts for consulting and other professional services.

Background

DRCOG's Fiscal Management Control Policy states that Finance and Budget Committee approval is required for any contract surpassing the threshold of \$75,000. This threshold was last reviewed in June, 2015 and subsequently adjusted with Finance and Budget Committee approval on July 15, 2015 which increased the amount from \$60,000.

After more than 10 years of honoring the \$75,000 threshold, Staff requests an increase in contract approval of \$250,000.

With inflation rising significantly over the past five years, fewer contracts are processed between the \$75,000 threshold and \$250,000; in fact, these contracts account for only about 5% of all contracts and small agreements processed by the agency.

At the October 2025 Finance and Budget Committee meeting, members discussed the merits of a threshold increase amount. The purpose of the increase is to allow the Committee to focus time and attention on more substantial contracts. It was recommended at that time that the threshold be raised to \$250,000.

Action by others

None

Previous discussion/action

July 15, 2015 - Finance and Budget Committee Meeting

October 1, 2025 – Finance and Budget Committee Meeting

Recommendation

Move to adopt a resolution increasing the contract threshold requiring Finance and Budget Committee approval from \$75,000 to \$250,000.

Attachment(s)

Draft resolution

For more information

If you need additional information, please contact Douglas W. Rex, Executive Director, at 303-480-6701 or drex@drcog.org; or Jenny Hunnings, Director, Administration and Finance at jhunnings@drcog.org



Denver Regional Council of Governments
State of Colorado

Finance and Budget Committee

Resolution No. 78, 2025

A resolution authorizing increasing the contract threshold requiring Finance and Budget Committee approval from \$75,000 to \$250,000.

Whereas, since 2015, DRCOG has required Finance and Budget Committee approval for any contract negotiated by the executive director in an amount not to exceed \$75,000; and

Whereas, the cost of inflation has risen as well as the overall DRCOG budget expanding by more than 100 percent; and

Whereas, it is important that the Finance and Budget Committee have time and effort to focus on consequential contracts of the organization.

Now, therefore, be it resolved the Finance and Budget Committee authorizes increasing the contract threshold requiring Finance and Budget Committee approval from \$75,000 to \$250,000.

Resolved, passed, and adopted this 3rd day of December at Denver Colorado.

Jeslin Shahrezaei Chair
Finance and Budget Committee
Denver Regional Council of Governments

ATTEST:

Douglas W. Rex, Executive Director